

EUROPEAN NEWS

Warsaw stops funds for 49 projects

BY CHRISTOPHER BOBINSKI IN WARSAW

THE Polish Government has instructed the central bank to stop financing 49 investment projects which it ordered shelved last November as part of an attempt to switch resources to consumer spending and cut back on imports of machinery.

According to the Communist party newspapers, Trybuna Ludu, this was because work on many of the projects had been proceeding.

Work on many of the projects, which had been proceeding at a snail's pace, had suddenly gone full speed ahead, two newspapers said. According to this year's economic plan, which has come in for sharp criticism in Parliament and has still to be approved, spending on investments this year was to be held down to Zl 330bn (£6.5bn), a drop of 20 per cent on last year. This means that cuts worth some Zl 100bn had to be found by stopping work on projects underway.

The 49 projects account for only half this figure. Individual Ministers and local Government authorities have been told by the Government to make further cuts which would save another Zl 50bn. The centrally-

ordered cuts hit the steel industry — especially development plans for the Katowice steelworks, roadbuilding and rail projects.

It happens that individual Ministries and enterprises are attempting to complete as much of the shelved projects as possible so that they can argue that halting work would be wasteful as only a little more spending would complete the project.

In 1980, investment spending fell by 10 per cent compared with 1979. Spending on construction and engineering work fell by 15 per cent, while outlays on machinery and equipment fell by 5 per cent. By the end of the year, stocks of machinery and equipment, uninstalled for more than six months, were 22 per cent up on stocks at the end of 1979.

In Lodz, students at the film school and polytechnic are threatening to join 3,000 students who are occupying the University in an attempt to make curricula more flexible and cut down the number of hours devoted to political studies. The students are demanding that talks broken off with Government officials be resumed.

East German support for hard-line Polish general

BY LESLIE COLTIT IN EAST BERLIN

THE SOVIET UNION'S chief Warsaw Pact ally, East Germany, has given its seal of approval to Poland's former head of security, General Mieczyslaw Moczar, who has called for an "offensive" by the Polish Communist party against "anti-Soviet" elements in the "Solidarity" independent union movement.

As Minister of Internal Security, Gen. Moczar cracked down on Polish students in 1968 and was associated with a virulent anti-Jewish campaign in the party.

He has now been given unusual prominence in the official East German party newspapers which published his

tough remarks yesterday along with his picture. Gen. Moczar's reputation in Poland is that of an extreme nationalist who headed the right-wing faction of the Polish Communist party as leader of the former Second World War partisans. He is quoted as urging members of his war veterans' association to do everything to help the country out of its crisis.

In the 1960s, Gen. Moczar was a leading rival of Mr. Wladyslaw Gomulka, the late party leader, but was removed from the politburo by Mr. Edward Giersek when he came to power in January, 1970. Last month he was reappointed to the politburo.

Britain receives £271m in EEC budget repayments

BY JOHN WYLES IN BRUSSELS

THE EUROPEAN Commission yesterday sent another £271m rolling in the direction of the British Treasury as part of the rebate on the EEC's budget payments.

This brings total receipts from Brussels in the last five weeks to £268.6m. Under last May's agreement between the UK and her EEC partners, some £68.6m will be paid back to Britain during the current financial year as a rebate on her 1980 budget payments. This is about 80 per cent of the total. The balance will be paid later in the year and should bring total receipts to around £703m.

Of the latest payment, some £211m flows from the so-called "financial mechanism" which is a formula for reducing 1980 payments to Brussels by £211m. Another £60m will go towards the special UK "supplementary measures" by which the EEC is nationally funding a variety of regional spending programmes.

Despite the rebate, Britain's net payments to Brussels in 1980 were still, at £360m, the second highest in the Community and exceeded only by those of West Germany.

David Marsh adds: The large payments due during the January-March quarter will serve to lower the Government's borrowing requirement during the last quarter of the 1980-81 financial year.

The £60m being paid under the "supplementary measures" is the second instalment under this scheme. The sum of £98m was paid out in December, a further £205m is due during the January-March quarter, and a final £110m will come in during the autumn.

The first allocation of money under the supplementary measures will be used for roads, rail, water and sewage, factory and telecommunications projects in Wales and North-West England.

Bonn MPs want tank project scrapped

BY ROGER BOYES IN BONN

THE DM 1.5bn (£310m) Franco-German project to build jointly a battle tank for the 1990s has come under sharp fire from important West German backbenchers, who want it scrapped.

Despite its financial problems, the Defence Ministry is withholding judgment until the official "definition phase" is completed in April. The Government, however, feels the plan should go ahead, largely because it is seen as a symbol of Franco-German relations. The agreement was signed shortly

after the invasion of Afghanistan and seemed to show that European allies were prepared, in their own fashion, to increase military preparedness.

Now the influential parliamentary Defence and Budget Committees have criticised the project as unnecessary and wasteful. This follows complaints from the West German arms industry that the French are prepared to take only 1,000 of the 4,000 proposed production, that they will benefit disproportionately from West

Germany's long technological experience in tank-building, and that Paris is seeking too much control.

The left wing of the Social Democrat Party is also concerned about sales of the tanks under France's less stringent weapons export policy.

The committees' view is significant because they can mobilise parliamentary support against the Defence Ministry, which is already rather unsure of itself as a result of the financing diffi-

culties surrounding the Tornado multi-role combat aircraft. The regular Franco-German summit is also due next week.

The likeliest compromise at present is that the West Germans will settle for an improved version of the Leopard II tank, with the French co-operating in most of the innovations. This would be far cheaper than starting from scratch and would be feasible because little of the estimated DM 1.5bn has been spent so far.

● Herr Juergen Schmude, the West German Education Minister, is to take over as Justice Minister in succession to Dr. Hans-Jochen Vogel, who has just become Governing Mayor of West Berlin.

Herr Schmude (44) is likely to be succeeded by Frau Anke Fuchs, State Secretary in the Labour Ministry, although no firm decision has been taken. All the changes involve members of Chancellor Helmut Schmidt's Social Democrat party.

Gold for Swiss market falls 36%

By David Marsh

Physical supplies of gold on the Swiss bullion market last year fell by 36 per cent — to 629 tonnes — compared with 1979, according to a valid series of gold trade statistics issued by the Swiss customs office.

The decline, particularly reflected a sharp drop in direct deliveries by the Soviet Union, the world's second largest producer, which reduced supplies to 40 tonnes, from 214 tonnes in 1979.

The customs office confirmed yesterday that it will stop publishing detailed figures on gold movements from this month. It claimed that a breakdown of imports and exports according to countries "can be misleading or endanger general economic interests."

Recent publicity given to the Swiss figures, after years of being thought secret, are known to have discomfited the Swiss banks and irritated the Soviet Union, which has used Zurich as its main sales outlet to the West in recent years.

The Swiss National Bank advised the customs office towards the end of 1980 to stop publishing the breakdowns. The drop in supplies last year also reflected reduced direct deliveries from the main producer, South Africa. These fell to 85 tonnes from 117 tonnes in 1979, with the December inflow — at only 4 tonnes — one of the lowest monthly figures of 1980.

A big drop in indirect South African supplies via London was also indicated by a decline in imports from the UK to 131 tonnes last year from 313 tonnes in 1979.

The import/export figures are only an imprecise indicator of transactions, as a large number of sales and purchases of gold are made without the bullion ever moving. Some gold imports are also stored in bonded warehouses at Zurich airport, and thus do not show up in the figures.

The lower Russian imports figure does not give the full picture of actual sales, as Moscow can move gold both before and after selling the metal. About 20 tonnes of its deliveries in 1979, for example, are thought not to have been sold until last year.

On the exports side, the volume of gold taken out of Switzerland dropped by 15 per cent last year, to 352 tonnes.

Turkish company

In last Friday's paper the private Turkish company Borusan was incorrectly included in a group of state enterprises whose heads are being purged by the military junta.

UNION OPPOSITION TO ECONOMIC STRATEGY GROWS Belgian coalition braced for a fight

BY LARRY KLINGER IN BRUSSELS

THE BELGIAN Government is bracing itself for a confrontation with the country's trades unions over its package of measures aimed at economic recovery.

A demonstration in Brussels at the weekend by 80,000 to 100,000 trades unionists may be only the opening shot in the labour movement's battle to defeat the Government's two-year freeze on wage rises.

Until now the coalition Government led by Mr. Wilfried Martens has based a large part of its strategy on what it perceives as an unwillingness by the unions to take strike action because of serious unemployment.

Pressure on the unions to act is growing, and with further cuts envisaged as Parliament debates the national budget over the next few weeks, the government coalition of Christian Democrats and Socialists is likely to come under increasing strain.

Belgium already has the EEC's worst unemployment rate at more than 12 per cent and there are some dire blows in jobs in the offing. As many as 4,000 could be lost if the Government approves a merger

between Belgium's biggest steel-making concerns. At the weekend there were also reports that BL, the British car manufacturer, was considering closing its Belgian factory, which employs 2,700.

The Government's main concern is that a united union opposition could lead to a series of strikes in the ports, railways and public utilities such as those which defeated similar austerity measures two years ago.

Even if union militancy were to build only slowly, the Government's determination to press on with a further tightening of the economy will be severely tested. Passage of the Bills to implement the economic recovery package is nearing completion in Parliament, after which the budget debate will start in earnest.

Mr. Martens has said a budget deficit this year of more than Bfr 100bn (about £12bn) would not be acceptable. But the current budget, when allowances are made for the cost of the economic package, would have a deficit in the region of Bfr 187bn.

The Government estimates that its freeze on wage rises



Mr. Martens counting on the unions

above that allowed through indexation, to inflation will result in lost tax income of Bfr 50bn. It expects that its proposed tax relief for small and medium-sized companies to promote expansion will cost Bfr 16bn and that job-creation

schemes will add Bfr 30bn more.

The problem will be where to make cuts, especially as many departments are expected to request extra money.

The Socialists, whose union supporters staged Saturday's demonstration, have already given considerable ground on reductions in social services spending and unemployment benefits. They will be certain to try to protect these areas from further cuts, probably suggesting pruning expenditure in defence and foreign aid.

The more outward-looking Christian Democrats might be expected to protect spending related to foreign policy. Their dilemma will be in trying to find what other areas are to suffer while maintaining the Socialists' support.

Their efforts will also be made more difficult because of union pressures. The Christian Democrat-led union federation, which did not support the weekend action, might be willing to close the gap with their Socialist colleagues if any new Government measures were seen to be putting an increasing burden on the poorer-paid members of the Community.

Italian Left split by row over terrorism links

BY RUPERT CORNWELL IN ROME

RELATIONS BETWEEN Communists and Socialists on the Italian left have been reduced to a low by the latest vitriolic row over the alleged international links of the country's terrorism.

The dispute stems from interviews by President Pertini, himself a Socialist, in which he claims that the nerve centre of Italian terrorism lies abroad — probably behind the Iron Curtain.

The President and other politicians have often spoken of such links, but have yet to produce serious proof that a foreign power was directing or manipulating the strategy of the subversives.

Coming after the controversy over whether state concessions helped secure the release of Sig. Giovanni D'Urso, the magistrate held by Red Brigades for 33 days, his remarks have generated severe political shockwaves.

In a weekend speech marking the 60th anniversary of the foundation of the Italian Communist Party, Sig. Enrico Berlinguer, the national party secretary, accused the Socialists — who had all along preached appeasement in the D'Urso affair — of using the issue of international links to distract attention from their own widely criticised stance.

The Communists, moreover, believe that the Socialists are aiming to show that the Communist Party, whatever its line against terrorism, was in fact the historical breeding-ground for many now active in the far left. These former Communists are being aided, the Socialists would like to imply, by other Communist powers in Eastern Europe.

The dispute seems likely to be exacerbated by a parliamentary debate this week on the charges levelled by President Pertini. The Government will be pressed to tell all it knows, but is unlikely to do anything more than go over old ground.

Any new display of political rancour, however, can only further weaken the government of Sig. Arnaldo Forlani, whose sole merit is generally held to be that it is the only alternative to yet another round of early general elections.

Sig. Berlinguer pledged again to fight the next Communist campaign on the platform of a left-wing alternative, led by the Communists and supported by the other smaller left-wing parties. But the credibility of such an idea hinges on good ties with the Socialists, and that, after the new row over terrorism, seems even more remote.

French meet oil goal as imports fall 12.5%

BY TERRY DODSWORTH IN PARIS

FRENCH EFFORTS to save energy and the decline in industrial production which set in last autumn combined to drop a 12.5 per cent drop in oil imports last year.

The reduction in imports, down to 110.2m tonnes from 126m tonnes the previous year, means that France was able easily to meet the pledge of 117m tonnes agreed for last year with other EEC nations. But it did little to halt the growth in

spending on imported oil, a principal cause of last year's FF 60bn (£4.4bn) trade deficit. Expenditure rose 54 per cent to FF 110.6bn (£9.9bn) compared with FF 72bn (£6.45bn) in 1979.

Last year's oil import figure was the lowest since 1975 when France bought 160m tonnes overseas. It suggests that the wide-ranging energy plan, designed to conserve power and

to substitute other forms of fuel for oil, is beginning to show results.

This conclusion is backed up by separate figures showing that oil consumption fell by 6.5 per cent, mainly as a result of reductions in the use of domestic fuel oil and heavy oil for generating electricity.

In both these categories the Government has been making big efforts to achieve savings

by emphasising the importance of conservation and by switching increasingly to nuclear power generators.

Petrol deliveries, however, are still growing, although only by about 1 per cent last year. The Government is aiming to tackle the problem over the medium-term through the development of more economic vehicles and substitution with alcohol-based fuels.

Denmark tries to regain its financial balance

BY HILARY BARNES IN COPENHAGEN

AGAINST all expectations, Denmark cut its current account payments deficit in 1980 to about Dkr 14bn (£943m), or 3.3 per cent of gross domestic product, from Dkr 15.6bn in 1979. Inflation also slowed, with prices at the end of the year rising at an annual rate of 6 to 7 per cent compared with a peak of 14.3 per cent in the 12 months to April.

The Government was somewhat encouraged, but plenty of bad news came in as well. Unemployment rose to an average of almost 7 per cent, and but for a popular and generous early retirement scheme, it would be nearer 9 per cent. Real gross domestic product fell by 1 per cent, with private consumption falling by about 3 per cent and business investment by 10 per cent. Import volume fell by 5.5 per cent.

Although gross domestic product may stabilise or recover slightly in 1981, unemployment is expected to rise to 8 per cent. A sharp fall in manufacturing orders in the autumn augurs a probable decline of several per cent in industrial output, at least in the first half of the year.

As imports are not likely to decline again, the current account payments deficit will probably rise, mainly because interest on the foreign debt of Dkr 90bn (23 per cent of gross domestic product) will rise from Dkr 10bn to Dkr 13bn.

Correcting the external deficit is the main preoccupation of the Social Democratic minority government, which is relying on a medium-term strategy to bring about a return to external balance and full employment — unemployment of about 2 per cent — by the end of the decade. The policy has four principal elements.

● Denmark's competitive position is to be improved by 2 to 3 per cent a year, if necessary by allowing the Krone to depreciate further. Its value has declined by 12 to 13 per cent over the past 18 months, partly because of two devaluations in 1979.

The policy also implies a curb on wage increases. An important contribution was made in December, when energy was removed from the prices index to which virtually all wages and salaries are linked. However, hourly wage costs rose by about 12 per cent in 1980, partly because of increased holiday pay, and hourly wages in industry rose by about 10 per cent.

● Real wages after tax, which fell by about 5 per cent in 1980, will have to decline by 1 to 2 per cent a year in the next few

years to keep domestic consumption under control. This will be assured by taxes. Apart from controlling demand, the fiscal threat is also designed to show unions there is no point in demanding high nominal wage increases. The test will come this spring, when the two-year collective wage agreements in the private and public sectors are due for renewal.

● Public sector spending, which now accounts for about 55 per cent of gross national product, should cease to rise in real terms from 1982-83, helping resources to be switched into exports and sectors which compete with imports.

It is too early to say whether the Government is likely to succeed, although the projected rise in spending in 1981 in real terms will be 3.9 per cent. In 1980, public consumption rose by 4.5 per cent, 5.5 per cent if delivery of P16 aircraft is included, and investment fell by 15 to 20 per cent.

● Under this heading come the Government's energy, labour market and industrial policies. Denmark has been relatively successful in limiting domestic energy consumption, partly by piling energy taxes on top of the oil price increases to encourage energy saving. When Denmark starts using its own North Sea gas in 1984, the North Sea will supply 25 to 30 per cent of total energy, and by the begin-



Mr. Anker Jorgensen seeking external balance and full employment

ning of the 1990s this proportion could rise to a half to two thirds.

Labour market policy is intended to improve training and mobility and alleviate some of the worst effects of unemployment. Industrial policy consists of providing funds for research and development,

export promotion and, increasingly, guarantees and subsidies to enable industry and agriculture to raise loans at interest below market rates.

The Government's policy has wide support, but serious doubts remain. Very high interest rates and the related problem of the budget deficit

are serious causes for concern, while business is anything but confident that the Government can stimulate industrial investment and production.

The Government increased taxes for the corporate sector by about Dkr 30n to Dkr 40n at the end of 1979, and although it has subsequently handed back Dkr 1.2bn in amendments, which will come into force this year, business still feels the Government is generally unsympathetic to industry.

The scepticism of the business community is only increased by the Social Democratic intention to introduce compulsory profit-sharing for employees. The Government is expected to put forward a modified version of this during this spring's wages talks, although a Parliamentary majority for its proposals is in doubt.

Business in general feels that such ideas are barely compatible with the market economic system, and may do more to discourage industrial investment which has fallen steadily in volume since 1973.

Denmark's high interest rates, designed to encourage private capital imports, may have something to do with this. "We are suffering death by interest rates," according to Mr. Erik Rasmussen, chairman of the Federation of Industries. Long and medium-term loans

now carry effective interest rates of about 19 per cent, although the increasing subsidies reduce the burden. Companies also borrow heavily abroad at lower rates, but the Danish rates in part reflect expectations of Krone depreciation and thus the real cost of borrowing abroad.

The Government budget deficit in 1980 was about Kr 17bn (4.5 per cent of the Gross Domestic Product) and the gross borrowing requirement about Dkr 43bn. In 1981, the deficit before loan transactions will rise to over Dkr 21bn and the gross borrowing requirement to over Dkr 50bn. The massive sales of Government paper needed to finance the debt are helping to maintain high interest rates and perpetuate a gross distortion against investment in shares, where average effective returns were 7 per cent in 1980. But another problem is looming.

Interest on the Government debt in 1980 was about Dkr 16bn and high interest rates are pushing the figure up. "It is difficult to see how balance in Government finance can ever be regained," said Prof. P. Nyboe Andersen, a former Economy Minister and now chief general manager of Andelsbank. But without a cut in the budget deficit a sustained reduction in inflation or the external deficit may also be difficult to achieve.

U.S. may change tack at security conference

By Robert Graham in Madrid

THE CONFERENCE on Security and Co-operation in Europe resumes today, after a five-week recess, providing the Reagan Administration with its first opportunity to discuss détente with the Soviet Union.

The U.S. negotiating team is expected to continue, for the time being, its condemnation of the Soviet invasion of Afghanistan and Soviet abuse of human rights. But an eventual slight shift in policy is not ruled out by Western diplomats.

Since President Jimmy Carter was defeated in the U.S. Presidential elections last November, the conference has been waiting to see if U.S. policy would alter.

Already, Mr. Alexander Haig, the incoming Secretary of State, has said in evidence to a Congressional committee that less prominence will be given to human rights issues. Not least, the Soviet Union is said to be anxious to know if this applies more to developing countries and U.S. allies than to Eastern Europe.

Among the smaller European countries, there is concern that President Reagan may downgrade the importance of the conference process, dismissing it as an ineffectual talking shop.

Uncertainties about the attitude of the Reagan Administration have served to give a new edge to the conference. Another change is the feeling that the West has obtained as much capital from its condemnation of Soviet activities as is possible.

Successful tactic

The six weeks of meetings up to the Christmas break saw the Soviet Union and its allies thoroughly castigated by one Western delegation after another for failing to respect both the spirit and the letter of the 1975 Helsinki Final Act. The Soviet Union, on the whole, preferred to ride with the punch, making only modest counter-attacks. This tactic has been quite successful.

The second phase of the conference, beginning today, will be divided into two parts and is scheduled to last until March 5. The first part will be a two-and-a-half week discussion of new proposals to improve security and co-operation. The second will be devoted to drafting a final document. Before the Christmas recess, 83 proposals were tabled and delegates can, during the second phase, table more. More than anything these are propaganda exercises, whether tabled by East or West, because they stand little chance of adoption. They cover the three sections or "baskets" into which the Helsinki Final Act was divided. "Basket One" covers questions relating to the international situation, including disarmament and what the conference calls "Confidence-Building Measures" such as prior notification of military manoeuvres.

"Basket Two" covers co-operation in the fields of economics, science, technology and environment, and is designed to promote commercial relations. "Basket Three" covers a range of questions relating to the freedom of movement of people and ideas, and includes the whole issue of human rights.

Proposals under "Basket One" include references to the Soviet invasion of Afghanistan, seeking to bind the Soviet Union to respect the internal affairs of another country. But the most important new proposals concern disarmament.

The French have proposed a two-phase disarmament conference — a first phase to agree on a new series of confidence-building measures to allow much greater transparency in the military behaviour of NATO and the Warsaw Pact countries.

The second phase would be agreement on force reductions within Europe up to the Urals. Poland, for the Warsaw Pact, has proposed a much broader and vaguer disarmament conference that would also cover military defence. By implication, the geographical extension to the Urals is rejected.

NATO backing

NATO has given its backing to the French proposal, but is not too enthusiastic, largely because machinery for discussing disarmament — such as the Vienna Mutual Force Reduction talks, and the Strategic Arms Limitation Treaty (SALT) negotiations, already exist.

One Western military attaché commented that "progress" was wholly unreal when some East European countries "abused the most mundane confidence-building measures."

Despite the pessimism, the disarmament proposals will give some indications how the Soviet Union and the Americans intend to treat détente over the next year or so. The same applies to human rights issues raised in "Basket Three."

The exception, where limited progress can and might be made, is under "Basket Two" with measures designed to improve East-West commercial links. A senior Western delegate said yesterday that the end of the conference was clear that no general progress was being made. Western countries would seek to wrap up the conference as soon as possible.

Japan crude oil imports fall 8.6%

BY RICHARD C. HANSON IN TOKYO

JAPAN'S crude oil imports, including oil products and liquefied petroleum gas (LPG), fell 8.6 per cent last year to 256.83 kilolitres, one of the biggest drops since the first oil crisis, according to the Ministry of International Trade and Industry.

The decline in oil imports was due to a combination of circumstances which are unlikely to be duplicated precisely this year. Steep rises in the price of oil — which lifted the value of last year's imports by 63 per cent — reinforced government efforts to curb consumption.

A warm winter and cool summer also reduced demand, and the economy last year was led by industries with low energy consumption rates while higher demand sectors — such as aluminium and steel — were sluggish.

Last year, Japan avoided any serious supply problems, despite troubles with two major sources of supply, Iran and Iraq, partly as a result of having maintained high levels of stockpiles.

The cut-off of oil supplies from Iran and subsequently Iraq forced Japan to shift its sources of supply.

The Middle East as a whole provided 73.2 per cent of 1980's oil imports, down from 76.3 per cent in the previous year, but Japan became dependent on Saudi Arabia for 31.6 per cent of the imports compared with 28.4 per cent. The United Arab Emirates increased its share to 13.7 per cent from 10.1 per cent.

Other non-Arab suppliers such as Mexico, came on stream, but quantities are still very limited. One of the difficulties of diversification became evident

MAIN SOURCES OF JAPAN'S OIL IMPORTS			
Area	1980*	1979*	
Middle East:	73.2	76.3	
Saudi Arabia	31.6	28.4	
UAE	13.7	10.1	
Iraq	7.4	5.4	
Iran	4.1	9.9	
Kuwait	3.1	9.1	
Indonesia	14.3	14.4	
China	3.6	3.1	
Brunei	3.2	3.4	
* Percentages			

last year when China revealed it would be unable to meet promised levels of shipments of crude to Japan.

The government has not yet presented its targets for oil imports this coming fiscal year. It has been reported, however, that MITI will set a goal of between 5.2 and 5.3m barrels per day compared with an estimate of something less than 5m b/d last year.

The original target for 1980 had been 5.4m b/d promised at the Tokyo summit two years ago, the 1981 target was 5.6m b/d.

Chinese prepare for more trials

By Tony Walker in Peking

AS JIANG QING, Mao Tse Tung's widow, began serving her suspended death sentence, Chinese authorities yesterday signalled that prosecutions of the Gang of Four's radical supporters would follow.

People's Daily, the Communist Party newspaper, in a front-page commentary said the verdict in the trial was "beneficial" to dealing with supporters of Madame Mao.

It said the sentences against the Gang of Four would help "break up" their remaining influence. "Prompting more people to confess their crimes, reform and start afresh."

At the same time, there have been indications that the Chinese are unhappy at the failure of the bench to order the execution of Mao's widow, but there has been no report of public displays of dissatisfaction.

In the reporting of the judgment by the party-controlled Press, no indication was given of why Madame Mao received a lesser penalty.

Chinese newspapers yesterday emphasised what was described as the "just nature of the verdict. This was the theme of the commentary in the People's Daily.

According to some reports, as many as 60 immediate followers of the Gang of Four will soon go on trial. This group may include Mao Yuanxin, the 40-year-old nephew of the late chairman.

Mao's nephew could be implicated in the murder in Liaoning province — where he was a senior party official — of Zhang Zixin, a party propaganda worker.

LIMANN RELAXES HIS GRIP ON TRADE

Ghana catches a glimpse of relief

BY PATTI WALDMER IN ACCRA

THE PILES of tinned sardines, mackerel and milk in Accra's "Makola" market may seem to promise relief for import-starved Ghanaians. But for Ghanaian workers, who earn Cedis 12 a day (£1.80), the newly flourishing market has merely reduced the value of a day's labour to the equivalent of a quarter pound of British margarine or a 40-watt light bulb.

Chronic shortages became a fact of life in Ghana after President Hilla Limann's 15-month-old Government decided to "live within its means." Import licences were issued strictly on the basis of available foreign exchange, while quotas for industry, mining and agriculture left little for consumer goods. Shortages were worsened by the practice of illegally "re-exporting" Ghana's imports on arrival to more lucrative markets in the hard currency areas across the borders.

Leakage of such imports as outdoor motors and insecticides, designed to increase domestic food production, further depressed supply.

Just before Christmas supplies began to improve, as tentative trade liberalisation was announced. Ghanaians holding private foreign exchange were to be allowed to import certain goods without recourse to the central bank.

Traders appear to have seen this decision, coupled with law enforcement of price controls, as a genuine step towards freeing the market. They reacted by bringing out hoarded stocks.

Some goods are sold in limited quantities at artificially low government-controlled prices. But prices elsewhere have been allowed to rise to reflect full scarcity value. Higher prices have, in turn, provided an incentive not only to stem the outward flow of Ghana's imports to Togo and



After President Hilla Limann, left, decided that Ghana would have to "live within its means," acute shortages became a fact of life in Ghana. Now imported commodities are appearing again, although at five to 10 times the Government-controlled price.

to Cedis at the black market rate, is obviously very strong.

A headload of cocoa, for example, which sells for only Cedis 120 in Ghana, fetches as much as Cedis 960 in neighbouring Ivory Coast.

An estimated 40,000 to 50,000 tonnes of cocoa, roughly 15 per cent of last year's crop, bypasses the official market each year. This represents an annual loss in foreign exchange of between £40m and £50m, nearly 15 per cent of last year's total import bill.

Any drop in export earnings will make it difficult for the Limann Government to maintain its favourable record of debt repayment. Ghana's external credit rating has improved considerably in the past year, because of the Government's policy of channelling foreign exchange into repaying short-term arrears rather than spending it on imports. Nevertheless, the backlog of external payments is considerable.

The inflated value of the Cedi also acts indirectly to deepen Ghana's chronic budget deficits. By making imports relatively cheap, the Government effectively subsidises the black market, who retail the goods at a tremendous profit. The considerable loss in taxes contributes to budget difficulties.

The deficit for 1980-81, originally projected at Cedis 1.8m, was later revised upwards to nearly twice that figure, after the announcement of a 200 per cent increase in the minimum wage. Although increased taxes on beer and petrol will finance part of the deficit, the rest will come, as in the past, from borrowing from the central bank. This, in turn, could reverse the declining trend in inflation, down from 116.5 per cent in 1977 to 29.6 per cent for August, 1979, to August, 1980.

Lack of foreign exchange to pay for imported spares and machinery has kept Ghanaian industry working at only 25-30 per cent of capacity. Overvaluation of the Cedi has led to resources being allocated to distributive rather than productive activity. It is much more profitable to trade on the black market than to produce practically anything in Ghana, which led to an estimated 8 per cent decline in gross national product in 1979.

Ghana's leading economists seem to agree that liberalisation is the only answer for the country's daunting economic woes.

According to Mr. Kwame Plamim, the economist who was formerly head of the Ghana Cocoa Marketing Board, Ghana has no choice but to liberalise. Complete liberalisation would require that every price which faces any individual be made to reflect the scarcity of foreign exchange.

But devaluation is a touchy subject. "Once burned, twice shy," says Dr. George Benneh, the Finance Minister. Almost every recent devaluation has been followed by a military coup.

Rift opens at Islamic Conference

BY RICHARD JOHNS IN TAIF

A SHARP divergence of views emerged at the start of the Islamic Conference in Taif yesterday over the attitude Muslim leaders should take towards the Soviet invasion of Afghanistan.

King Khalid of Saudi Arabia set the tone of the continuing strong condemnation of the Soviet action by conservative Arab states. In his opening speech on Sunday, he denounced "Soviet colonialist aggression."

His remarks were evidently an attempt to pre-empt the conference from adopting the more conciliatory line favoured by Soviet supporters among the Muslim delegations — Syria, South Yemen and the Palestine Liberation Organisation.

Dr. Kurt Waldheim, the UN Secretary General, who arrived

on Sunday, was unable to give delegates much encouragement in the possibility of a settlement between Pakistan, Iran and Mr. Babrak Karmal's ruling People's Democratic Party of Afghanistan.

In response to an initiative by Pakistan, Dr. Waldheim has been attempting to instigate talks involving a UN emissary between the three neighbouring states.

The Pakistan Government had written to Dr. Waldheim proposing the talks after it had understood from Moscow that Afghanistan was not insisting on recognition of the Babrak Karmal regime as a condition of negotiations.

Dr. Waldheim's talks in New York as well as Indian sound-

ings in Tehran and Kabul do not appear to have revealed any change in the Afghan position. This is based on its offer of government-to-government bilateral talks with Pakistan and Iran.

Dr. Waldheim was more positively forthcoming about UN efforts at mediation between Iraq and Iran. Referring to the mission of his representative Mr. Olaf Palme, former Swedish premier, the Secretary General conveyed some optimism.

"There seems to be a measure of agreement about what could be the possible elements of a comprehensive settlement safeguarding the legitimate rights of the two parties and ensuring harmonious relations between them in the future," he said.

Nigeria and France in talks on Chad

By David White in Paris

DISCUSSIONS taking place here this week with Mr. Ishaya Audu, Nigeria's Foreign Minister, will have an important bearing on France's efforts to promote a consensus among black African states in response to Libya's intervention in Chad.

Nigeria played an influential role in a meeting in Lome earlier this month, when 12 members of a special Organisation of African Unity committee condemned the Libya-Chad "merger" and proposed free elections in the former French colony.

Just before Mr. Audu's meeting with President Giscard d'Estaing yesterday afternoon, the French Foreign Ministry attacked Libya for using "diversion tactics" in accusing France of carrying out military manoeuvres.

Boost for Israeli plans to step up settlement drive

BY DAVID LENNON IN TEL AVIV

ISRAELI PLANS to step up its settlement drive on the occupied West Bank received a boost yesterday when the Knesset Foreign Affairs and Defence Committee rejected an appeal against three proposed settlements which had been lodged by Prof. Yigael Yadin, the Deputy Prime Minister.

In addition, the Israeli military government has expropriated more West Bank land for the settlements, and closed off possibly thousands of acres to prevent the local Palestinians building housing near the main roads, settlements and army camps.

Prof. Yadin, whose small democratic movement has been the least enthusiastic of the coalition parties on the settlement issue, argued that the proposed settlements had no security value.

This was rejected by the majority of the committee, including three of the opposition Labour Party members who favour expanding the network. Israeli settlers who took over a hilltop near Jerusalem on Sunday ignored demands by Mr. David Levy, the Housing Minister, that they end their illegal squat.

This caused a major row in the ruling Likud bloc which is divided over the issue. Mr. Ariel Sharon, Agriculture Minister, supported the settlers against the Housing Minister's demand.

Meanwhile, four construction companies have agreed to build 200 permanent homes for settlers at Efrat, near Bethlehem, which is planned for development into a town of 5,000 housing units. Work will start in a month and be completed in 18 months.

Hong Kong has record trade deficit

BY KEVIN RAFFERTY IN HONG KONG

HONG KONG had a record trade deficit of more than HK\$13.4bn (£1.1bn) last year.

The deteriorating trade performance is likely to mean that real economic growth this year will slip into single figures and unemployment will rise as the

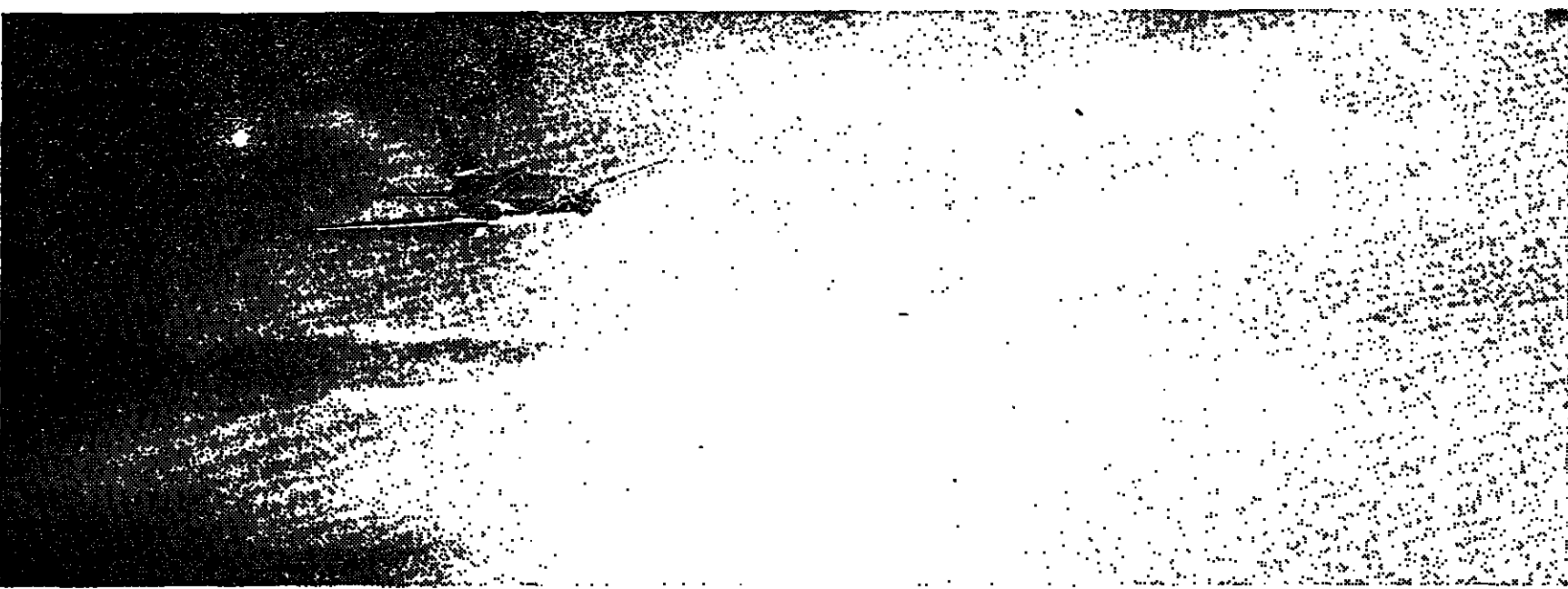
tiny British-run territory finds it difficult to win markets.

Provisional figures show that Hong Kong's imports rose by more than 30 per cent to HK\$111.68bn in 1980 while exports grew by just over 29 per cent to HK\$98.26bn.

The 1980 deficit compares with a deficit in 1979 of just over HK\$9.9bn. The growth in exports last year was almost in line with official predictions.

In the last quarter of the year the rate of growth of both exports and imports slowed.

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By: MORGAN GUARANTY TRUST COMPANY

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January 27, 1981

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2626 2628 2729 2767 2825 4013 4050 4122 4160 4226 12626 12683 13038 13038 14426

2627 2629 2730 2767 2825 4013 4050 4122 4160 4226 12626 12683 13038 13038 14426

2628 2629 2730 2767 2825 4013 4050 4122 4160 4226 12626 12683 13038 13038 14426

2629 2630 2731 2768 2830 4023 4056 4126 4168 4226 12636 12683 13038 13038 14426

2630 2631 2732 2769 2831 4023 4056 4126 4168 4226 12636 12683 13038 13038 14426

WORLD TRADE NEWS

Moscow faces higher goods price in place of cheap Bonn credit

BY STEWART FLEMING IN FRANKFURT

FURTHER TALKS are under way in West Germany this week in an effort to reach agreement on the terms of a DM 10 bn (£2,070m) credit to finance the German portion of the multi-billion dollar project for the import of gas from the Soviet Union.

After meetings last week German banks participating in the financing proposals are believed to have moved towards establishing an interest rate of 7.75 per cent for the Russians on the credit, although apparently not without considerable difficulty. It is still not clear whether all the banks will be willing to participate as fully as expected in the financing at this interest rate.

The financing of the project is much more complex than the nominal interest rate on the Russian loan implies, however. It is suggested in some banking circles that as a result of the low interest rate, the Russians will have to pay more for the equipment they are purchasing (for example pipework) for the 5,000 kilometre pipeline extending from Western Siberia to Western Europe.

The banks will, thus, through the German manufacturing companies supplying equipment, in some way be recompensed for the relatively cheap finance they are providing. How precisely this will be accomplished is unclear. There are suggestions, however, that some of the suppliers, which include Mannesmann-Demag, the pipe manufacturer, and AEG the electrical equipment giant, are expecting to have to change the provisional terms of their contracts in order to improve their rate of return.

For the manufacturing companies, with the West German economy weakening, business that will serve the purpose of keeping production levels up is clearly attractive. The banks, on the other hand, are suffering from poor profitability and pressure on capital ratios in some cases, are much more profit conscious than even a year ago.

Trenchard mission seeks Malaysia defence deals

BY WONG SULONG IN KUALA LUMPUR

LORD TRENCHARD, Britain's Minister of State for Defence, has arrived in Kuala Lumpur, heading a high level mission to lobby for Malaysian military contracts, worth several billion dollars.

The mission's members include Sir Ronald Ellis, head of Britain's defence sales staff, and several senior military officers.

Their visit follows by a week a delegation from the British Defence Manufacturers' Association and underlines the strong British interest in the prospect of arms sales arising from the rapid expansion of Malaysia's defence forces.

Last week, Britain signed an agreement in Kuala Lumpur providing Malaysia with £77m in soft loans, part of which could be used for British defence equipment.

During his two days in Malaysia, he will meet Mr. Datuk Hussein Onn, the Prime Minister.

The rapid expansion of Malaysia's armed forces is aimed at reorientating them to fight a major conventional war as opposed to combatting guerrillas.

For this purpose, the expenditure on defence development for this year was doubled to \$800m.

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Hong Kong clothes for Harrods

By Kevin Rafferty in Hong Kong

A TEAM of senior fashion buyers from Harrods said yesterday that Hong Kong will become an important market for Harrods purchases of high fashion garments. Until now, the store's direct buying has been largely limited to Europe and the U.S.

Mr. John Cranwell-Ward, merchandise manager in the fashion division, said: "We have come to the conclusion that this is going to be a major market for Harrods."

He declined to give a figure for Harrods' purchases from Hong Kong, but said they could add 10 per cent to the store's turnover.

He added that the decision "could put Hong Kong on the international fashion map at the top end."

Among the clothes which caught the buyers' eyes were denim garments with lurex thread running through them and embroidered silk dresses and shirts.

Hong Kong officials are delighted with the prospects of purchases by Harrods which they see as confirming the territory's move up market. They repeat the idea that Hong Kong produces only cheap or sweat-shop products. In addition, they note, there are no quotas on silk garments and it is easier to sell quality garments as "you cannot put quotas on good taste."

In April, Hong Kong is scheduled to take a big bow on the international fashion scene when the territory takes a prominent site at the Paris international pre-reporter show.

UK seeks action on cheap textiles

BY JOHN WYLES IN BRUSSELS

AN UNUSUAL JOINT delegation of management and unions from the British clothing industry yesterday demanded tougher action from the European Commission against cut-price imports from the Third World and the U.S.

With the industry having lost 40,000 jobs or 12 per cent of its total workforce last year, Mr. Alec Smith, general secretary of the National Union of Tailors and Garment Workers warned that another 20,000 might be at risk this year because of import penetration.

Sitting alongside representatives of the British Clothing Industry Association (BCIA), Mr. Smith and his colleagues were patently dissatisfied with the way in which the Commission has operated the Multifibre Arrangement (MFA) — the GATT agreement covering textile and clothing trade between the developed and developing world. Their complaints were hammered home during five hours of talks with Commission officials whose reaction, said Mr. Smith, had been "as cold as their coffee."

Mr. Gerald French, director of the BCIA, obviously thought this a little harsh and claimed that the lengthy audience that officials had granted the management and union team could well bring useful change. He said that too often the industry's complaints had fallen between "too many stools" with neither the British Government nor the EEC Council of Ministers taking effective action.

With the current MFA expiring at the end of this year, the delegation, which represented

the largest national clothing industry in the EEC, stressed that any new arrangement might have to be more restrictive against imports from the Third World because of the large market share which had been captured by American producers.

The EEC is due to have talks with the U.S. Government next week over continuing complaints that cheap energy prices in the U.S. are giving its clothing textile and chemical producers an unfair competitive advantage in EEC markets.

Brazil leader to promote closer ties at Paris talks

BY RIK TURNER IN SAO PAULO

PRESIDENT Joao Figueiredo is to arrive in Paris Wednesday for his first state visit outside South America since taking office in March, 1979. Along with a meeting with President Giscard d'Estaing to discuss the world situation, the Brazilian President will promote closer economic ties between the two countries, particularly in the field of energy.

The visit follows others made by Sr. Deilm Netto, the Brazilian Planning Minister, who visited Paris at the end of October, and by Mr. Michel Comtat, the French Foreign Trade Minister to Brazil last month.

President Figueiredo is expected to sign an agreement for French co-operation in the construction of five thermo-electric power stations to be installed in the states of Santa Catarina and Rio Grande do Sul. The technology will be provided by Alstom-Atlantique.

The installation of the power stations is to take place over a 10 year period with the percentage of components produced in Brazil programmed to increase from an initial 55 per cent to 100 per cent.

Brazil also is ready to order a new airport flight control called Dacta-2. An earlier French system, Sysdacta, has been in operation in Brazil since 1973, and the new contract will entail \$150m in imported equipment from France. The total cost of the contract will be \$800m.

To buy equipment Brazil will receive \$800m in suppliers' credits from a group of French banks.

A question to be discussed by the two presidents during the visit is the interest already shown by France in participating in the Brazilian alcohol programme, which produces ethanol from sugar-cane to be used as a petrol substitute.

Moroccans commission French nuclear study

BY TERRY DODSWORTH IN PARIS

THE MOROCCAN Government has commissioned a feasibility study for a nuclear power station to be undertaken by Framatome, the French company which only last week ended its licensing agreement with Westinghouse of the U.S.

The agreement, announced at the end of a visit to Morocco by M. Raymond Barre, the French Prime Minister, comes only a few months after a similar deal was concluded in Finland. It forms part of a wider attempt to develop a Moroccan nuclear industry based on extracting uranium from some of the country's extensive phosphate deposits.

French interests are also to play a leading role in the development of the uranium industry, which will be based on a plant to be built by Cogema, the nationalised French nuclear fuel concern. This project is linked to a

FFRs 25bn (£2.4bn) plan to expand the phosphate mining industry in Morocco over the next five years.

Even if the nuclear power station's study reaches a favourable conclusion, however, it is not expected to lead to construction until the early 1990s. In the meantime, the Moroccans and French are co-operating on various other energy projects. These include French help on the building of a conventional 1,000 MW power station using Morocco's extensive reserves of bituminous shale and new oil exploration licences for Elf Aquitaine and CFP, the two French oil companies.

The nuclear study contract comes as Framatome is looking increasingly to overseas markets to take up the slack in its capacity expected to develop in about 10 years' time as the French nuclear programme diminishes.

Israel takes up El Al's 767 options

By L. Daniel in Tel Aviv

THE ISRAELI Government will take up the options which El Al, the national airline, had for four Boeing 767s and is also proposing to buy two Boeing 737s on behalf of the airline.

Boeing has agreed to transfer the option from El Al to the Government, which will have to sign the actual agreement by February 1. The four 767s, together with three spare engines, will cost \$220m (\$25m). Delivery is scheduled for the end of 1983.

The move is part of a retrenchment programme, designed to pare El Al's annual loss of \$10m.

Charter flights to Israel increased by 55 per cent in 1980, when the total number of tourists, (other than visitors from the Arab countries to the West Bank and Gaza) reached 1.17m. Over two-thirds of them came from Europe, with Germany the leading country of origin, followed closely by Britain and France. This is a reversal of the pattern of the early 1970s when Americans constituted the bulk of visitors. Income from tourism was \$850m with the 1981 figure seen as \$1.2bn.

Viacao Abrea Sao Paulo (VASP) Brazilian airlines has ordered three Airbus A-300 wide-body jetliners. Earlier reports from Paris, VASP is the third Brazilian airline to buy the \$40m Airbus after Cruzeiro do Sul and Varig Airlines. The A-300B2 jetliners will be delivered and introduced into service at the end of 1982.

THE PROTECTIONIST LOBBY

France wavers under pressure for import controls

OLD INSTINCTS—and in France, protectionism of one sort or another is one of them—do not die. They may not even fade away, or at least it will take longer for them to do so than the four years or so during which M. Raymond Barre as Prime Minister has tried to instill competitive free market habits.

"We must," he told a business symposium a few weeks ago, avoid any automatic reflex of withdrawing into our shells such as we are seeing now in the face of the dynamism of Japanese exports in certain sectors."

His lecture, coming at a time when the French motor industry, the country's boast, was in its turn beginning to suffer heavily from Japanese competition in its main export markets, did not go down too well, apparently.

"You can't make industry competitive just by decree," grumbled one of his listeners. It seemed a rather different M. Barre who addressed a tense meeting of a Franco-Japanese commission a week later. "We must," he said, "look for a system of ordered trading and allow for indispensable periods of transition, without which the need to resort to protectionist measures will become irresistible."

The change in the tone of M. Barre, who has fought a long crusade to make French business more competitive both internally and internationally,

While M. Raymond Barre (right) has tried to instil free market habits, recourse to some form of import barrier is bound to surface in the run-up to the presidential election, especially as polls show protectionism has more supporters than opponents. David White reports from Paris.



M. Georges Sarre, a Euro-MP, has called this month for the setting up of a new body to co-ordinate the French motor industry and press for an import quota system to defend the EEC market.

And not all President Giscard d'Estaing's own allies are wholly on the side of M. Barre. M. Michel Poniatowski, former Interior Minister and one of the President's closest collaborators, who chaired last month's Franco-Japanese meeting, has said that temporary protection measures are needed

that of industrialists and large traders. But even then, more than a quarter were in favour.

At the Patronat, the country's employers' federation, a study on foreign market penetration was started over three years ago. The organisation is now trying to put together a policy on the basis of its conclusions. It is its first attempt to draw up a position on the subject. "Unfortunately," a Patronat representative said, it is likely to be a little nationalistic.

But its research has highlighted the complexities of the industries involved as well as rapid changes in trading patterns and conditions. According to the Patronat, the call for overall protection measures has been much less strong than it would have been five or 10 years ago. The position is finely differentiated between sectors, and the worst-hit of these are pressing for a breathing-space rather than permanent restrictions.

Like M. Chirac, the Patronat favours bureaucratic rather than other kinds of barriers. The French are already often accused of indulging in obstructive customs practices, but the Patronat view is that West Germany is well ahead in knowing how to use technical norms to regulate imports.

Joint EEC measures are seen as the only really effective answer in the critical cases. But disappointment with the com-

munity's efforts so far has led French industry to press for national measures.

The protection lobby has been greatly strengthened by a sharp setback in the car industry's hitherto remarkable performance in the past few months. Japanese imports have so far taken only a relatively paltry part of the French market—3 per cent—but import figures for October showed a 4 per cent increase in the number of Japanese cars coming in compared with a year earlier, and the impact on France's European export market has been considerable.

The attention drawn by the car producers has aroused other industries which consider themselves worse hit. The textile industry has lost half the domestic market to imports—compared with 24 per cent for cars. The industry union is calling for measures to bring the rate down to between 30 and 37 per cent, the level imports ran at up to 1975.

Recently reviewing his record in office, M. Barre reminded a business conference that "the Government, for its part, will abandon neither its credit policy, nor its budget policy, nor its policy on the stability of the franc and it will not resort to protectionism."

But he can speak only for the period up to the presidential election. What will happen after that, even if the President is re-elected, is much less certain.

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Bipartisan call for Reagan to hold down spending

BY DAVID BUCHAN IN WASHINGTON

BUDGET committee chairmen of both political parties in Capitol Hill joined yesterday in calling for a long-term programme to match federal tax cuts with public spending restraint.

The call, by Democratic Congressman James Jones and Republican Senator Pete Domenici, indicated a receptive climate for the budget package, wrapping together tax and spending cuts, which President Ronald Reagan is due to send to Congress by mid-February.

In the immediate term, however, Mr. Reagan has started in a meeting last Friday with Mr. Paul Volcker, chairman of the Federal Reserve Board, to co-ordinate anti-inflation policy with the central bank. The meeting was pronounced a success, but both men have indicated reservations about the other's policies. During the election campaign, Mr. Reagan complained that fluctuations in the money supply and interest rates had not given the U.S. a sound, stable and predictable monetary policy. Mr. Volcker has warned that Mr. Reagan's planned tax cuts could fuel inflation unless matched in size and timing with public spending reductions.

Like every President, Mr. Reagan will have to tread warily around the constitutional autonomy of the Fed, and the new President took the opportunity to reaffirm his "strong commitment to the independence of the Federal Reserve system," according to Mr. Murray Weidenbaum, head of the

Reagan Council of Economic Advisers, who attended the meeting.

But the Fed's independence has never inhibited Congress from taking a shy at the central bank, and a new study by the House Banking Committee has criticised the Fed's lax control over the money supply as the impelling force in persistent U.S. inflation since the mid-1960s.

Mr. Parren Mitchell, who heads the monetary policy subcommittee in the lower house, said that notwithstanding external shocks to the U.S. economy such as oil price rises by the Organisation of Petroleum Exporting Countries, the most continuous source of inflation was over-fast expansion in money supply and credit.

He urged that money growth be brought down to 2-3 per cent a year and kept there. At present the Fed's targets are higher than this and its week-to-week money figures have fluctuated sharply, although the central bank claims that on a yearly basis it has been very close to its targets.

Congressman Mitchell said there should not have to be any choice in monetary policy between inflation and unemployment, or between high and low interest rates. Rather the poor should be protected from the impact of tighter credit policy by Government fiscal policy. That, however, seems unlikely to happen with Mr. Reagan's intended domestic spending cuts.

Managua 'aid for Salvador rebels' worries U.S.

BY OUR WASHINGTON CORRESPONDENT

THE U.S. is deeply concerned at reports that Nicaragua is sheltering and supplying the left-wing guerrillas in the El Salvador civil war, State department officials said yesterday. Firm evidence of Nicaraguan involvement would lead the U.S. to cut off remaining economic aid to the government in Managua.

Before President Ronald Reagan took office last week a congressional review of aid to Nicaragua was already in train. Congress last year approved \$75m (£31m) in aid—some \$60m of this has been paid out so far—on condition that the U.S. Administration could certify that Nicaragua was not helping international terrorism.

Cutting off aid to Nicaragua would be a first step in accord with President Reagan's declared intention of adopting a more right-wing and anti-Marxist policy towards central America. Mr. Reagan strongly opposed U.S. aid to Nicaragua, even though 60 per cent of this

was channelled to the private sector and only 40 per cent directly to the Sandinista Government.

However, it is still premature, officials say, to talk of a turnaround in policy towards central America by the Reagan Administration, partly because no formal decision has been made to sever aid to Nicaragua, and partly because Mr. Reagan has yet to name an Assistant Secretary of State for Latin American affairs. Among conservative contenders mentioned for this post are former Senator Richard Stone, Mr. James Theberge, and on the extreme right, Mr. John Carbaugh, an aide to Senator Jesse Helms.

Already in the last days of Mr. Jimmy Carter's presidency the U.S. was moving in a more conservative direction, with the resumption of both military and economic aid to the ruling junta in El Salvador. This will total some \$84m, a quarter of it military, in the year ending October 1.

Cabinet nominees shed their financial holdings

WASHINGTON — Twelve of Mr. Reagan's 17 Cabinet-level appointees are having to divest themselves of certain financial interests or make other arrangements to comply with U.S. laws on conflict-of-interest.

At least three of the most wealthy, Mr. William French Smith, the Attorney-General, Mr. Donald Regan, the Treasury Secretary, and Mr. William Brock, the Trade Representative, plan to create trusts for their securities and other financial holdings. All are obliged to disqualify themselves from taking part in public decisions which could conflict with their personal interests.

Ways in which incoming officials are insulating themselves against past financial and business interests have been outlined in letters sent by Mr. J. Jackson Walter, Director of the Office of Government Ethics, to Senate committees considering the nominations.

Supreme Court permits TV coverage of trials

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

THE Supreme Court ruled unanimously yesterday that there was no constitutional barrier to states' authorising live television coverage of trials in state courts.

The court rejected an appeal by two former Miami Beach policemen, convicted of robbery, who claimed that the presence of television cameras in the court denied them a fair trial.

Florida, where the case was tried, and at least 20 other states have begun experimenting with cameras in court. The rules and practices governing television coverage vary enormously, in some, for example, it is not permitted if the prosecution, defence or even a witness objects.

The Supreme Court's only previous verdict on the issue dates back to 1965 when it overruled the conviction of Mr. Willie Sol Estes on the grounds that television coverage of his trial in Texas had brought about a "circus-like" atmosphere in which fairness was impossible to achieve.

But in yesterday's ruling, Chief Justice Warren Burger observed that television technology was then in relative infancy. Now cameras and lighting requirements were much less intrusive, eliminating what he described as "negative

factors." The ruling, which does not apply to federal courts, did not specifically endorse the way in which Florida, or any other state, provides for television coverage. It said, in essence, that this was a matter for the states to determine since no constitutional factor, over which the Supreme Court had authority, was involved.

The ruling is bound to advance debate on the role of live television in institutional proceedings. Senator Howard Baker, the majority leader, has promised to introduce a Bill permitting live coverage of Senate debates.

The House of Representatives already does so, but under strictly controlled circumstances. Cameras may only focus on whoever is speaking at any moment. They may not pan around the chamber, revealing, of course, that most Congressmen are either absent (on proper business such as hearings) or paying no attention

in the legal system, the arguments against the use of television are strong. Some prosecutors are known to believe that it will inhibit some witnesses from co-operating, or that it will place a premium on the services of visually effective lawyers to whom style is more important than substance.

Nicki Kelly in Nassau examines economic difficulties threatening the Bahamas Pindling's land policy deters investment

MR. LYNDEN PINDLING'S Government in the Bahamas, the island group strung from the east coast of Florida to the southern tip of Cuba, faces unpopularity both at home and abroad.

A Bill now before Parliament would make it impossible for foreigners to buy or inherit land in the Bahamas without government approval. The move is intended to curb land speculation, but it irritates, who include leading members of Mr. Pindling's party, the Progressive Liberals, fear the restrictions will stunt economic growth at a time when unemployment, inflation, and a slowdown in the tourist industry are putting new pressures on the country's limited resources.

Domestic controversy has further been stirred by the Government's proposal to remove the rights of certain categories of people, such as children born in the Bahamas or the children of Bahamians born elsewhere, to acquire Bahamian citizenship.

These rights were entrenched in the constitution bequeathed to the islands on their independence from Britain in 1973. With 31 of the 38 seats in Parliament, the Government easily won the two-thirds majority necessary to put the proposed amendments to a referendum. But widespread opposition to the plan means there is a strong possibility that it will be defeated when it is put to the

vote later this year. A referendum defeat would be ominous for the Progressive Liberal Party, which has been in power for 14 years, as a general election is also due within the next 16 months.

The Bahamas have attracted holidaymakers since George Washington's brother visited them for his health more than 200 years ago. Most of the visitors have been from the neighbouring U.S. In the process they have invested millions of dollars, nearly all of it in resort accommodation. U.S. investment alone is estimated at \$1.5bn (£625m), with a further \$350m held by Britons, Canadians and Germans.

The new legislation would require all property purchases by foreigners and foreign-owned companies to be approved by an investment Board headed by Mr. Pindling.

The policy of screening real estate purchases by non-Bahamians has been in effect unofficially for more than a year. The full scope of the Government's intentions became apparent, however, only when the enabling legislation was introduced last month.

Besides approval to buy in the first instance, a foreigner would also need Government consent to retain Bahamian property acquired through inheritance, court order, mortgage or other means. Refusal would mean having to sell within three years unless granted an extension, or



Mr. Pindling: facing a tourism slump

having to pay an annual 10 per cent tax on the rated value.

Although the Bill promises special consideration for industrial, banking or tourist projects, the negative impact of the land policy has become increasingly evident since it was first announced in September, 1979.

Recent Central Bank figures show a \$7.4m deficit on capital account during the first half of 1980 compared with a \$6.9m surplus during the comparable period of 1979. The bank

blamed the drop on the sale by foreigners of their Bahamian holdings and a slowdown in incoming investment.

What seems to be emerging is a repetition of the 1967-77 cycle when increased Government control and a worldwide recession combined to throttle economic growth for more than five years.

The Government was forced at that time to modify its position because of a rapid increase in unemployment. The recent policy switch has once more hit hardest in the less developed outer islands, where foreign residents provide the major source of employment.

Finding jobs for a population that is growing at an annual rate of almost 3.7 per cent a year has been among the major problems facing the Progressive Liberals since they took office.

Resentment is being vented against the large number of Haitian immigrants packed into Nassau's poor "over-the-hill" section, who have a higher birth rate than the population as a whole.

Although more than 20 years old, the problem has grown in recent years as conditions have worsened in Haiti. The Government estimates that between 20,000 and 40,000 Haitians are living in the Bahamas illegally, alarming for a nation of less than 4m people.

Although exact figures are not available, the Government estimates that while the national

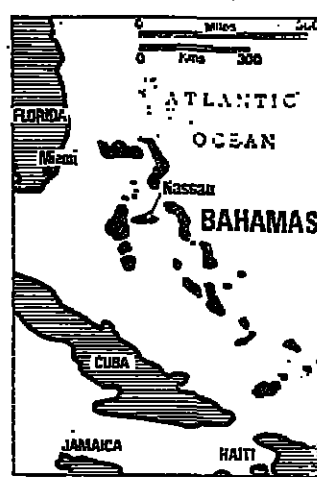
unemployment average may be between 12 and 13 per cent, the figures for young people between 16 and 25 is as much as 28 to 30 per cent.

Mr. Clement Maynard, Minister of Labour, has said that 4,000 to 5,000 new jobs are needed annually to achieve any appreciable reduction in unemployment. For obvious reasons the Government has looked to the country's highly successful tourist industry to answer the country's job needs.

Tourism, which accounts for about 70 per cent of the country's \$1bn gross national product, produced some \$600m in foreign exchange earnings last year, but import demand, including a \$130m oil bill, accounted for almost equivalent expenditure.

Now there are signs the tourist industry may be headed for another slump. Air arrivals in Nassau, the most popular destination, have declined steadily since mid-1980, dropping an average of 8.2 per cent between July and November.

Increased competition and the U.S. recession are partly to blame but visitor dissatisfaction is also a factor. The rash of bad publicity resulting from the disappearance last summer of a U.S. couple while cruising aboard their yacht in Bahamian waters has not helped. From the evidence of their blood-spattered boat it is assumed they were murdered by drug-smugglers.



Stories by other yachtsmen claiming to have been fired on or forcefully boarded and robbed by unidentified Bahamians have further tarnished the country's image.

Drug-running to the U.S. has become an important industry, ranking closely behind tourism and banking. Foreign drug dealers, aided by Bahamians, appear to operate with little interference throughout the islands and are blamed for the large amounts of illegal arms being introduced.

The undermanned and under-equipped police force has been stretched beyond its ability to handle the enormous increase in drug-related and other crimes.

The Government admits that the drug problem poses a major threat to national security, involving as it does large numbers of unemployed young people. Why, therefore, it should seek to cut off bona fide investment with its land policy at this time remains a puzzle.

Check-in FOR THE BEST NEWS IN TRAVEL

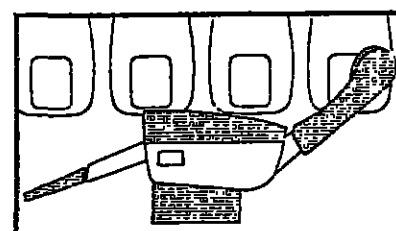
Now for a good flight's sleep.

New fully-reclining First Class Sleeperseat

A new seat, which should go a long way towards solving the problem of getting some sleep on long flights, has been installed in British Airways Rolls-Royce powered 747s.

Called the 'Sleeperseat', it replaces the conventional First Class seating on services between London and Los Angeles, Hong Kong, Johannesburg, Perth and Auckland.

Unlike other seats, the Sleeperseat reclines to a near-horizontal position, whilst an extension at the other end enables you, quite literally, to put your feet up. A side benefit of the new seat is that the only way of making



enough room for it to recline is to place the rows very much further apart.

This means that when it is in the normal sitting position, you would have to be a veritable giant to be able to reach the seat in front with your feet.



The new Sleeperseat is part of a programme of planned improvements to British Airways First Class service.

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You will be able to experience all the advantages of supersonic travel without paying a penny more.

This offer applies only for travel in February.



CANADA: New routes to the Rockies.

From the end of April, British Airways will be operating to the west of Canada for the first time, as well as to Montreal and Toronto. Wide-bodied 747s will be serving Calgary and Edmonton twice weekly, and Vancouver four times a week.

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Credit limits on British Airways' special version of Barclay's Visa Card are high.

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UK NEWS

Rolls expected to halve loss

MY MICHAEL DONNE, AEROSPACE CORRESPONDENT

ROLLS-ROYCE, the state-owned aero-engine manufacturer, was "halfway back to profitability" in 1980, Lord MacFadden, chairman, said yesterday.

The detailed financial results for 1980 are expected to be available in the Spring, but the company believes that as a result of the improvement in its financial performance last year it is "on track" for profits this year.

In 1979, the company had a net loss of £63m. Lord MacFadden revealed no figures but it is understood the 1980 net loss is likely to be about half that of 1979, and the company is confident of sustaining the improvement this year.

Lord MacFadden was commenting on current trends in world aero-engine business, and on recent decisions by major U.S. airlines, such as Delta and American, to buy the rival Pratt and Whitney PW-2037 engine instead of the Rolls-Royce RB-211 Dash 535.

"We always knew we would have competition for the Dash 535," he said, "especially in the Boeing 747 airliner. We are in for a very rough time in world markets in the year ahead."

"We are as well prepared technically to meet the competition as we have ever been, and we should not let ourselves be unduly frightened by the extravagant claims made by the competition."

Rolls-Royce estimates its world-wide market for civil engines through the rest of this century at upwards of £50n, and is pushing ahead with new versions of the RB-211 to meet foreseeable demand.

But to meet this market, the company needed to get its costs down and productivity up. Last

year, sales were up by 50 per cent, and output of RB-211 engines doubled. A further improvement in sales and output was planned for the current year.

As part of its campaign to improve productivity, the company imposed tough pay limits on workers—71 per cent in return for a similar increase in productivity. It was slimming the labour force this year by about 2,000—through natural wastage—from the current level of about 62,000 workers.

Natural wastage amounted to about 4 per cent of the labour force a year, so the company saw no need for enforced redundancies.

Rolls-Royce was also getting tougher with its suppliers. About 70 per cent of parts came from outside contractors, and the company had up to a dozen teams moving round the country trying to convince them of the need to get their own costs down and productivity up.

Rolls-Royce had made it clear that it would not allow its contractors to pass on to it all their increases in costs, and had put a limit of 3 per cent on the increased costs it would bear. Any increases beyond that the suppliers would have to meet themselves from their improved cost control and higher productivity.

Rolls-Royce's own overall productivity had improved by over 25 per cent since 1973, and was still improving in 1981. It aimed to match U.S. productivity levels in aero-engine manufacture by 1984.

The company was well ahead in development of the Dash 535 version of the RB-211 engine, and was planning to deliver the first engine for test flying in a Boeing 747 in March.

Northern Ireland loses more jobs

STANDARD TELEPHONES

and Cables, British subsidiary of International Telephones and Telegraphs, is expected to announce a cut of 400 in its 2,700 Northern Ireland workforce tomorrow.

The cuts affect two factories making electronic telephone-switching equipment. The company reviewed its employment levels in the light of lower demand forecasts.

In September 1980, when the company announced a pre-tax profit of £23.8m for the first half of the year, it said steps would be taken to maintain the group's profitability in the recession.

A receiver has been appointed at PX Nuclear, a Northern Ireland-based engineering company employing 240 workers in Belfast. The U.S.-owned company makes pressure vessels for the liquid petroleum-gas industry. It called in the receiver when Irish Bridge, a local company, withdrew from negotiations to acquire the share capital.

Chesham Ponds, the cosmetics company, is to close its Alfreton, Derbyshire, factory with a loss of 88 jobs. The company is switching production to its London headquarters to reduce overheads.

M. Mole and Son, the hand-tools, trailers and television equipment group, will close its handtool division at Newport, Gwent. The company announced this month that there would be 50 redundancies at its handtool manufacturing plant because of the recession.

Government allows troubled vehicle group more funds. Resigned despair at £990m aid for BL

BY IVOR OWEN

MANY TORY backbenchers reacted with resigned despair to the announcement by Sir Keith Joseph, Industry Secretary, that BL is to receive £990m more of the taxpayers' money over the next two financial years.

Their mood seemed best summed up by Mr. A. Clark (C., Plymouth Sutton) who spoke of his surprise at hearing Sir Keith "of all people" talk of such enormous sums with such insouciance.

"We feel that BL has satisfied no criteria, save of exert-

ing social and political blackmail, to justify such an enormous diversion of funds from the private sector."

Almost apologetically, Sir Keith admitted there was some justification for Mr. Clark's surprise.

But he urged him to take account of the evidence of the past year, including the introduction of the Metro, the acceptance of new working practices and the rundown of manufacturing levels, which encouraged a degree of hope.

Mr. Michael Grynlls (C., Surrey E.), recently elected

chairman of the Tory backbench Industry Committee, said that BL had cost £10 for every second that Sir Michael Edwards had been its chairman.

Mr. John Stokes (C., Halesowen and Stourbridge), called for an assurance that "this vast payment" would be the last.

Sir Keith replied: "I can give no guarantee. I very much hope, if sterling does not rise, as it did last year, and new models are made to the standard of the Metro, this company will be on its

way during the plan to viability."

Mr. George Gardiner (C., Reigate) underlined the disappointment that would be felt in many quarters that the Government had consented to such substantial further public investment without firm undertakings from the trade unions that it would not be jeopardised by strikes.

Sir Keith emphasised that the Government was leaving it to the BL board to secure "a good industrial performance."

One Government backbencher to give an enthusias-

tic welcome to Sir Keith's announcement was Mr. Hal Miller (C., Bromsgrove and Redditch), who said it would "give the lie" to Labour claims that the Government would not support BL.

Mr. Stan Orme, Labour's Industry spokesman, assured Sir Keith that, despite the opposition from the Government backbenchers, "we welcome this plan because with the narrowing base of industry in this country, it is very important that a major car-based, British-owned company is maintained."

Joseph approves plan subject to monitoring

SIR KEITH JOSEPH, Secretary of State for Industry, told Parliament:

"With permission, Mr. Speaker, I will make a statement regarding the BL 1981 Corporate Plan."

"I am making available in the Library of the House and in the Vote Office a report by BL on its recent performance and details of the Corporate Plan."

"The Plan contains BL's strategy for returning the company's businesses to viability in the medium term. It foresees a need for some £820m of additional Government equity in 1981-82, £370m in 1982-83, and £180m over the two following years, in order to assist the continuing programme of restructuring and investment in new projects, including the new LC10 medium car factory."

"The Plan was submitted in four business sections. The policy of the BL board has been (and will continue to be) to decentralise decision-making to the operating units."

"The intention of the board as stated in the Plan is to draw these operating units into four distinct businesses to enable management to concentrate on well-defined product groupings. These businesses are BL Cars, Land Rover, Unipart and the Leyland Group."

"As the structure evolves, so the progress of each business will be separately monitored."

"The board is meanwhile exploring a variety of possible forms of collaboration, and has written to the Government."

"The board sees collaboration with other manufacturers as an important part of its strategy for recovery and for reducing and eventually removing dependence on Government support. This might take the form of collaborations on components or on particular parts of the business; but the board would also welcome, and actively seeks, a relationship of a more comprehensive kind which might grow out of such collaboration."

"The Government supports BL's intention of creating viable businesses and of attracting private capital into them. It has approved the Plan and has agreed to fund the first two years of the Plan (including the first phase of the LC10 programme) — that is £820m in 1981/82 and £370m in 1982/83 — subject to regular monitoring by the BL board of progress in achieving the Plan."

"The Government as shareholder will also be watching closely the financial performance of the company."

"The Chairman's letter to me of January 26, which I am publishing in full today in the Official Report and placing in the Vote Office, also makes it clear how the board will respond if the chances of achieving the Plan's major objectives are appreciably reduced."

"He says that: 'Circumstances may arise in which, through a substantial deviation in performance

or an appreciable departure from the assumptions underlying it, the Corporate Plan is clearly not being achieved and it appears impossible to bring about recovery within the timescale envisaged. This could arise for external or internal reasons; an example would be a major strike which damaged or appeared certain to damage any substantial sector of the business. In such circumstances the board would, in accordance with section one of the Plan, very quickly initiate a review (in consultation with the Government) of the Plan of the relevant business group, with consequent implications for continued Government funding.'"

"The Board and management have assured me that they will not hesitate to take whatever difficult and fundamental decisions about the future of the company are necessary if circumstances, inside or outside

BL, require it."

"As I have already told the House, there is an opportunity for full debate in the context of the amendment to the NEB's financial limit in respect of BL in the Industry Bill which I shall table for consideration at Report Stage. Clearance from the European Commission will be needed for the Government's funding."

"Finally, it is the Government's intention that the shareholding in BL should be transferred from the National Enterprise Board to the Secretary of State. This transfer will not, however, take place until the Industry Bill now before Parliament receives Royal Assent."

"Meanwhile the Government will discuss with BL matters arising from the change of ownership, in order to ensure continuity of BL's financial arrangements. The Government wishes the BL board and the company's employees well in their task."

Wood appointment brings merger nearer for NEB

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE CHANCES of the National Enterprise Board surviving as a self-contained State holding company for industry were further diminished yesterday when Sir Keith Joseph, Industry Secretary, agreed that a merger with the National Research Development Corporation was "a possibility" during the next two years.

This follows the appointment of Sir Frederick Wood, aged 54, to the chairmanship of the NEB. Sir Frederick is already chairman of the NRDC and has said he will consider whether a merger is advisable.

The two organisations are immediately to work more closely on providing venture

capital for technological projects and small companies.

Sir Frederick's appointment on a three-year contract was confirmed yesterday by Sir Keith.

He said there was no "immediate change of functions" planned, but later added: "It is for discussion whether they might or might not be unified without hitting the NRDC's patent work. A merger is a possibility over the next couple of years."

Sir Frederick, who is also chairman of Croda International, will receive £13,800 a year for 12 days work a week at the NEB in addition to the £4,500 he receives for one day a week at the NRDC.

Leader who couples flair with commercial sense

BY SUE CAMERON

SIR Frederick Wood is affable, direct and has a flair for metaphor and the colourful phrase. The National Enterprise Board's chairman-to-be is one of that supposedly dying breed of entrepreneurs, and almost everything he has put his hand to has been a success.

The profits of the Croda chemicals group were £15,000 when he succeeded his father as its managing director. The company went public in 1964, and in 1978 pre-tax profits were £14.7m. Last year like the rest of the chemical industry, it was hard hit by the recession and high interest charges. But Sir Freddie has embarked on a "belt-tightening regime."

"We've slimmed down a lot since the recession hit us, and that's a good thing," he says. "I'm a believer in austerity."

In January, 1972, he became part-time chairman of the National Bus Company and turned its heavy losses into a £6.6m surplus before leaving in 1973.

The following year he took over as chairman of the National Research Development Corporation where his approach has been strongly commercial.

He responded sharply to criticism that private investors

were not being given enough encouragement, saying: "Our job is to support innovation with public money and not to chuck that money away by supporting non-viable enterprises."

Last year the corporation opened a series of regional offices — before then it had been largely based in London. Again Sir Freddie stressed that it was a commercial organisation and had decided to expand for purely commercial reasons.

He can be ruthless enough when he feels it necessary. When he went back to Croda full time from the National Bus Company — admitting that he had come to doubt whether one person could do two jobs at once — he promptly removed Mr. Ernest Tyerman, his chief executive, who had been with the company for 30 years.

Sir Freddie has long been a Conservative supporter and twice stood as a Tory candidate. But that has not prevented him criticising the present Government — notably on its energy pricing policy.

Perhaps his most outstanding characteristic is his restlessness. If the Government wants a shake-up at the NEB, it has probably picked the right man.

British Aerospace has £3.4bn orders

BRITISH AEROSPACE, the State-owned aircraft and missile group, up to half of whose shares are to be offered for public sale soon, has an outstanding order book worth more than £3.4bn.

In a new brochure, the group stresses that over the next five years sales and trading profits have increased substantially, with exports averaging about 55 per cent of sales a year.

Barclays Bank board 'shadowed'

OPPONENTS of Barclays Bank's involvement in South Africa set up yesterday a "shadow" board of the bank, with the intention of preparing a report on its activities in South Africa.

Members of the board include Mr. Gerry Giffman, general secretary of the Society of Civil and Public Servants, and Prof. Michael Dummett, Professor of Philosophy, New College, Oxford.

National Plastics buy equipment

NATIONAL PLASTICS, part of Courtaulds, bought the thermoset plastics-moulding equipment and some stocks of GPC International, part of Guinness Plastics, for an undisclosed sum believed to be about £250,000.

The equipment will be used at National Plastics' main site in Coventry.

Teenage employment

EMPLOYERS and local education authorities should urgently review their policies in an effort to make education and training for 16- to 19-year-olds more extensive, effective and efficient, said an official report published yesterday.

"It is clear that we are well behind many of our industrial competitors" in providing for the older teenagers, said the report produced jointly by representatives of Central Government and local authority associations, chaired by Mr. Neil Macfarlane, Parliamentary Under-Secretary for Education and Science.

Return to normal may take 10 years

THE corporate plan predicts profitability in 1983, reports Kenneth Gooding

THERE IS little in BL's corporate plan for 1981 to pacify the critics.

The group still aims to turn around the unprofitable parts of the business. But we will have to wait "five to 10 years" for BL to achieve "business results of a standard which will attract external funds on normal commercial terms."

The plan suggests that means a return of not less than 15 per cent on assets.

The details of the losses for 1980 are still to come but they will be around £400m. The plan envisages diminishing losses for BL in 1981 and 1982 and then a return to profitability.

Land Rover and the Unipart spare parts business are projected to remain profitable throughout this period. The Leyland Group, taking in trucks, buses and agricultural tractors, will show a loss in 1981 (unofficially estimated at £25m-£30m net) and produce a "modest" profit thereafter.

The sore spot, BL Cars, is expected to show substantial losses for 1981 and 1982 because of the competitive pressures in the UK and export markets.

But the plan holds out the hope that the car business will become profitable "within five years."

BL admits that it got all the figures wrong in the 1980 plan because of sterling's strength. In an aside yesterday, Sir Keith Joseph said about half of BL's 1980 loss could be blamed on the fact.

But the 1981 plan is based firmly on the assumption that UK competitiveness will deteriorate further this year and not return even to the 1980 level within the next five years.

The plan also assumes that, even though UK inflation rate might come down from the 1980 heights, it will remain significantly higher than in all the countries of BL's major competitors except Italy.

The State cash injection to cover working capital requirements and restructuring costs as well as capital expenditure for new models.

The plan gives an indication of the restructuring still to come when it points out that £320m of exceptional expenditure will occur, most in the early part of the plan period.

BL's streamlining programme announced in 1979 involved the closure, or partial closure, of 13 plants and "at least 25,000

jobs over a two-year span."

In fact, 26,000 jobs went during 1980 alone.

But BL still has 57 plants scattered around the UK. Two dozen of them are small component plants which would seem ripe for the axe, given BL's declared intention in the plan of reducing its capacity to match output.

There are some bus plants whose future could be under consideration and there are still 1,000 employed making engines for the Rovers and TR7s at Canley whose future must surely be under a cloud.

And suggestions in Belgium that BL's plant at Senefelt could be closed now seem well-founded, even if BL still insists that no decision has been made about that operation.

Since Sir Michael Edwards joined BL in November 1977 about 52,000 jobs have been sliced out of the group, taking the total down to 120,000 in the UK, 140,000 worldwide.

Given the list of potential closures, another 10,000 jobs could be under threat.

What BL has called its "rolling reorganisation" of the

Howe asked to abolish stamp duty Intervene and cut sterling rate, says CBI leader

BY DAVID MARSH

A STRONG call for the Government to intervene on the exchange markets to lower the value of sterling was made yesterday by Mr. James Clesminson, chairman of Reckitt and Colman and a leading figure in the Confederation of British Industry.

The plea by Mr. Clesminson — who is chairman of the CBI's Economic Situation Committee — for a controlled devaluation of sterling was coupled with a call for the Government to cut interest rates and reduce business taxes in the March budget.

Speaking at a conference on the 1981 Budget organised by Westminster and City Programmes, Mr. Clesminson suggested controls on incoming

capital flows and temporary "large scale intervention" on the foreign exchanges as a way of giving industry a "12-month breathing space."

In a speech which was considerably more outspoken than other recent comments on the exchange rate by CBI leaders, he said interest rates should be cut rapidly "without rigid adherence to sterling M3." And he called on the Government to declare publicly that the pound was too high.

Mr. Clesminson's other recommendations for a business-orientated Budget included a cut in heavy oil duty and a reduction of at least 2 per cent points in the National Insurance surcharge.

Aston may manufacture small cars

ASTON MARTIN is embarking on a diversification drive which could result in the manufacture of luxurious and sporting versions of other manufacturers' cars.

One of several vehicles being investigated is BL's Metro. Mr. John Symonds, Aston Martin's managing director, says there is "nothing specific" on such a model.

"But we're now a lot of thoughts on a lot of products, and some very exciting projects on the stocks."

Mr. Symonds insists that there is no intention of downgrading the importance of the £34,000-£50,000 cars on which the company's reputation has been based.

Yet the production rate of these large cars—three and a half each week—is unprofitable and the company is looking hard for extra revenue to help defray the high fixed overheads of the Newport Pagnell plant.

Three weeks ago, the company was taken over by the Pace Petroleum organisation and CBI Industrials, a public manufacturing group.

It is also intensifying its efforts to become a supplier of research and development expertise to other sectors of the motor industry.

Work has already begun on a number of such contracts, according to Mr. Symonds. Aston Martin expects a 20 per cent improvement in productivity this year to lower the output level at which making the large cars becomes profitable. It expects them to provide the bulk of Aston Martin's earnings at least for the next two years.

After that, Mr. Symonds indicated, the company's financial dependence on them could be considerably reduced.

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Radical reorganisation of State industries proposed

John Elliott reports on Sir William Barlow's denationalisation call

THE Prime Minister should set up a one-man inquiry to produce in six months a plan for changing the status and organisation of nationalised industries, says Sir William Barlow, chairman of the Post Office for three years from 1977.

As many industries as possible should be denationalised. Those remaining should be split into smaller organisations where practicable. They should be turned into Companies Act businesses so that they can raise capital and investment funds more easily, and should all report to one Cabinet Minister.

These are the main conclusions proposed yesterday by Sir William. He resigned from the Post Office last year and refused the chairmanship of British Telecom because of the frustra-

tions of the job.

A former chairman of Ransome Hoiford Pollard, Sir William returned to the private sector and is chairman of Thorn-EMI's engineering group. He is also chairman of the Design Council and a non-executive board member of the National Enterprise Board's INMOS microchip company.

In a speech to the Royal Institute of Public Affairs, Sir William said that Government constraints prevented the industries taking normal business risks.

Medium-term plans had to be discussed with constantly changing civil servants, while there was always pressure for investment plans to be reduced and for financial borrowing to be limited. He also attacked trade unions for exploiting monopoly

power.

Sir William said there should be no more nationalisation, and that industries should be denationalised where feasible.

The remaining corporations should be divided into smaller organisations to reduce the load on top management and to give management a chance to "balance highly centralised trade-union power."

Monopolies should be reduced and the industries should come under the Companies Act, with equity capital financing the majority of the funding, even if all the shares were held by the Government. This would be a more radical change than is envisaged in the present Government's privatisation plans.

"The industries should operate as though they were

subject to Stock Exchange rules. They should be expected to pay a dividend and the same public performance ratios should be published as for private-sector companies. Shares should be available for purchase by the public. Eventually some would become like BP in operation and performance."

The Government should "appoint a man, perhaps with a small high calibre staff," to produce a list of "creative proposals for the Prime Minister within six months."

"Britain does not know what it wants from its nationalised industries, with the result that the management of them is very difficult and the results obtained satisfy nobody," Sir William said in his lecture, which formed part of the Institute's

series on government and industry.

In a long list of criticisms, Sir William attacked Ministers' "desire to interfere" and condemned them for "fighting shy of issuing specific directions because that would place them in the position of accepting full responsibility for their actions."

"The desire to interfere continues, as can be seen from the British Telecommunications Bill currently going through Parliament. In it the Government seeks powers to exercise control on specific issues like research and development, the setting up of subsidiaries, the rate of return on different parts of the business, and licensing."

Nationalised industry chairman could rarely win a public row with Ministers, said Sir

William. He met Mr. Eric Varley, Secretary for Industry in the last Labour Government, only four times in 18 months compared with 19 meetings in 16 months with Sir Keith Joseph, the Secretary of State. Ministers were handicapped by the short time for which they held their posts, said Sir William.

"Another problem faced by the managements is the question of leaks. Leaks from the Government about their corporations are quite common. Leaks from their own corporations are also quite common, so one has the sensation of managing in a goldfish bowl."

Sir William is known to be unhappy about the way Ministers and newspapers dealt in public with the Post Office's affairs.

Loans plan for small businesses

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

A RAPID expansion of special loans for small- and medium-sized businesses in the UK's assisted regions is planned by the European Investment Bank (EIB), which is to channel its funds through the Industrial and Commercial Finance Corporation. The bank is negotiating similar arrangements with the British clearing banks.

Most of the loans to be provided through the corporation, which is owned by the clearing banks and the Bank of England, will range from £15,000 to £50,000. Funds of £50m have been allocated initially but the EIB is prepared to enlarge this to £20m if there is sufficient demand.

The EIB, which is the Common Market's banking institution, is also negotiating terms with the Government for a possible energy conservation loans scheme which could have funds of £20m or more. These loans would apply to conservation projects anywhere in the UK and might also be operated through private sector institutions.

For the past two years the EIB has provided loans of up to £250,000 for small- and medium-sized businesses through the Department of Industry's regional organisation.

But it has found this a slow procedure. It has not been able to contact sufficient very small

operations in manufacturing and tourism, which are its main interests.

It was encouraged by the then Labour Government to work through the Department rather than through financial institutions. But during the two years it has agreed only 128 loans totalling £5m in the UK assisted regions, whereas in the Republic of Ireland a similar amount of money has been used for 521 loans.

It hopes that switching most of its business to the corporation, and maybe to the clearing banks, will help it find more customers among the smallest businesses.

Loans will be provided at fixed rates for up to eight years, with a two-year moratorium on repayments. The EIB will charge 10 per cent, with the Government adding 1 per cent in special development areas and 2 per cent in other assisted areas to cover exchange rate guarantees. On top of this will be a small corporation charge.

Loans of up to £50,000 will be provided quickly because only the corporation and the EIB will have to give approval. But the Government has insisted that since it provides the exchange cover, it should approve all loans above £50,000. This underlines the Government's special interest in making loans of up to that sum more easily available.

Components maker to use coal boilers

By Martin Dickson, Energy Correspondent

NORTHERN RUBBER, a Nottinghamshire-based manufacturer of industrial components, is to switch its boilers from oil to coal-firing to save money and ensure security of supply. It will use about 4,000 tonnes of local coal a year.

The move will encourage the National Coal Board in its campaign to persuade industrialists to convert back to coal firing.

Mr. R. V. Sawyer, Northern Rubber's engineering services manager, said the company had looked at solid fuel three years ago but decided against a change. "Since then, however, the cost of oil has escalated and this factor, together with possible supply difficulties in the future, has encouraged us to look at coal again."

Northern Rubber, part of the Pegler Hattersley group, produces components for a variety of industries, including aerospace.

Associated Heat Services, a Coal Board subsidiary, is to install and operate the boilers, which will provide process steam and space heating.

A growing number of UK companies are switching back to coal, which is now less than half the price of oil in terms of heat delivered, although coal's greater handling charges somewhat reduce this benefit.

Conversion idea signals demise of fuel oil

Esso's bias to lighter products is prompted by market forces, writes Sue Cameron

THE POSSIBILITY that Esso may build a £500m fuel oil conversion unit at Fawley near Southampton is a sign of the change that is beginning to take place in the European oil products market.

The unit would enable heavy fuel oil to be turned into much lighter products such as petrol and jet fuel. The project is one of a number of proposals being considered by Esso and no final decision has been taken to go ahead with it.

But it seems that Esso and the other major oil companies are being compelled to move more quickly than they originally expected in order to adapt to the rapidly changing pattern of demand in the market-place.

Their own long-range forecasts show that demand for petrol, diesel and jet fuel will continue to grow throughout the 1980s and beyond—albeit at a slower rate than in the last 20 years. But demand for fuel oil is now set to decline sharply as manufacturers and electricity producers switch to coal.

Electricity

The move away from fuel oil into coal has already started and is gathering pace with a speed the oil industry did not apparently foresee. Support within Esso for the unit at Fawley probably received a considerable boost from last year's sales figures, which show a dramatic drop in UK demand for fuel oil.

Overall demand in Britain fell by 16 per cent, while Esso's

own UK fuel oil sales went down by 18 per cent. Part of the decline is the result of the recession, but a major factor has been the electricity industry's decision to replace much of its fuel oil with coal.

All the major oil companies have been hit by the switch, but Esso has traditionally been a particularly big supplier of fuel oil to the electricity industry—there is a power station next to the group's Fawley refinery and this alone has burned as much as 2m tonnes of fuel oil a year in the past.

Between 50 per cent and 60 per cent of Esso's fuel oil sales are normally to the electricity industry and the Central Electricity Generating Board's changeover to coal last year therefore had a great impact on the company.

In 1979 Esso sold more than 3m tonnes of fuel oil altogether but last year this was almost halved to 1.8m tonnes.

The oil industry does not expect to see any change in the current trend. Coal is likely to become increasingly preferable to fuel oil for electricity producers and manufacturing industry generally. There are a number of reasons for this.

One is that there are plentiful supplies of coal—the UK is estimated to have enough to last for 300 years. The long-term outlook for oil, on the other hand, is that supplies will

become increasingly tight world-wide. Industry experts say the current glut of oil products on the European market is a purely temporary phenomenon.

They add that eventually oil will have to be reserved for sectors such as transport and chemicals where there are no obvious alternatives.

The second major attraction of coal is that it is about half the price of fuel oil at present—a fact that has been highlighted in the UK by the row over comparative European energy costs. This is the reason given by the CEBG for using coal most. It is more difficult to handle than fuel oil but, even allowing for the higher costs of transporting and treating it, coal is still about 30 per cent cheaper than fuel oil.

The big oil companies believe that where the electricity industry is leading, other manufacturers will follow. It will take them some years to invest in the equipment they will need to burn coal but the oil industry reckons they will make the switch comparatively quickly.

Some senior oil executives say they would not be surprised if their own huge crude oil tankers were to be coal-powered in the not too distant future.

By the start of the next century, alternatives to drilled crude oil will begin to become

available at commercial prices—synthetic oil made from coal, for example. These may well be able to compete with coal as a primary fuel in boilers and furnaces.

But in the meantime the oil industry faces the prospect of having a lot of fuel oil on its hands and very few customers for it. For when crude is put through a refinery, a proportion of fuel oil comes out at the other end along with the products that are in high demand such as petrol.

What companies like Esso want to do, therefore, is extract more of the lighter products like petrol out of a barrel of crude and less of the heavier ones. Efforts to upgrade the heavier products have been under way for some time.

The oil majors have been installing vacuum distillation crackers at their UK refineries. Vacuum distillation units turn about 50 per cent of the fuel oil that goes through them into middle distillate, which can then be put through a cat cracker and turned into products like petrol.

But the 50 per cent residue left in the vacuum distillation units is similar to tar. Visbreakers effectively lighten fuel oil—but it remains in that form.

Texaco and Gulf are among the companies installing cat crackers—their is at their

jointly owned refinery in Pembroke—and Amoco and Murco are putting one in at their joint refinery at Milford Haven.

The proposal Esso is considering would, however, involve a more technologically advanced unit. It would turn virtually all the fuel oil it was given into a product which could be further treated and then put through the Fawley refinery to become petrol, diesel and jet fuel.

The only residue or by-product would be gas, which could be used to power the refinery itself. Esso refers to the concept as a "fuel oil destruction unit."

Demand change

It is believed that Esso is considering a number of technologies for the new plants.

Petrol, diesel and jet fuel account for less than 50 per cent of Esso's product sales. The company reckons that when changes in demand and improvements in technology have become effective, these three products will represent upwards of 70 per cent to 80 per cent of total sales.

Fuel oil will still be available for those who want it, but as it becomes more scarce it is likely to become more expensive.

Fuel oil demand has dropped on the Continent as well as in the UK and Europe still has some way to go before it catches up with the U.S. in obtaining more of the lighter products from a barrel of crude.

Import penetration 'puts printing industry at risk'

BY ALAN PIKE

REPRESENTATIVES of the printing industry will meet Mr. John Biffin, Trade Secretary, today amid growing indications that the serious economic problems the industry faces will continue through 1981.

The purpose of today's meeting—to be attended by employers' representatives and union leaders—is to discuss the difficulties of British book producers, one of the sectors worst affected by import penetration.

But a report to the British Printing Industries Federation council shows that producers of boxes and cartons, advertising literature—especially mail order catalogues—and manufacturing stationery also face serious problems.

A dominant theme of the report is the need for printing companies to keep costs down this year. This suggests there will be little on offer when the BPIF begins wage negotiations soon.

In the report Mr. Roy Smith, chairman of the BPIF's economic development committee, says that while general print sales during the first nine months of 1980 were 13.7 per cent higher in value than the same period of 1979 this figure conceals a "serious deterioration

which continued into the fourth quarter and is still going on."

In all sectors, says the report, competition from imports has made a greater impact than is apparent from the loss of market share. Printers had kept price rises well below production cost increases to try to hold work. Some printers had even reduced prices—a federation survey of members in book production showed that 35 per cent were charging less than a year ago.

The effects of low prices and low volume have led to a majority of companies reducing their labour forces and cutting back on planned investment in new plant and machinery. Even without a further deterioration in the market printers' resources will continue under heavy pressure.

The report says the printing industry faces a "further grim period" with little chance of any recovery much before the end of this year.

"If the industry is to take advantage of improved conditions in 1982 it must keep costs down this year. Above all, it must keep cost increases within the small price increases it is likely to obtain."

Big expansion expected in Gatwick traffic

By Michael Donne, Aerospace Correspondent

A FURTHER substantial expansion in passenger traffic this year at Gatwick Airport is foreseen by the British Airports Authority. Last year, passenger traffic at the airport rose by 1m to over 9.8m.

Already the airlines are planning new services from this spring. At end-March, British Airways will transfer to Gatwick the rest of its Iberian semi-regular services (many such services have already moved from Heathrow), and it will also transfer its Naples service.

On April 3, World Airways plans a direct service from Gatwick to Baltimore and Washington, while on April 4, Laker starts flights to Tampa, Florida. On the same day, Air Florida starts flights to Miami.

Dan-Air starts flights to Cork, Eire, on April 12. Western Airlines starts DC-10 flights to Denver and Las Vegas on April 25, and the following day Northwest Orient starts Jumbo jet flights to Boston.

On May 2, British Airways starts flights from Gatwick to New Orleans and Mexico City, while on May 15 Trans World starts a service to Pittsburgh.

Nippon sets up sales operation in Scotland

By Jason Crisp

THE GIANT Japanese electrical and electronics group Nippon Electric Company said yesterday it had set up a sales subsidiary in Scotland to market products in the UK and Ireland.

NEC said it expected sales of £14.5m (Y7bn) in the first year and £31.1m (Y15bn) next year. NEC said the new UK subsidiary was capitalised at £500,000.

NEC, one of the world's largest telecommunications and computer companies, said last year that it would manufacture microchips in Livingston, new town near Edinburgh. It is investing £40m in the plant. It expects to begin assembling large scale integrated circuits by April 1982 and to go into wafer fabrication by 1984.

The sales organisation is to be based at New Stevenson, near Glasgow.

It will employ about 80 people and will market a variety of semiconductor devices, fluorescent indicator panels and colour picture tubes.

Until now NEC has sold in the UK and Ireland through its German subsidiary in Düsseldorf.

It also manufactures in Ireland at Ballivor near Dublin where it set up its first European production facility in 1974.

Recession threatens door production in prisons

FINANCIAL TIMES REPORTER

THE RECESSION is threatening work done by prisoners in Britain's gaols. The Home Office has been asked to restrict the manufacture of doors by prisoners because of widespread cutbacks and short-time in the woodworking industry.

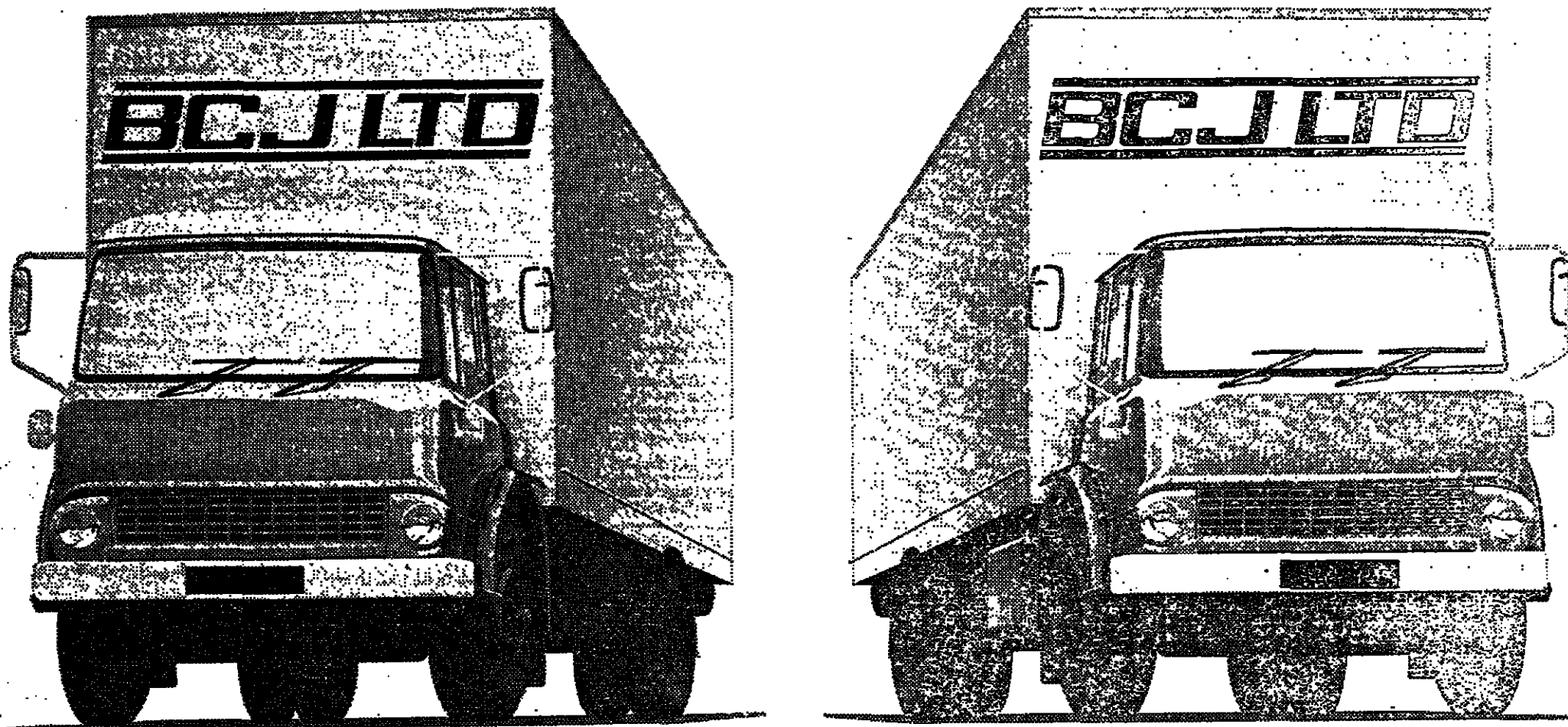
The British Woodworking Federation said British prisons can produce about 100,000 doors annually, about the same level as a medium sized manufacturer.

"In view of the sharp drop in demand for doors, particularly from householders, we have asked that prison

manufacture of doors be severely curtailed," said the federation.

"Manufacturing by prisoners is already virtually at a standstill because of the prison officer dispute but the Home Office is now looking at the possibility of changing the manufacture of alternative products, which would have a minimal impact on home producers."

The federation said it had never before objected to prisoners making doors and had supported prison training programmes.



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UK NEWS - PARLIAMENT and POLITICS

Nine Labour MPs support Jenkins and Gang of Three



Roy Jenkins



Bill Rodgers

IF THE Council for Social Democracy does take flight as a new political party instead of stalling at the end of the runway, Mr. Roy Jenkins will secure a place in history as its designer, though probably not its pilot.

He was the first to call for a realignment of the "radical Centre" in British politics—in his 1978 Dimpleby lecture—and his was the most unequivocal voice urging a regrouping throughout last year.

For, unlike most of the Council's other early supporters, Mr. Jenkins really had nowhere else to go. As he himself recognised, there was never any question of his re-entering the mainstream of Labour Party politics after his return from Brussels.

In spite of his impeccably blue collar origins as a miner's son, Mr. Jenkins came to epitomise what the Left sees as the post-war generation of career politicians, Oxbridge educated, elitist and with little feeling for the grass roots.

During the late sixties and early seventies, he grew to be regarded as the Centre Right's outstanding candidate for the leadership.

But his passionate devotion to the European ideal—he resigned as deputy leader over the 1975 decision to hold a referendum on Britain's membership of the EEC—counted against him. And his unqualified defeat in the 1976 elections for the party leadership probably ended his hopes of rising further within the party.

During his four undistinguished years as president of the European Commission, Mr. Jenkins interested himself in the broad brush strokes of international politics and lost touch with day-to-day Socialist politics.

Since his return, he appears to have attracted a considerable amount of financial support—largely, it is claimed, from those quarters of the City of London where monetarism is a four letter word—and a wide body of intellectual support. He does not yet appear to have anywhere to put them.

John Roper

MR. JOHN ROPER, a former university lecturer in economics, is one of the most passionate anti-European members of the Labour benches. He has been chairman of the Labour Committee for Europe since 1976 and has played a leading role in the forlorn attempts to prevent the party adopting a policy of outright withdrawal.

He was regarded as one of the most able of the 1970 intake but has surprisingly failed to make much of a mark at Westminster except on the Common Market, possibly because the tide was turning against his views and possibly because of his modest, other-worldly appearance.

After being a Parliamentary Private Secretary at the Department of Industry in 1978-79, he was appointed an assistant defence spokesman by Mr. Callaghan after the 1978 general election where his views were very much in line with Mr. William Rodgers, his chief. He has been a member of the Commons Select Committee on European legislation since 1979. Mr. Roper's seat at Farnworth, Lancashire, where he represents Labour and the Co-operative Party, is safe, and his success in a contest as a Social Democrat could depend on his personal standing and on the attitude of the local Liberals, who polled a substantial 8,000 votes in 1979. The present Labour majority over the Tories is 8,100.

THE COUNCIL for Social Democracy, set up by Mr. Roy Jenkins and the Gang of Three to act as a foundation for a new political party, has received the support of nine more Labour MPs. This is as many as the organisers hoped to attract initially, and although no more Parliamentary recruits are expected in the near

future, there could be more when re-selection takes effect or if the Labour Party swings further Left. The formal launching of the party will depend on the efforts of this nucleus of 13 and the countrywide campaign they intend to launch to gauge their strength.

Tom Bradley

AN IMPORTANT catch for the new grouping is Mr. Tom Bradley, a former chairman of the Labour Party, trade union leader and member of the party's National Executive Committee.

In spite of his close political attachment to Mr. Roy Jenkins and his well-known disillusion with recent developments, he was regarded by some as too steeped in the Labour movement to contemplate the agony of a break.

Until recently he has seen his prime role as a party insider while opposing the policy drift to the Left. But he now feels the process has gone too far to be recovered.

His Labour Party background is impeccable—in marked contrast to some others on the new council. His grandfather was a founder member of the Labour Party in the Midlands, and he joined the local Labour Party in Kettering at 15. From there he worked his way up steadily largely through the

trade union route.

After starting as a railway clerk he became president of the Transport Salaried Staffs Association from 1964 to 1977 and gained a seat on the NEC in 1969, becoming chairman in 1975-78. He also came to party prominence as the Parliamentary Private Secretary and political aide of Mr. Jenkins during his ministerial career, and fully shared his pro-market views.

His seat at Leicester East, which he has represented, with boundary revisions, since 1962, is marginal. He has a majority of 4,800 over the Tories with the Liberal vote almost exactly matching the majority.

Should Mr. Bradley stand as a Social Democrat against Labour Party he would have the advantage of lifelong local associations—he remains chairman of Kettering Town Football Club and still lives in the town.

It would be difficult for the Labour Party to win the seat against combined opposition from him and the Liberals.

Robert MacLennan

MR. ROBERT MACLENNAN is a typical Labour MP with a typical constituency. A Balliol educated barrister with only a slight Scottish accent and a very reserved manner, he sits for the large and scarcely-populated seat of Caithness and Sutherland as the only Labour MP in the north of Scotland.

His majority at the last election was only 2,538 in a three-cornered fight with the Scottish Nationalists. But his electorate tend to be independent-minded. Before Mr. MacLennan, they returned a Liberal to Westminster.

Mr. MacLennan came into Parliament in 1966 and became Parliamentary Private Secretary to Mr. George Thompson. In the last Labour Government he was made a junior minister at the Department of Prices where he worked first with Mrs. Williams and then with Mr. Roy Hattersley.

He has not always been as

outspoken as some of the other signatories to the agreement in the party's constitutional wrangle, though he did speak out at Saturday's conference in support of his local party's resolution in favour of giving all Labour Party members a vote in the leadership election.

But it has been clear for some time that he was becoming increasingly disenchanted with the way things were going in the party. For him Europe had always been particularly important.

He campaigned actively in favour of the EEC in the referendum, and since then has frequently been attacked by Labour Left-wingers for what they have seen as his uncritical commitment to the Community.

Given last October's referendum votes on Europe, it was difficult to see how Mr. MacLennan could fight another election as a Labour MP if the manifesto contained anything like the conference policies.

Richard Crawshaw

MR. RICHARD CRAWSHAW dropped to become one of the first casualties of the new mandatory reselection process, is one of those men whom everyone likes but no one desperately wants. In his Liverpool seat of Toxteth, which he has held since 1964, and retained comfortably at the last election with a 22.7 per cent majority, he is much respected.

Even those now preparing to oust him concede that he is a likeable, conscientious, easily accessible and attentive to all his constituents, including those who vote Conservative. But his is one of those crumbling inner city constituencies, where apathy on the part of the Right has paved the way for a Left-wing takeover, and he has support of less than a third of the members of his general management committee.

At Westminster, where he is a deputy speaker, he is regarded as an amiable, highly principled but slightly eccentric character, identified more with his long distance walking feats than any of the big issues currently facing the party. As deputy

speaker, he has little opportunity to speak out on these issues, a point which angers his constituency party which has repeatedly asked him to resign the post.

Among those on the Right of the party, he is seen as something of a hanger-on—one who sympathises with the pro Europeanism and multilateral defence approach of the Social Democrats. His move is seen largely as an acceptance of the fact that his career within the party is finished.

Whether Mr. Crawshaw could win the newly drawn constituency of Toxteth at the next election outside the Labour party, is not at all certain. The redrawing of the boundaries is likely to remove a substantial body of Labour supporters, but despite Mr. Crawshaw's substantial personal following, it is not clear who would gain. Although the Conservatives came second there in 1979, with 32 per cent of the vote, it is an area where Liberals have been gaining rapidly in local government and are looking for a breakthrough.

Neville Sandelson

THAT Mr. Neville Sandelson should join with the new group comes as no surprise to anyone. One of the most uncompromising Right-wingers in the P.L.E., he has so far survived a three-year running battle with his constituency party at Hillingdon, where he is a councillor, including two attempts to unseat him. He is not expected to survive the next, when the mandatory re-selection process goes under way. Indeed, it is unlikely he will stand for re-election.

A barrister, educated at Westminster and later at Cambridge, he has confidently—his critics would say arrogantly—given as good as he got in the battles with his general management committee, whom he has openly called "half wits".

Mr. Sandelson's troubles probably started some time after his election in 1973 when he organised a petition within the Parliamentary Labour Party on behalf of Mr. Reginald Prentice, then Labour MP for

Newham North-east, who was under attack from his constituency.

Mr. Sandelson's later well-publicised attacks against "determined extremists, Communists, Trotskyists and subversives" who, he claimed, were out to disrupt the party, further alienated him from his increasingly Left-dominated constituency party. And his declaration last year that he would, in future, vote with the Conservatives on defence issues, was probably the last straw.

At the last election, Mr. Sandelson held his predominantly working-class constituency with a 7.8 per cent majority—sharply down from the 24.2 per cent majority of the 1974 election. Although he claims the support of most of the 56,000 voters and certainly most of the 20,000 Labour voters, insisting that the party is unrepresentative of its supporters, he himself admits that politically he is on the way out.

Strength and political balance of leading unions

THE STRENGTH and political balance of the leading trade unions takes on an extra dimension of importance to political life, now that they have a large say in determining who will be the leader of the Labour Party, John Lloyd writes.

The table below ranks the top 12 unions which affiliate to the Labour Party in order of the size of their affiliations, gives the percentage of the total affiliated vote and comments briefly on their balance as far as political questions are concerned. The last can only be a rough guide. Unions'

political balances can shift quite radically, as with the engineers in recent years, and most unions can act in a maverick fashion on occasion.

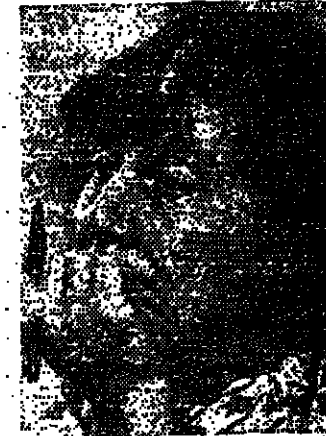
It is likely that the unions will be represented on the electoral college in proportion to the percentage of affiliated votes the command. That means that the Transport and General Workers' Union will have nearly 20 per cent of the unions' 40 per cent share of the college, and that the top four unions will command over 50 per cent of that share.

Union	Membership (As at TUC conference, Sept. 1980)	Membership affiliated to the Labour Party (As at Labour Party conference, Oct. 1980)	Political balance on executive	Percentage of total affiliated membership (as at Wembley special conference, Jan. 1981)
Transport and General Workers	2,085,281	1,250,000	Left on most issues	19.4
Amalgamated Union of Engineering Workers (engineering section)	1,217,740	927,421	Right on all issues: national committee mandates delegations	14.3
General and Municipal Workers Union	567,153	650,000	Centrist—tends to the right on many issues	10.1
National Union of Public Employees	691,770	600,000	Left on most issues	9.3
Union of Shop, Distributive and Allied Workers	470,017	428,129	Right on most issues, but surprisingly leftist on occasion	6.6
Electrical and Plumbing Trades Union	420,000	260,000	Right on all issues	4.0
National Union of Mineworkers	253,142	243,711	Right on many issues but strong left wing	3.8
Union of Construction, Allied Trades and Technicians	347,777	200,000	Left on some issues, centrist on others	3.1
Union of Communication Workers	203,452	186,738	Right on most issues	2.9
National Union of Railwaymen	180,000	180,000	Right on many issues, but strong left-wing	2.3
Association of Scientific, Technical and Managerial Staffs	491,000	147,000	Left on most issues, close to TGWU line	2.8
Association of Professional, Executive, Clerical and Computer Staffs	151,206	108,596	Right on all issues	1.7

(NB: Membership figures for most of these unions are now lower than the above. These are the latest "official" figures)



David Owen



Shirley Williams

AT TIMES over the past few months Dr. David Owen has been visibly straining at the leash as he became progressively more and more angry about the state of the Labour Party.

Typically he has made no secret of the fact that he despised the way some other moderates within the Parliamentary Party were prepared to compromise.

Yet, not much more than a year ago, Dr. Owen was rarely put in the same category of militant Right-wingers as Mr. Rodgers and Mrs. Williams. Last August, however, he joined them in publicly warning of the dangers facing the party.

Since then he has almost overtaken them in militancy and in his further commitment to social democracy. After Mr. Michael Foot was elected Leader, he refused to stand for election to the Shadow Cabinet, preferring to maintain his freedom of the backbenches.

The combination of his outspoken attitude and his rapid promotion has not made Dr. Owen particularly popular. He is frequently criticised for being "arrogant".

He won Plymouth Sutton from the Tories in 1966. In 1972 he resigned as a defence spokesman over the EEC. Two years later, he became the Minister of State for Health and waged war on the tobacco companies. Then, in 1977, and still under the age of 40, he was made Foreign Secretary.

At the last election Dr. Owen had a majority of only 1,001 in Plymouth (Devonport).

John Horam

IMMEDIATELY after the recent Labour Shadow Cabinet elections, for which he did not stand, Mr. John Horam informed Mr. Michael Foot that he did not wish to be considered for a front bench job. Any remaining doubts as to where his sympathies lay were dispelled just over a week ago when he declared his support for Mr. David Steel's 10 point economic programme.

A Cambridge educated economist, Mr. Horam entered politics in the 1960s and put up a good fight for the unwinnable seat of Folkestone and Hythe before TGWU sponsorship helped him win the safe Labour seat of Gateshead West, in 1970.

He was rewarded with a front bench job six years later, serving as under-secretary of State for Transport with Mr. William Rodgers as Transport Minister. Following the 1979 election, in which he retained his seat with an only slightly reduced majority of 41.3 per cent, he was appointed Treasury spokesman, a post which he held until late last year.

Mr. Horam is a staunch pro-European, who has become increasingly outspoken in recent months.

Ian Wigglesworth

MR. IAN WIGGLESWORTH has been marked out as one of the Labour party's militant Right-wingers almost ever since he was elected MP for Thornaby East Side in 1974. And, as the split emerged within the ranks of the Right, it was clear he was one of the MPs who were moving ever nearer to the brink of leaving the party altogether.

Mr. Wigglesworth has worked with Mr. Roy Jenkins before. Soon after getting to Westminster, he was made Mr. Jenkins's Parliamentary Private Secretary. At about the same time, when the Left appeared to be at the height of its power within the Parliamentary

Labour Party, he helped form the Manifesto Group as a vehicle for co-ordinating the efforts of the Right and Centre of the party. Later he became its secretary.

In the last Labour government, he was made the party's deputy civil service spokesman. But, when Labour went into Opposition, he became increasingly open in his attack on the party leadership for compromising the Left.

After Mr. Foot's election as Labour leader, he further demonstrated his dislike of the way the party was going by saying he did not want to be considered for a front bench job.

Over the last few months, Mr. Michael Thomas, Labour MP for Newcastle-Upon-Tyne East, has become one of the Right's unofficial spokesmen. In the complicated sub-divisions of the Labour Right, he and Mr. Ian Wigglesworth have formed a "Gang of Two" on the Labour backbenches, constantly attacking the Labour leadership for "fudging", and particularly in the last few months criticising their colleagues within the Manifesto Group for lacking guts.

Like Mr. Wigglesworth, Mr. Thomas is a Co-op sponsored MP who believes in the necessity of organisation and co-ordinated action. A short and usually smiling figure, he has a background in trade unions and was director of the National Volunteer Centre until he was elected in 1974. He had a majority of 6,170 in a three-cornered fight with the Liberals only picking up 2,818.

So far Mr. Thomas appears to have retained his popularity in his constituency though Left-wing activists are almost certain to attack his stance now. Mr. Thomas is seen at Westminster as the kind of person who would be very valuable as a behind the scenes organiser.

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Air of déjà vu pervades BL debate

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

DESPITE the weekend ructions within the Labour Party there was almost an air of déjà vu in the Opposition benches in the Commons yesterday.

All the soul searching was taking place on the other side of the House as Sir Keith Joseph, the Industry Secretary, announced that the Government was doing out nearly £1bn of taxpayers' money to British Leyland.

Labour MPs positively glommed at the spectacle of the man-planet Ayatollah stretching his creed to embrace this huge hand-out.

Malignantly Mr. Geoffrey Robinson (Lab., Coventry North West), the former boss of Jaguar cars, offered Sir Keith his sympathy and wondered whether the Industry Secretary was a masochist or

that Mr. Thatcher—who was seated on the Government front bench—was a sadist.

Mr. Tom McNally, Lab., Stockport South, joined in the fund and urged "instead of acting along in this miserable way, why don't you bang the despatch box and say it is good news for British industry?"

In fact, although Sir Keith indulged in some of his usual hand-wringings, he seemed comparatively relaxed and even the snide comments from the Tory backbenchers did not seem to have much sting to them.

As Mr. Robert Adley (Con., Christchurch and Lynton) said, there was an air of déjà vu about the whole occasion. Mr. Edward Heath, the former Tory Prime Minister, whose earlier brand of interven-

tionism is supposed to be out of fashion in his party, sat impassively below the gang-way.

The ghost of a smile hovered on his lips as Sir Keith assured his colleagues that the Government and BL would be keeping a close eye on the financial progress of the corporate plan.

Judging by the gleam in his eye, Mr. Heath was probably counting the number of times he had heard that refrain in the House before.

There was a ripple of interest as Dr. David Owen, a member of the moderate Gang of Four, rose to put a question. Already he seemed to be re-designing his line in readiness for the new model which he and his friends may launch later this year.

There were ironic cheers from the Tories as he welcomed support for "competitive public enterprise" and urged higher wages for BL workers to encourage productivity.

The true state of schizophrenia on the Tory benches was revealed in the interjections when Mr. Stan Orme, Shadow Industry spokesman, replied from the Labour front bench.

BL, said Mr. Orme, was vital to the economy. "Tory shout: 'But is it viable?'"

The Labour Party did not want to see the company broken up or sold off, said Mr. Orme. Tory shout: "We do!"

With a boldness unusual from an MP from the Midlands, Mr. John Stokes (Con., Halesowen and Stourbridge) sought a promise that this

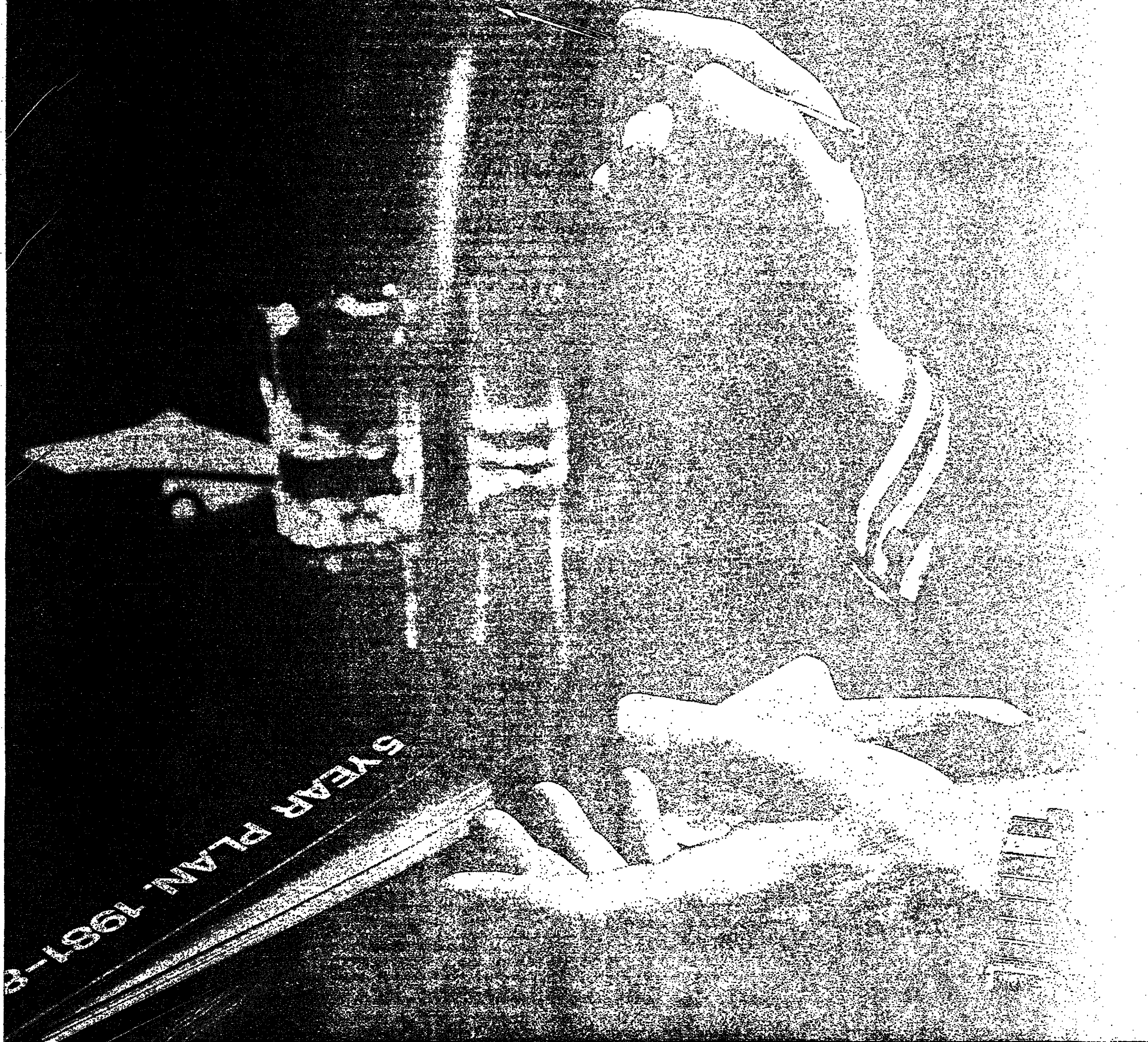
would be the last dollop of public cash for BL. With gloomy honesty, Sir Keith shook his head and told him: "I can give no guarantee."

With this out of the way, the House moved on to the newspaper industry and Fleet Street, an area where whatever its other failings, competition is still red in tooth and claw.

The Labour Party made it clear that it was still eager to block the Murdoch bid for the Times by getting the Government to refer the bid to the Monopolies and Mergers Commission. Curiously enough, Labour MPs seemed to believe that Aussie Gold lacks the wholesome cleanliness of taxpayers' money when it comes to putting a company on its feet.

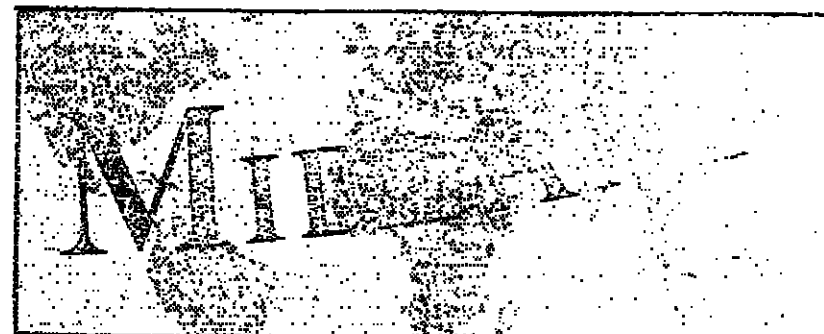
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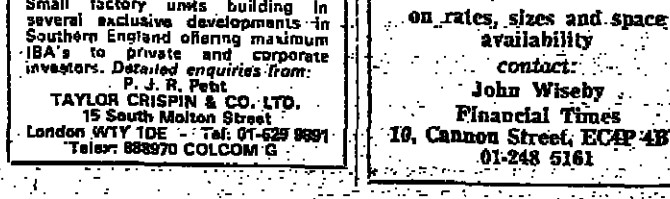
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UK NEWS - LABOUR

Action plan over Tate & Lyle closure

By Nick Garnett, Labour Staff

SHOP STEWARDS at Tate & Lyle's Liverpool refinery which the company is closing down with the loss of almost 1,600 jobs, decided yesterday on a programme of industrial action if the company does not reconsider its closure decision.

The planned action includes requests to unions not to handle raw sugar imports for Tate & Lyle and for support from workers at the company's Greenock and London refineries, who would be asked to continue producing sugar but prevent it from leaving those sites.

Further options involve requests to Greenock and London refinery workers not to increase production above existing levels and requests to unions in the food manufacturing industries not to handle goods such as starch, sugar and glucose produced by the company.

The programme consists of a series of options which the stewards might be implemented but at the moment they are holding back from sympathetic industrial action. As yet the requests have not been put to workers at the Greenock and London refineries.

Greenock shop stewards attended the meeting of Liverpool stewards—who represent a number of unions—yesterday. But representatives of the London refinery who were also expected to attend were absent.

Mr. David Barnett, general secretary of the General and Municipal Workers' Union, who is today due to meet Lord Jellicoe, Tate & Lyle chairman, about the closure is being asked to tell the company it should withdraw severance notices already sent.

The company said it could not afford further losses on some of its operations.

TUC claims 3m are unemployed

BRITAIN'S unemployment figures have already topped 3m, the TUC claimed yesterday.

A TUC educational document says the official figures understate the crisis. If allowances were made for unemployed married women who have not registered and for people who lost their jobs just before retirement—and if the 200,000 on short time were counted as equal to 140,000 jobs—then the real total reached 3m last August.

The document, entitled "Unemployment: the fight for TUC alternatives," calls for more public spending.

Five print unions in merger moves

BY JOHN LLOYD, LABOUR CORRESPONDENT

MERGER MOVES among the five print unions are well advanced, and most of the union leaders expect at least two amalgamations or take-overs this year.

A number of interlocking initiatives will be made over the next few months. These will include:

- a meeting of the general secretaries of the two general print unions—the Society of Graphical and Allied Trades (206,000 members) and the National Society of Operative Printers, Graphical and Media Personnel (54,000)—on February 24, to discuss a merger in outline. They will be accompanied by about eight members from their executive committees.
- If these talks are successful, a further meeting between the full executives of both unions, will then take place.
- a special delegate conference of SLADE, the designers' and engravers' union (25,000) will discuss a merger with the National Graphical Association (111,000) on March 14. If as expected—the conference approves a merger, there will

be a ballot of the union's members. The NGA has already agreed to a merger with the smaller union but it has to be decided whether this will be an amalgamation or a transfer of engagements from SLADE.

- The NGA and NATSOPA already have in existence a joint committee dealing with new technology and manning issues. Both they and the other print unions see this as a medium for closer co-operation, leading to merger talks.
- If all these moves succeed, and similar initiatives have

failed before, officials expect the two general unions and the two craft unions will merge later this year, and a merger between the two new blocs may be on the cards.

The fifth print union—the National Union of Journalists—is not yet included in this scheme of things. Mr. Ken Ash-ton, the union's general secretary, has been sceptical of the value of a merger and pointed out to his print colleagues last week that there were no merger resolutions on the NUJ's conference agenda for April.

Left-wing move on Civil Service pay

By Philip Bassett, Labour Staff

LEFT-WINGERS in the Civil and Public Services Association will this week try to commit the union to giving six months' notice of withdrawal from the Civil Service's system of pay comparability.

Though the Government has suspended for this year the pay agreement based on the Pay Research system, the result of motions before a special CPSA conference on pay on Thursday could help decide whether the system will be reactivated for next year's deal.

The union's executive recommends that the motions for withdrawal be rejected. Instead, the right-wing dominated executive argues that the union should campaign for the full restoration of pay research and in particular for guarantees of its independence. This independence was thrown into doubt when the pay research unit was termed "an arm of Government" in a recent High Court judgment on Civil Service pay.

For the settlement—due in April—which will be subject to a cash limit figure expected to be about 6 per cent, the executive is proposing a common all-union Civil Service claim of 15-20 per cent with an underpinning flat minimum increase to help the lower paid.

The executive says in a conference document that "the members have little choice but to prepare for industrial action." Motions before the conference call for the union to avoid taking one-day strikes over pay this year and for a secret ballot before strike action.

The second-largest union, the Society of Civil and Public Servants, is tomorrow expected to approve a 19 per cent claim.

Water workers threaten strike

WATER INDUSTRY workers in Wales belonging to the National Union of Public Employees voted overwhelmingly to strike next month unless water authorities improved their 7.9 per cent pay offer.

Mr. Steve King, NUPE assistant divisional officer, said after a delegate meeting at Newtown, Powys, that a strike would be averted only if the management offered about £20 a week extra bringing pay up to £80 a week.

Craft men accused of stalling over Grain Isle peace formula

BY OUR LABOUR CORRESPONDENT

TWO CRAFT UNIONS involved in the inter-union dispute at the Isle of Grain power station construction site were accused yesterday of paying only "lip service" to the TUC formula designed to end the row.

In making the accusation, Mr. Frank Cottam, national officer for the General and Municipal Workers' Union, said the only obstacle to a settlement was the removal of 54 trainee ladders from insulation work on the station's No. 1 unit, work normally done by GMWU members.

"These people were introduced by other unions—the Amalgamated Union of Engineering Workers (construction section) and the Electrical and Plumbing Trades Union—but the TUC formula provides for their removal and for work on the station's unit one to be completed by GMWU engineers."

Mr. Cottam said the GMWU had agreed with contractors belonging to the Thermal Insulation Contractors Association that work could begin on No. 3 unit when the trainees were removed from No. 1 unit.

He said further delay could result in jobs being lost on the site, since insulation work on No. 3 unit was now almost ready to begin and no agreement was yet in sight.

Another meeting aimed at breaking the impasse between the GMWU, the AUEW construction section, the EPTU and the Central Electricity Generating Board—the station's client—is to be arranged soon by Mr. Len Murray, the TUC general secretary.

The GMWU is angered by what it sees as a failure of the craft unions to withdraw the trainee ladders, while the AUEW and the EPTU, which represent the craft unions, argue that the trainees must be redeployed or given large cash sums to leave.

The two sides remain, in most respects, in the same position as before the formula was accepted. Both sides say their members' interests would be too deeply harmed if they compromise any more.

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Mr. David Warburton, the GMWU's national officer for the industry said at the start of the union's annual chemicals conference yesterday that in his view, chemical workers should curb overtime in all companies which sought to reduce their workforces.

Rescue call for chemical plants

BY OUR LABOUR STAFF

A TEN-POINT plan for improving the financial and productive health of the chemicals industry was put forward yesterday by the General and Municipal Workers' Union.

The programme includes greater harnessing of North Sea feedstocks, stepping up modernisation programmes, planning agreements on jobs and investment and "planned trade," including import controls.

The union is also calling for a greater role for the British National Oil Corporation in developing the use of North Sea feedstocks, a strengthened industrial training board and ex-

panded Government training and education programmes.

In general, the union argues that greater Government support and increased investment from within chemical companies is necessary to help the industry pull out of "the worst slump of its post war history."

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"We can no longer avoid that option if we are to respond to the principle of a worker's right to work in a positive and effective way," he said.

Manual unions at ICI have been operating some form of overtime ban at that company although it is unclear what support it has received and what effect it is having, partly because the company was already reducing systematic overtime.

Palmer manufacturing companies have agreed a deal worth 13 per cent on national minimum scales and a 39-hour week in November this year.

Bank staff seek job safety deal

By Our Labour Staff

A PROPOSED job security agreement, which would include a special cash fund for employees from money saved through the introduction of new equipment, has been submitted to Midland Bank by the Association of Scientific, Technical and Managerial Staffs.

The union said yesterday that 20,000 jobs out of the total bank employment of 52,000 could be lost in the next decade because of technological change.

It is seeking a joint union-management committee on job security and a report from it within a year on the feasibility of a three-day or four-day working week with sabbaticals and early voluntary retirement.

Money in the special fund would be used for lump sum payments for staff taking voluntary retirement as well as providing further improvements in salaries and working conditions.

Midland Bank, which has about 6,000 ASTMS members, said yesterday that the union had no evidence to substantiate the claim on the size of possible job losses and had not produced any. It was "deliberately trying to cause alarm."

ASTMS has also submitted a pay claim for across-the-board rises of 26 per cent for clerical, and technical and services staff.

The Banking, Insurance and Finance Union yesterday fixed a 20 per cent claim for staff in the Bank of Scotland, the Royal Bank of Scotland and the Clydesdale Bank.

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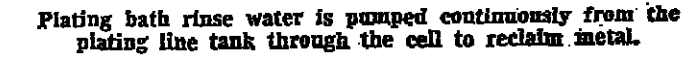
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BY GEOFFREY CHARLISH

Removing a loaded silver mesh from the Chemelec cell

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BRITISH INDUSTRY'S
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LEADS

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ



Exports to the U.S. of the £50,000 Aston Martin Lagonda should start within a year

Aston Martin goes in for another rebuild

John Griffiths analyses the car-maker's latest rescue strategy

THE DAYS of Aston Martin as a manufacturer only of a limited number of exclusive, expensive and extremely fast luxury cars, may be drawing to a close.

They will do so if the plans set in train by its new managing director, John Symonds, and the company's latest owners—Pace Petroleum and the CH Industrials group—come to fruition.

Under them, the Aston Martin company of the future would earn a substantial portion of its revenue from selling expertise in other areas of the motor industry. Another large slice would come from the "Astonising" of cars produced by other manufacturers.

"Over the next two years, the major percentage of our earnings will be from the existing cars," said Symonds. "After that?—it all depends on the capabilities we have shown in the other fields."

Indicative of Aston's thinking is the possibility that the Newport Pagnell based company may produce an Aston Metro—a high performance, very luxuriously equipped version of BL's Longbridge-built model.

Symonds is quick to say that there is "nothing specific" on such a project.

Negotiate

"But we've got a lot of thoughts on a lot of products, and some very exciting projects on the stocks."

For a company with high fixed overheads and a hitherto small output that has given it little muscle to negotiate with suppliers, the enhancing of other manufacturers' cars makes sound sense. It provides extra throughput to help defray overheads and the opportunity to build in substantial added value without the capital expense of developing its own model.

As regards marketing the company's expertise Symonds says: "We have no hang-ups whatsoever about the matter—we are fully intent on following the route taken by Porsche and Lotus."

Porsche, in particular, has had major success in this field with its R and D work for outsiders now accounting for more than 25 per cent of turnover.

"We have both a very high level of expertise and one of the most integrated operations in the business," says Symonds.

"We are having lots of discussions with lots of people and the process started with the Bulldog (a £150,000 200-mile-an-hour prototype produced last year as an illustration of Aston's abilities) is now starting to pay off."

Aston has a genuinely proud history of making exciting luxury sports cars which stretches back over nearly 70 years. But it also has a history of equally exciting financial cliff-hanging that is only about 10 years younger.

It had its first brush with the Receiver in 1924, when Lord Charnwood rescued it. Since then, a succession of industrialists, spurred by their enthusiasm for the car in general, and Astons in particular, have pumped in funds, reorganised the company, occasionally brought out new models—and departed, usually out of pocket.

Earlier this month, Aston's eighth owner was getting their feet under the desks at the elegant 19th-century former private house which now serves as the administrative HQ in front of the untidy cluster of factory buildings in which Astons are made.

This time, the changeover is not taking place in the time-sphere of crisis which prevailed in 1975 when U.S. businessman Peter Sprague and Alan Curtis, co-chairmen until January 12, rescued AM from liquidation with a £1m takeover.

But the question of whether the newcomers can take Aston Martin at last into a truly stable and viable long-term future, or whether it will at some stage once again be looking for more funds and new backers, is an inevitable one.

Not unnaturally, Victor Gauntlett, chairman and owner of the Pace Petroleum Organisation, now AM's executive chairman, and Tim Hearley, chairman of the CH Industrials group, who became non-executive chairman, believe their acquisition does have a future.

Each company now holds 47.78 per cent of the shares, with the balance held by Peter

Cadbury, former chairman of Westward Television.

There are two noticeable differences between this and former takeovers. First, Hearley has gone into the deal with an awareness that in the coming months he will have CH Industrials' shareholders peering closely over his shoulder. Aston Martin's previous rescuers have been answerable only to themselves.

Second, neither group is moving in cold—in May last year Pace took an 11.6 per cent stake and CH Industrials one of 20.9 per cent.

At that time CH Industrials' stake cost it £450,000. Then, AM's takeover of MG was on the cards—seemingly providing an obvious outlet for the car trim products which are a main plank of CH's activities. With that dead, about the only beneficiary of the link would be AML, volumes would be too small to benefit CH particularly.

This was not, Hearley makes clear, a factor in deciding to retain, and expand its AML share. The second, larger holding was obtained much more cheaply than the first—£180,000 with repayments starting in January next year and in any case to be spread over five years. For gaining control at a time when AML could be considered at the bottom of a very steep trough, it was hardly a crippling price to pay—especially with the prospect of additional projects in lieu of MG.

While no immediate sweeping changes are envisaged, Hearley makes plain the intention to tighten financial and management controls. While past rescuers have tended to be enthusiastic individuals, "as a public company we have to be rather more dedicated to profit. Proper management can bring discipline, and a disciplined approach to problems. If you're running the company purely as a hobby, the financial disciplines don't necessarily apply."

Disciplined

Hearley says he cannot recall a time when Aston Martin has been run with substantial resources. "We're not saving our approach will guarantee success. But we are taking a hard look at the situation. We do think we have a good chance—Aston Martin for the first time will be operating in a disciplined, corporate environment."

Each man's company now has about £850,000 staked in Aston Martin, plus the inevitable £35m turnover to further finance development programmes. Each man brings different, but complementary skills.

Victor Gauntlett, now 38, is an ex-RAF pilot whose career to date has been spent in oil industry marketing, first with BP then with Compagnie Française des Pétroles. In the late 1960s CFP transferred him from Paris to the UK to run one of the four regional operations of its subsidiary, Total.

With the necessary expertise and market knowledge under his belt, he set up Pace Petroleum in 1973 with £100 and a partner, Digby Blackiston, who last year left Pace to fulfil his own ambition to farm in Wales.

Intimidate

Pace, with 400 South of England retail petrol outlets and expected profits of £1m on £35m turnover in the current year, is now Britain's largest independent supplier. Last year was a particularly good one, says Gauntlett, and made the Aston Martin venture possible.

The fact that he is now sitting in the hot seat of a manufacturing company, with all its manufacturing experience, does not appear to intimidate him.

"Imposing the basic business disciplines are the main priorities," he suggests. In particular, he will take direct hold of Aston Martin's marketing policy, and with Hearley will be examining production "to make sure it is being done as cheaply as possible commensurate with quality."

Tim Hearley's background is rather different. An Oxford physics graduate, he started working life as a consulting engineer, before becoming a stockbroker in the late 1960s. In the early 70s he became involved in the Coventry Flood company, which makes motor

trim components, and had been built up by his wife's father, going public in 1964. He bought out various family shareholders—though the family still holds 25 per cent—moving rapidly from director to chairman and embarking on a diversification drive.

CH Industrials is now the holding company for activities which range from the original motor trim business to the manufacture of building products and synthetic foam. In its last full year it reported turnover of £16.7m and pre-tax profits of £1.18m, though this financial year's first half profits dropped to £135,000. The Aston investment represents about 10 per cent of net asset value.

He has continued his stock-broking activities: he is now with McAnally Montgomery, and is also a director of the Crouch property group.

The combination of Gauntlett's undoubted marketing flair and Hearley's manufacturing experience and rigorous approach to financial and management disciplines should bode well for Aston.

At the same time, a firm-grip on day-to-day management has been taken by John Symonds since his arrival during the past year as managing director.

The new owners are keen to stress that Aston has no immediate problems. The plant's 365 workers have been assured that there should be no further redundancies—100 lost their jobs last year.

Disasters

Currently, however, car-making is not profitable. Four cars a week are being made, against previous peaks of six to seven, and traditionally lengthy waiting periods—two years or more for the £50,000 Lagonda—have shrunk considerably. A Lagonda can be had within six months, the V8 Volante convertible in four or five.

Of the 60 Lagondas sold so far, 55 have gone to owners in the UK. But it is hoped that within a year exports will start to the U.S. if, as now looks possible, strict import and other safety legislation is relaxed for low-volume manufacturers.

Last year the company was in the red by a so far undisclosed amount on its turnover of about £8m. The year before, with the Lagonda starting to come right after all the disasters over its introduction—development cost five times the originally projected £300,000—it made a profit, but of a shade under £100,000. Before it ran into the setbacks with the Lagonda, AML had made £395,000 in 1977.

Because exports used to account for about half of AML's production, there is in theory a huge amount of potential, in Europe, the Middle East and the U.S. which Gauntlett will make one of his main priorities to tap, despite all the constraints of a strong pound.

Once one gets into the true "superstar" bracket, there is in any case a certain inelasticity in demand for such products almost irrespective of the manner in which an economy is performing.

For a start, even in a recession, there still tend to be enough of the very rich around to mop up output of very exclusive cars. Taking the example of Rolls-Royce, while the UK car market last year was down by 11.8 per cent on 1979 and some volume manufacturers, such as Talbot, were in serious difficulties Rolls-Royce increased its share of the market from 0.8 to 0.9 per cent, while it actually sold 1,815 cars, only 32 fewer than in 1979. Rolls-Royce maintains that the rich still demand to drive something different.

And that is the particular catch of Aston Martin. AML's priority now is to step up productivity so as to lower the threshold at which marginal profitability—currently four cars a week—can be achieved. John Symonds says he believes that this year a 20 per cent improvement is realistic.

Of the inevitable scepticism surrounding this latest twist in the company's financial career, Gauntlett is philosophical. "We expect people to say we've heard it all before. But we all know the good times are coming. Having put Aston on as good a production and marketing base as possible, we should be able to bring it back without too much trauma."



Full of Eastern promise—but handle with care

Christopher Lorenz on the theory, practice and pitfalls of quality circles

BETTER quality manufacture, more reliable products, greater productivity, improved relations with highly-motivated employees. And attractive cost-savings into the bargain!

With all the claims that are made for "quality circles," you might be forgiven for seeing them as a cure-all. As with any other management innovation, you would be wrong.

First and foremost, quality circles will fail if top management treats them as a fashion, and loses interest after a few months or years. Not only that, but they stand little chance of taking root if they are transplanted into a corporate environment that is hostile to the practice of "open management."

And even if the environment is right, the concept will fall flat if circles are not introduced with painstaking training, and the utmost sensitivity and care.

Even in Japan, the birthplace of quality circles, their development "has not been easy," says Naoro Sasaki, Professor of economics and industrial administration at Tokyo's Sophia University. Sasaki has been deeply involved in propagating quality circles in the West over the last 18 months.

But he is no starry-eyed evangelist. Many circles in Japan have collapsed, he warns. "Almost always, management is behind the failures, through either a lack of interest, or too much intervention."

The chief western advocates of quality circles are equally at pains to point out the many pitfalls. For a start, "it's no good laying down circles as a dictum," says Jim Rooney, architect of the programme of "quality control groups" at the Rolls-Royce aero engine company. Their existence and

membership must be voluntary, even if their creation is stimulated by top management.

Then there is the question of the reaction of the existing power structure. "The biggest single problem is middle managers," says Wayne Reiker, who regrets having failed to involve them sufficiently when he was pioneering quality circles at Lockheed. Even though quality circles give worker training in techniques which enable them to analyse problems, and even sometimes to resolve them on their own initiative, "it's crucial to impress on people that circles don't remove management's decision-making," says David Hutchins, one of Europe's leading consultants in quality circles.

Hutchins stresses that considerable effort must be devoted to the training of both foremen and circle members. "Circles developed quite naturally among the Japanese because of their participative style and their high level of employee training. In Europe and the U.S., however, one has to set up all sorts of mechanisms to go through the organisation."

Double-quick

You are doomed to failure, in other words, if you fall prey to the easy temptation of forcibly installing a pre-packaged quality circle formula in double-quick time. Handled with care, however, and adapted to suit the culture of country and company, your circles may yet achieve that multi-faceted eastern promise which has given so much benefit to Japanese industry.

Underlying the whole quality circle approach is an attitude to human behaviour which was

Western businessmen have argued for years that Japanese management practices will not work in American and European companies. But in an attempt to improve employee motivation, productivity and quality, hundreds of them are now encouraging small groups of workers to band together in what the Japanese call "quality circles."

Today's article is the second in a two-week series on this phenomenon, and its chances of success.

gaining ground in the West well before the introduction of the first western circle in the mid 1970s: that the most effective way of motivating employees is to encourage them to use their intrinsic creative abilities, rather than to cajole them into a better performance by external stimulus, whether in the form of penalties or financial incentives.

This, in a nutshell, is the behavioural "Theory Y" propounded in America in the 1950s by an academic, Douglas McGregor, in contrast to what he dubbed the traditional "Theory X."

In extreme terms Theory X sees people as essentially lazy and careless, and in need of continual motivation from outside if they are to be persuaded to do a good job of work.

It is the so-called "intrinsic" approach to motivation which clearly distances quality circles from most of the established western techniques for improving productivity, quality and employee involvement. And it is precisely because of this refreshing difference that some western companies are con-

scient that circles will take root—and prove resilient—where previous techniques have failed, either from the very start or once their novelty has worn off.

"I don't believe you can still hope to introduce the older productivity approaches," says Eric Mackay, chief executive of the May and Baker chemicals group. "People will no longer respond—they are looking more to the quality of their working life."

At Rolls-Royce, Jim Rooney talks enthusiastically of "getting employees to use their brainpower, instead of just their fingers and muscles." And Jeff Beardsley, one of the original quality circle team at Lockheed and now a consultant, argues that they represent "a philosophical change in the way we manage people."

The trouble—and the attraction—is that quality circles not only reflect a challenging approach to motivation, but also a partial departure from the traditional Western pattern of work organisation, generally known as "Taylorism" after the American who at the turn of this century advocated breaking work into specialist functions in order to overcome the barrier of an illiterate, unskilled labour force.

The continued application of Taylorism to a modern industrial society has left a rich legacy which includes millions of demoralised assembly workers, and hundreds of thousands of dispossessed foremen, their role divided between specialist management departments on the one hand (including the "quality function") and union shop stewards on the other. A further side effect in many countries has been the mushrooming of inter-union demarcation lines.

For some companies, bridging this culture gap may be too tall an order. But others, already questioning the effectiveness of their traditional management styles, or suffering from severe quality problems, may be ready and able to make the leap.

The worst mistake any company can make, according to Jim Rooney, is to launch circles with "a blowing of trumpets and a clashing of cymbals." That will only raise expectations to falsely sky-high levels, and make it all the more likely that the quality circle bandwagon will run into the immovable barrier of human opposition.

The first article in this series, appeared on yesterday's *Leader* Page. The remainder will be published on the *Management* Page. Tomorrow, a comparison of quality circles with other motivation techniques.

The great strength of quality circles, in contrast, is their reliance on the foreman's leadership of a close-knit group of workers with direct access to both specialist and general management.

So quality circles represent a departure from traditional Western attitudes and organisational patterns in three key respects: they require individuals to operate together as a self-improvement team; they require most managements to adopt a new approach to employee communications and motivation; and they require management, workers and unions to permit the resurgence of the foreman in his new role of persuader, instead of policeman. In some cases, circles will also cut across established demarcation lines.

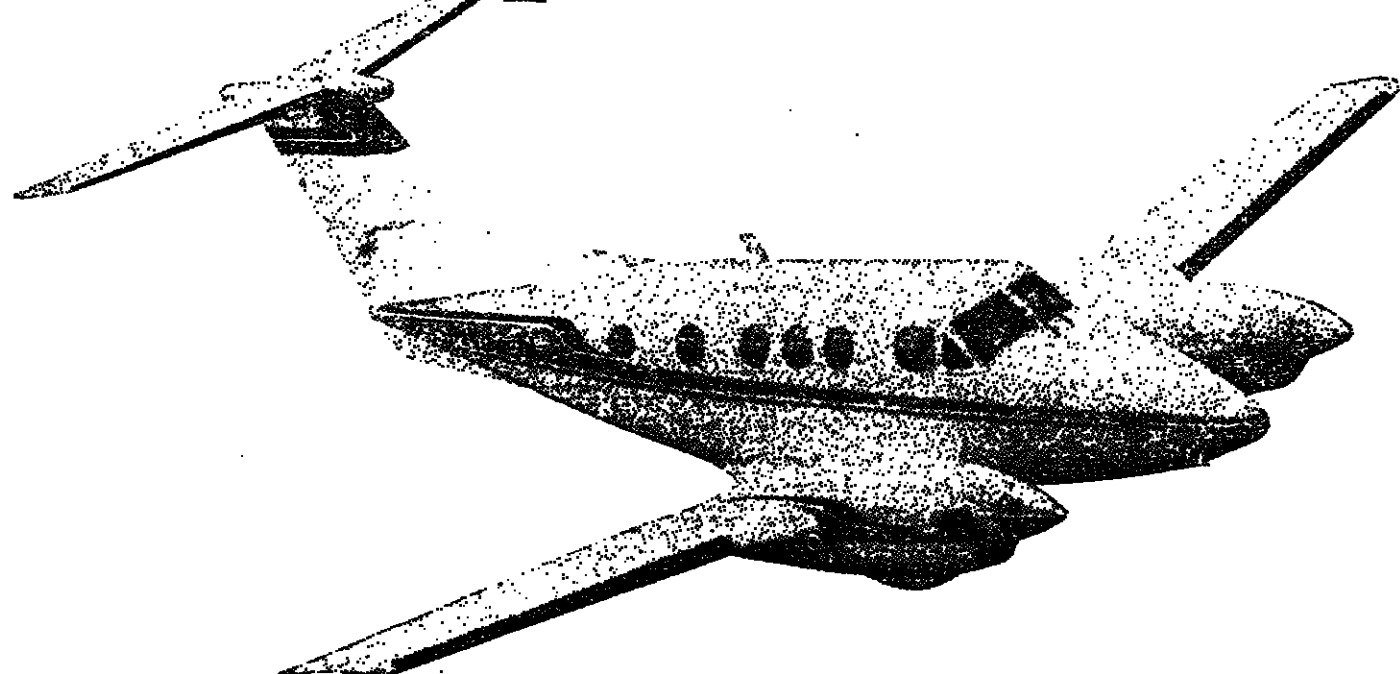
Mistake

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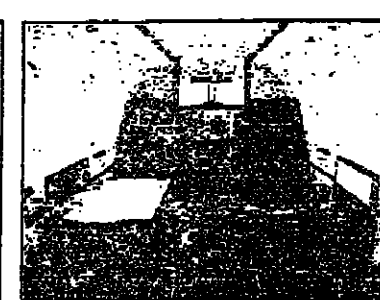
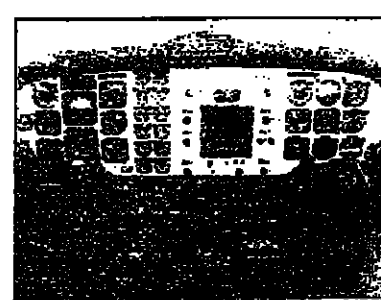
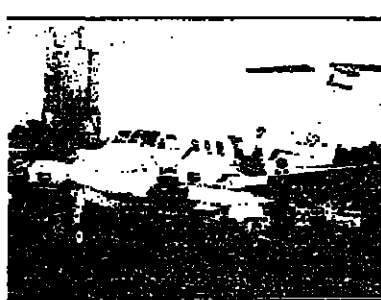
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THE ARTS

Dulwich Art Gallery

Building on a good beginning

by ROY STRONG

For as long as I can remember Dulwich Picture Gallery has been a problem. Its geographical location, its lack of money, its seeming lack of any policy or direction, have turned it into a weary saga over the years. How pleasant therefore to write of good news from Dulwich instead of bad. It seems at long last to be back on the right rails with a new enthusiastic young director, Giles Waterfield, who, with the judicious backing of the Dulwich College Governors, has been allowed to wave a wand over substantial areas of what used to be a depressing visual experience.

That enlightenment has arrived must also owe a great deal to the good sense of the Picture Gallery chairman, Basil Greenhill who is also the director of the National Maritime Museum. One feels that museum professionalism has come.

Dulwich has enormous assets; a fine, if too small, building and, above all, an enviable Old Master collection. These are indeed great pictures and each of us will have his favourite. The Gerard Dou of *A Lady playing a Clavichord* would come high on my list, a vast tapestry looped to one side revealing a palefaced lass playing in an aureole of light. I love, too, the picture of Queen Victoria, aged four, now hung in the entrance foyer—a tiny tot hunched into velvet and fur with a huge feathered hat on her head.

The Van Dyck of Emmanuel Philibert is Italian period at its very best, the paint applied with that feeling for brittle highlights that give a nervous tension and authority to the portrait, making the nearby English period portrait of a spaniel-faced young man swaddled in satin sloppy by comparison.

Glories are everywhere, from the seemingly endless sketches by Rubens to the stately row of

Poussins. Rembrandt's *Titus knocks out the Hanneboman* and *Knockthorpe* look white, while it is engaging and downright cruel to hang a Mary Beale cheek by jowl with Rubens' lustrous *Mars and Venus*.

This is a justly famous, if neglected, collection and I could, of course, now drone on about Edward Alleyn, William Cartwright, Noel Dessefians and Francis Bourgeois who all played a part in its current status but that would be to repeat old stories and completely miss the point.

What we need to think about, when and if we ever get to Dulwich, is that here is a picture-gallery designed by Sir John Soane, albeit with substantial additions and alterations, which is a superb collection but has it any future beyond being a stately extension of the museum which forms its focal point?

For a gallery such as Dulwich to survive it has to be different. The revamping is splendid; a triumph of what can be achieved with a few pots of paint and an eye. Take a bow Giles Waterfield for succeeding. The grand gallery looks grand and suggests richness of effect with very modest means. The pictures are banked and intelligently grouped. Chairs and commodes line the walls to add to the sweep and glamour. The gallery's Friends adorn it with vases of flowers which again gives it a lift. But do get rid of those ropes looped all around the walls. Virtually every picture is glazed and they distract horribly from the overall coup d'oeil. The next task without a doubt, must be to obliterate the 1950s cork tile floor, now sadly dated and discoloured.

The actual treatment of the decoration of a gallery such as this is more complicated than it seems. Although there has been a degree of historical

reconstruction if the gallery were in fact, put back to how it appears in 18th-century photographs no one would come. It looked frankly awful. No, a small picture gallery has to be a jewel to lure the public and this is the sensible direction in which Dulwich is being pushed. There is no point in duplicating a National Gallery effect because all one ends up with is a feeble imitation without the size and scale. But there is a point in taking Dulwich the way of the recently restored and re-hung Waterloo Gallery at Apsley House, which alone remains in London to remind us how those great aristocratic picture galleries with their top lighting looked in the 18th century. Dulwich evokes precisely that sumptuous milieu and could do even more so.

A closed or non-acquiring collection is also to some extent a dead collection. After the novelty of the re-hang and the faint life have worn off the numbers drop again and museumification once more sets in. That is the dilemma of Dulwich. It is, however, fortunate in having a lively Friends organisation which is its life blood, producing not only support but hard cash which is more to the point.

But the odd lecture and jaunt are not enough to keep the place going. Geographically it is beautifully but badly sited. In a way it is easier to nip up to Oxford by train to Ashted than fight one's way by means of non-existent transport to Dulwich. It will always, of course, attract the connoisseur visitor, both native and foreign, but overall its future must be local, and 16,000 visitors a year is a pretty wretched figure.

A number of factors cause this. One is that, on the whole, it is a specialist collection. It is reflective of the pantheon of taste in Old Masters of Regency

England, and Rubens, Poussin and Guido Reni are not artists that have ever thrilled the great British public. The Gainsborough portraits of the Linleys are here the gallery's best asset. But there is a middle-aged quality about it all. It lacks youth and movement. No amount of lecturing in schools in the district is ever going to convert the young. Walking around the gallery I longed for a few jerks of the kind that Michael Levey has initiated at the National Gallery. There is nothing against copying a good idea. I yearned for something—anything—modern, and by modern I mean Manet onwards in this case. To see a Manet or a Hockney would have been marvellous. It is a regrettable truth that visitors go to museums and galleries regularly when they know that when they get there there will be something new to see.

Dulwich, as it stands, is a well-spent hour for the average visitor but, at the moment, one is not directed on anywhere else in the vicinity. The experience needs to be one in which the picture gallery is the central incident of a day or afternoon out.

It is also true that however deplorable a museum's catering arrangements may be it is always better than having none at all. That for Dulwich is a tough one to solve. People's expectancy of gallery visiting is far different from 30 years ago. Creature comforts are here to stay whatever the aesthetes say. All in all the Dulwich venture deserves congratulations although homage is withheld until it proves that it can maintain a sustained loveliness of the kind Brian Robertson achieved at Whitechapel and not merely be a monument solely to tasteful archaeological reconstruction.



Giles Waterfield in the gallery

Roger Taylor

Festival Hall

Rossini and Puccini

For their welcome pairing in Saturday's concert of the Puccini *Messa di Gloria* with Rossini's *Stabat Mater*, the London Choral Society invited the City of Birmingham Symphony Orchestra to join forces. The link is Simon Bartle, principal conductor to both organisations, though for this programme he offered the baton to Nicholas Cleobury, trainer of the LCS and the CBS Chorus. Lucky people to have two such good and enterprising young conductors. Luck, too, to have a sponsor like Capital Radio willing to back civilised programmes.

There was a time when a distinguished regional orchestra might have looked sourly at an invitation to play for two choral works and nothing purely instrumental; it was believed that audiences only came for the choral singing. In view of the simultaneous time formerly allowed for joint rehearsal, those audiences were probably wise to shut one ear. No such precautions were necessary on Saturday—both scores were played with the alertness and appreciation that Rossini, in particular, amply deserves.

One couldn't help comparing the choir to the Philharmonic Chorus heard in Mozart's *Minor Mass* earlier in the week. The LCS are not, perhaps, so impeccably groomed but livelier, fresher. There is subjective enjoyment in their singing and it comes across. The technical foundations are secure: the unaccompanied *Quemadmodum corpus mortuorum* of which Rossini was justifiably proud and which even Wagner admired, came off very well. Throughout the *Stabat Mater* Mr. Cleobury kept a precise and sensitive balance between the operatic and academic aspects. They don't always sit so well together.

There was an interesting solo quartet. Valerie Masterson brought near-limpidity and a sweet urgency to the soprano music. In the soaring phrases of "Inflammatus" the ascending trills made their point and the top C's (mindful no doubt of Juliet to come) were lightly but truly taken. Claire Powell was the alto, negotiating the plunging, Mozartian, ninth and thirteenth with aplomb. The voice is knitting well—every time one hears it the effect is more even. John Treleven successfully adapted "Gloria and

RONALD CRICHTON

Irish play opens new theatre

A controversial play—both Irish and gory—opens the drama festival at the Theatre 81 when David Rowlands' *Beef* has its world premiere at the University of Warwick Arts Centre tomorrow.

Based on a 12th century epic poem and set in Dublin during the Pope's recent visit, *Beef* is the first of the 18 new plays commissioned under the Arts Council BBC drama project to be performed on either stage or radio.

Six other plays will have their world premiere, all in regional theatres by early March. Transmission dates for five of these first seven plays have been set for Thursday evenings beginning March 5.

Launched in May last year, Radio Theatre 81 brings together the artistic potential of the subsidised regional theatres and the expertise of the BBC's Radio Drama Department. It will allow playwrights who normally work in the live theatre to work also in radio and vice versa.

The cost of the festival, some £100,000, is being shared by the Arts Council and Radio 3. Two of the plays will be selected for an extended tour through Arts Council Touring.

Palais des arts

Kurtág in Paris

by DOMINIC GILL

Since 1974, when Budapest's first annual festival of new music was launched, I have written on a number of occasions in these pages about the Hungarian composer György Kurtág—whose presence, in person, in music and in spirit, has been a notable feature.

It might not be fair to some of his contemporaries to say that Kurtág, born in Lugos in 1926, a pupil of Sándor Veress and Ferenc Farkas and later in Paris of Messiaen and Milhaud, was the first Hungarian composer of his generation to break convincingly from the post-war "Kodály axis" and write in a style wholly and convincingly his own.

But he was certainly the first Hungarian composer of his generation to achieve official recognition in his home country, as well as notice and interest abroad. And it was around him during the 1960s that a new group of composers quickly came to prominence—some of them pupils of music schools in Rome and Paris, others mostly visitors to Darmstadt and Wiesbaden—who were the first to carry forward the banner of the New Music in Hungary.

Kurtág composes slowly, with extreme self-critical restraint. His opus is small, extending (without his pre-1956 compositions) to less than two dozen works. Many of his pieces are miniatures or collections of miniatures (the 230 tiny *Játekok*, *Splinters* for solo cymbalom, the *Eight Piano Pieces*, few Kurtág movements extend beyond the spread of a double page of score. Yet all seem far longer and broader than their actual duration: every page is a distillation, an epitome of the subtle shading and resonant restraint.

I should not presume to rank Kurtág with the greatest names of this century. But he is a figure of importance none the less in European music, and one of unusual individuality and integrity.

1981 would seem to be the year in which some at any rate of that neglect is to be remedied. All praise to IRCAM in Paris for organising the first ever public concert outside Hungary devoted entirely to Kurtág's music, but also for being the first non-Hungarian organisation ever to commission from him a new work (although the BBC follows hot on IRCAM's heels with a commission for a new piano concerto, due next year).

Like many Hungarian artists of his generation, Kurtág's career began late, interrupted first by the war, then stifled by the post-war period of Stalinist repression. The first work he recognises, his string quartet op. 1, dates from 1959—written after a period of study in Paris in 1957 with Marianne Stein, and in the classes of Milhaud and Messiaen; and it served, only, to open the IRCAM concert in the Palais des arts last

week, over which the composer presided. He introduced it with a certain diffidence, as "I'm afraid, a student work." But at the age of 55, the student was already greatly accomplished.

I have written here before of Kurtág's *Játekok* ("Plays and Games")—a collection of little piano pieces for two, four and six hands designed for students of all ages, ranging from the very easy to the very difficult, each one the simplest musical germ elaborated with wonderful poetry and humour, vigour and nerve. The composer and his wife together played us some of these; and the Quatuor Inter-Contemporain performed the 12 *Micrologies* for string quartet whose premiere I heard in Budapest in 1978—a dozen tiny fragments, together lasting barely ten minutes, each one a delicate curl of fragrance, a pattern of echoes and re-echoes that summons, without once directly quoting or imitating, a hundred shadows of other composers—Bartók, Webern and Schoenberg, a quicksilver thrill of Debussy, a nostalgic folksong.

The evening's new work and special IRCAM commission, *Messiaen of the late Miss R. V. Traversa*, was the largest and longest of the four. Kurtág calls it his "*Frauenliche und Leben*", a cycle of 12 poems by the Russian poet Rimbaud Dalos, divided into three parts, set for soprano and instrumental ensemble including piano, celesta, cymbalom, mandolin and harp. No score was available; but at a single hearing, Messiaen made a complex and powerful impression.

Dalos's poems, like Chamisso's in *Frauenliche*, trace a line from devout passion to disillusion; but in Dalos's language there is more humour and pathos, more chagrin, and after the final blow has fallen, more bitterness. "Love me, pardon me, my desires are so simple," she cries; but finally, "For all that we have never done together, it's me who pays." Kurtág's settings mirror deftly and add their own mordant to the faithful current: the clash of percussion in the vivid *Birne Song* "Go on, bite me!"; the soft waves, dark and bitter-sweet, of cymbalom, bells and harp in "You have put my heart in the hollow of your hand"; the sad, swooping accompaniment to "Love me!"

The excellent soprano, savouring the collisions of Russian consonants to the full, was Adrienne Casengery, the Ensemble InterContemporain under Sylvain Cambiague made clear work of a difficult score. I look forward with lively interest to a second performance; and this time London audiences are not to be denied—for *Messiaen* receives its British premiere from the London Sinfonietta at a BBC College Concert at the RCM on February 18.

Piccolo Teatro

Strindberg in Milan

by WILLIAM WEAVER

Strindberg is not exactly a household word in the Italian theatre, and it is significant that even Milan's Piccolo Teatro, in more than four decades of its adventurous and far from provincial activity, had never staged one of his works until last month. But the Piccolo's director and star producer Giorgio Strehler has now more than made up for this neglect with his staging of Strindberg's "chamber play" *Storm* (*Tempesta*) in the excellent translation by Lucia Codignola, revised for production by Strehler himself.

Stockholm's Intimate Theatre, for which *Storm* was written and in which it was first seen, in 1907, held 161 spectators. The audience at the Piccolo is perhaps twice that, but still there is an unusual intimacy established between players and public (in fact, a Piccolo production seen on four, in other theatres, never has the same impact as in its Milan home). The actors can talk in normal tones; movements can be kept to a minimum; the subtlest effects are tellingly achieved.

For Strindberg this subtlety is important, indeed essential; and Strehler has thus gauged every sign, every shake of the head, to convey the elusive significance of the Swedish author's domestic tragedy. So, when one

of the characters "acts" or speaks in a loud voice, it is for a reason. Gerda, for instance (as played by Francesca Benedetti) at first seems exaggerated; too much make-up, wildly dramatic gestures, raucous whispers and horrid yell; but you quickly realise that she is being seen through Strindberg's eyes, heard through his ears, as the grotesque wife-enemy, the antagonist, Louise, on the other hand, the young relative who has come to keep house for the protagonist, is of an equally unreal composure: her voice is soft, murmured; she is never rushed, never hasty. Pamela Villosini (previously known chiefly for some important television appearances) is a masterpiece of calm.

As the separated husband, the central figure of the piece, Tino Carraro creates a complex protagonist, fussy, aloof, self-deceiving, pathetic but not pitiable; the focus of a small, threatened world, where a threatening late-summer storm underlines tensions and incomprehensions.

Ezio Frigerio is the designer of the elaborate, impressive set. Abolishing the proscenium, he has created a piteous facade, sometimes opaque, sometimes transparent. Through it, figures can be seen moving (and their voices can be heard, when required), and, from the upper

floor, a sinister lamp glows. In front of this building, to one side, there is a simple, white park bench; on the other side, the interior of the protagonist's house. Except for the wife (who wears black), all the characters are in white costumes (Franca Squarciarino is their gifted designer); the set is in black-and-white, and the whole at times gives the feeling of an old photograph, though there is nothing dated about the style of the production, no thought that its drama belongs to a past

rather than to the present.

The play is given without an interval. Scenes are separated by the punctuation of the storm, white lightning alternating with total, black darkness. When the rain finally comes pouring down—another visual and aural jolt—it brings us release, but simply marks a turn in the direction of the drama. The incidental music by Fiorenzo Carpi is always apposite, tactfully employed, a positive part of this unique, total theatre experience.

Festival Hall

Alfred Brendel

by MAX LOPPERT

Haydn and Liszt were the twin peaks of excellence in Brendel's Sunday afternoon recital. A late Haydn sonata—the C major, one of his final group of three began the programme. It was given with a contained exuberance, a dry sparkle, sufficient to indicate yet again that it is Haydn rather than Mozart, who currently engages Brendel's strongest classical instincts.

It was interesting to compare the sonata, its foxy good humour and turns stamped with infectious spontaneity, with Brendel's account of the Mozart D minor concerto, K466, in last Friday's LPO concert. Where Mozart had seemed no more than a dutiful, continuously delivered yet withdrawn in spirit, this Haydn glowed with insights, with pleasure in the music taken and vigorously communicated. The luminous sonorities Brendel drew from a Steinway should have had a diminished, albeit temporarily, even the sternest purist conviction that Haydn sounds fully himself only on an instrument of his day.

Brendel's Liszt—the *Valée d'Obermann* and the B minor sonata—occupied the second part of the concert, and filled it with a Lisztian elation the pianist has been able to summon only fitfully in recent years. The double octaves of the sonata proved no less of a struggle than they always have been—the lion's roar of the true Liszt virtuoso is not to be heard in the bravura passages under Brendel's excitable but passively impressive fingers. But from the first notes, the C's accented in barely checked excitement, the music was transformed into a drama of thrilling urgency, each new episode born in the inspiration of its predecessor.

This was Liszt playing of the highest calibre. Perhaps for his next, South Bank recital, Brendel might be persuaded to make up an entire programme of these two composers; for the two that came between them marked lower levels of achievement.

The discarded F major slow movement from the Waldstein Sonata, coolly traced, reminded us of the didactic, point-making side of this pianist's Beethoven. And though the youthful Schubert A minor sonata, D537, discovered one or two moments of unfettered lyrical warmth, the general character of the performance showed itself a little too self-conscious to find the key to the quirky copious inventiveness of the music.

"One of the cleverest plays ever written."

John Barber, THE DAILY TELEGRAPH

J.B. Priestley's DANGEROUS CORNER

In THE FINANCIAL TIMES on 19 December 1980.

Anthony Thorne wrote:

"Priestley's first play written almost 50 years ago. This is a worthwhile revival. A fascinating piece of theatrical history well worth collecting. The finale still sends shivers down the spine."

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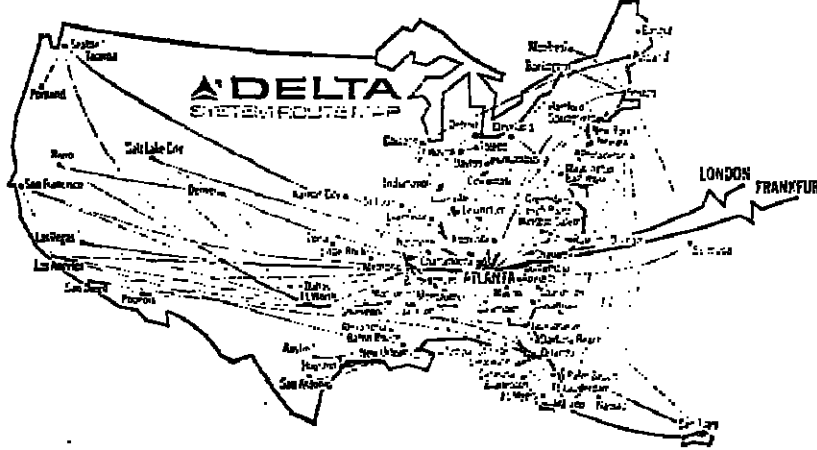
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Tuesday January 27 1981

Challenge to the system

THE NEXT few months could be a formative period in British politics. For the launching of the Council for Social Democracy by Mrs. Shirley Williams and her friends should at least have the merit of concentrating the political mind. The CSD is not yet a new political party, though all the signs are pointing that way. But it is already a challenge to the existing political system and to existing alignments.

The most likely assumption must be, and certainly Mrs. Williams and her colleagues have done nothing to discourage it, that a new Social Democrat Party will be founded before the end of the summer. Yet there is still time to think. Although a realignment of British politics would affect everyone including the Conservative Party, three particular groups are directly involved. They are those members of the Labour Party who, however sympathetic they might be to the idea of social democracy, find it hard to contemplate abandoning their traditional allegiance: the trades unions; and, not least, the CSD itself.

Last chance

There are clearly many more Labour MPs who are fed up with what has been happening to the Party in recent years than the dozen or so who have already flocked to the CSD banner. The same goes for Labour supporters outside Parliament. What they have to ask themselves now is whether it is possible any longer to fight the drift to the Left from within. The answer is almost certainly that they have been given one last chance. If the Heales, the Hattersleys and the many other, lesser-known figures do not resist now, the launching of the new party will go ahead. In all probability, the Labour Party would then either gradually disintegrate or be decisively taken over by the far Left; the two developments are not entirely incompatible. So it is up to the loyal Labour moderates either to fight in the next few months, or to admit that, in effect, they have already surrendered whether to the charms of Mr. Michael Foot or in the relentlessness of Mr. Tony Benn and his supporters.

The question for the unions is whether their present involvement in Labour Party politics is doing them any good. They

launched a commission of inquiry into the future of the Party which in the end only added to the present woes. At Blackpool last October some of their more moderate representatives said that they could block the proposal to elect the leader of the Party by a wider franchise, and failed. At Wembley on Saturday they looked even more ridiculous. They cannot deliver, appear unable to understand the mechanics of their own voting systems and are abetting a move to the Left which many of them do not want. The unions, in fact, are at least as divided as the Labour Party in general. It is time for them to look to their own organisation and to consider whether they might not have something to gain from social democracy rather than from blind allegiance to a party which they are helping to destroy.

In the end, however, a great deal of explaining still has to be done by Mrs. Williams and her friends. The statement issued by the CSD on Sunday reads like a catalogue of good intentions that could be, indeed has been, embraced by the mainstream British political parties over the years. Mrs. Williams, Dr. Owen, Mr. Rodgers and Mr. Jenkins belonged to governments which promised precisely the same objectives of an open, classless and more equal society. The interesting question is why the achievements might have been fought more strongly before. Because of its slippage in policy and organisation the Labour Party has had it coming to it for years. It ought to have reformed itself from within and has not. It has one last chance to try. If it does and succeeds, we shall welcome it. But if it continues in its leftward lurch, we shall give more than the present cautious welcome to the CSD.

Slippage

To raise such questions is not to disparage. It is an unquestionably brave act for such a group to threaten to break away, even if they themselves might have fought more strongly before. Because of its slippage in policy and organisation the Labour Party has had it coming to it for years. It ought to have reformed itself from within and has not. It has one last chance to try. If it does and succeeds, we shall welcome it. But if it continues in its leftward lurch, we shall give more than the present cautious welcome to the CSD.

Japan's voice abroad

BOTH within Japan and among its allies there has been growing recognition of the need for Japan to play a more active political role in the world commensurate with its new economic strength and sense of confidence.

Traditionally, Japan has seen its Treaty with the U.S. as the mainstay of its security. A major advantage of this has been that it has enabled Japan to concentrate on building up its economy while keeping defence expenditure to a meagre 0.9 per cent of GNP. But the U.S. alliance was of no value to Japan in preventing the disruption of oil supplies — or the threat to it — that came from the 1973 Middle East War, the Russian invasion of Afghanistan, the Iran-Iraq conflict, or President Carter's attempt to rescue the hostages by force. Nor has it prevented the massive build-up of the Soviet fleet and air force in the Far East.

Priority

The Japanese see the need for a foreign policy that protects their own interests. The first step was to take on some of the international political responsibilities that go with being a major economic power.

The recent visit by Mr. Zenzo Suzuki, the Japanese Prime Minister, to South East Asia, is the first in what can be expected to be an increasingly heavy programme of foreign tours. It reflects the priority that Japan gives to the Association of South East Asian Nations (ASEAN) as a major step towards the Japanese Prime Minister's long-held ambition of having a hardy experience of foreign affairs — likely to be the chief of his missions. Indonesia and Malaysia are the source of many of Japan's raw materials, including oil.

South East Asia's attitude towards Japan combines that mixture of suspicion and envy that post war Europe had towards the U.S. ASEAN wants Japanese funds and investment but it resents Japan's economic dominance. Mr. Suzuki's task therefore was to provide some reassurance — particularly by demonstrating Japan's support for ASEAN in its quarrel with Vietnam over the fate of Kampuchea.

Mr. Suzuki has a trickier task in managing Japan's relations

with its other major partners. The U.S. is irritated by what it considers Japan's back tracking in raising the defence budget this year by only 7.8 per cent when earlier it had promised to increase it to 9.6 per cent.

The EEC has its own serious trade squabble with Japan over both the size of the bilateral deficit which reached \$9bn last year and over the surge of Japanese exports in such sensitive products as cars and consumer electronics. An EEC mission under Sir Roy Denman, Director General for External Relations, will be taking this up in talks in Tokyo this week.

These disputes between Japan and its allies are overshadowed, however, by the shared view of the importance of involving Japan more actively in international peacekeeping. The Japanese want their voice to be heard. Over issues like Afghanistan, Palestinian self-determination, Indochina and Soviet expansion, they have recently shown a readiness to take a firm line rather than attempt to appease all parties as part of what was once called their "omni-directional" foreign policy. But they are conscious that they lack experience and in the Middle East, for instance, are still fumbling to see what role they can usefully play. Hence their recent close links with the EEC over foreign policy.

There is less agreement within Japan on how far the country should proceed towards rearmament. Mr. Suzuki's pruning of the increase in the defence budget reflects both worries over the size of the deficit and one streak of public opinion apprehensive over the revival of militarism.

But there can be no doubt that events are carrying Japan towards a substantial expansion of its armed forces — and of its air force and navy above all. That is necessary both to meet the increased strength of Soviet forces in the Far East and for Japan to participate more actively in western security. But Japan's rearmament will awaken old fears and arouse some new ones. Not the least of them is that Japanese companies will become major competitors and exporters in sophisticated weapons and aerospace industries that up to now have been the preserve of European and American companies.

THE BUDGET is one of the great annual set-pieces of the (subsidised) British theatre. The day itself is surrounded by drama and suspense, preceded by several weeks of Ministerial purdah.

Yet when Sir Geoffrey Howe, the Chancellor, rises to speak on March 10, his statement is likely to be as unexpected as the outcome of an average who-dunnit. There will, of course, be a number of unresolved questions and a few twists and turns in the final act. But the author has given clear indications in the early scenes of where the plot is going.

The broad outline of the balance of the Budget is already clear, even if several important decisions have yet to be taken. The personal tax burden will rise (but by how much?), public sector borrowing will be held down below this year's level (but to what figure?), industry will be helped (but how extensively?) and interest rates will decline (but when?). In essence, the issue is how far the tight pressures on industry should be eased at the cost of a further rise in the tax burden on wage-earners.

This absence of the unexpected is only partly because of leaks (anyway, one person's leak is another's brief), but it is also because there have been plenty of these in recent Ministerial speeches. The direction is clear from the Government's own commitments and, in particular, from the November 24 economic statement which was virtually Part I of the March speech.

Sir Geoffrey has already been presented with a series of alternative policy options — known as Budget building blocks — which he can discard as March 10 approaches. These options have emerged from throughout the Treasury — where a couple of dozen people are fully involved in Budget preparations — and from the revenue departments (the Inland Revenue and Customs and Excise) and the rest of Whitehall.

All these preparations are co-ordinated by the Treasury's tiny central unit whose head, Mr. Brian Unwin, is Budget chief of staff and appropriately includes Wellingtonia among his hobbies.

As Sir Geoffrey reviews these options during the next few weeks, he is unlikely to feel any great freedom for manoeuvre. For a start, there is the inheritance of the previous Budgets. Both the aims and the record

are discussed in detail in the extracts from the Zurich speech by Mr. Nigel Lawson, Financial Secretary to the Treasury, in the accompanying panel. Even on the most charitable interpretation of the public sector borrowing overshoot (£11bn plus, against a forecast level of £5.5bn) and of the excessive monetary growth (about 19 per cent a year against a target range of 7 to 11 per cent) Sir Geoffrey needs to restore the credibility of the medium-term financial strategy.

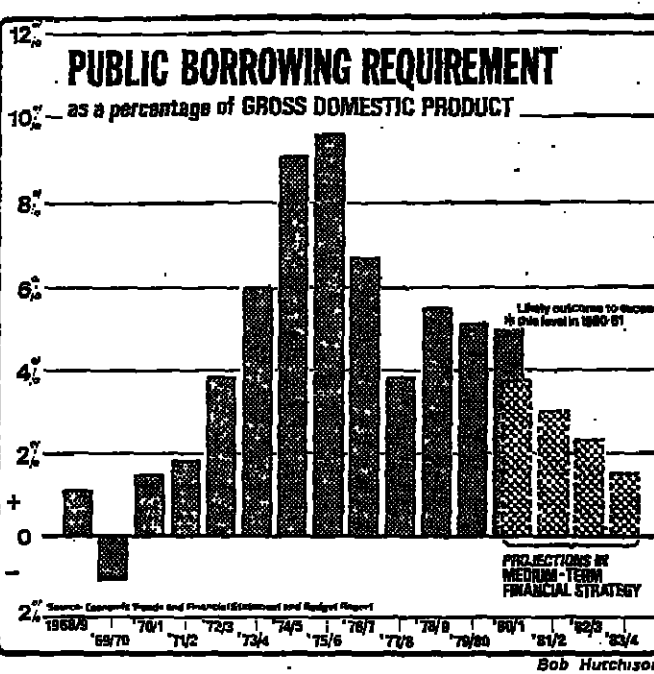
Moreover, the recession has turned out to be much deeper than expected. While demand has held up so far, the combination of a strong pound and high nominal interest rates has resulted in a tight squeeze on manufacturing.

Faced with these pressures, Sir Geoffrey has to decide what level of public sector borrowing to allow and what help to give to industry.

The latest Treasury forecasts indicate that public sector borrowing in the 1981-82 financial year should be between £10bn and £11bn. This takes account of the increase in income from North Sea oil taxes and the rise in employees' national insurance contributions announced last November. The forecasts are also based on the working assumption that both income tax allowances and thresholds and indirect tax duties on alcohol, tobacco and petrol are increased in line with inflation. But this projection is subject to a margin of error of several billion pounds.

Until the mid-1970s Chancellors of the Exchequer faced with this kind of recession would have responded by allowing public sector borrowing to rise. Public spending would have been increased and taxes cut in order to boost demand. This approach has been rejected by Sir Geoffrey (and by Mr. James Callaghan in an often quoted speech in 1976) on the grounds that any boost to activity would be temporary and illusory, and the only long-term effect would be to raise the inflation rate.

The current Treasury team believes, however, that the automatic increase in borrowing resulting from higher spending on unemployment benefits and lower tax revenue should be permitted. The Government argues that this rise is compatible with declining monetary growth since bank lending to the private sector, the other major



INCOME TAX READY-RECKONER

The impact of index-linking.

Implementing Lawson-Rooker-Wise provisions, increasing income tax allowances in line with rise in retail prices index during 1980, probably about 14 1/2 per cent.

	Now	Implied new level	Full-year cost in 1980-81 prices
Single allowance	1,375	1,574	479
Married allowances	2,145	2,456	1,088
First higher rate threshold	11,251	12,882	145
Investment income surcharge threshold	5,500	6,297	44

monetary influence, should be growing only moderately as a result of the cutback in industry stocks.

There are, however, strong pressures to reduce overall public borrowing in 1981-82 in order to speed up a cut in interest rates. The overall implication is that the Chancellor will aim for a level of borrowing above the £7bn to £8bn range for 1981-82 implied by the medium-term strategy, but below the £10bn to £11bn figure suggested by the latest forecasts.

On this basis the tax options are limited, especially as there are no signs of another round of public spending cuts before the Budget. On the contrary, there will undoubtedly be calls for large additional sums for

BL and British Steel

Within this constraint, Treasury Ministers have talked about changing the balance between the hard-pressed industrial sector and the financially stronger personal and oil sectors. This amounts to an attempt to reduce some of the impact on industry from the strong pound, the high wage claims of the last pay round and the recession. Ministers believe they can do little directly to influence the exchange rate without risking a re-acceleration of inflation, though lower interest rates may remove some of the upward pressure.

There has been considerable discussion within Whitehall about possible measures to help industry which could include:

- Some relief on energy costs, possibly via concessions on bulk electricity tariffs for industrial users.
- A reduction in the present £8 a ton heavy-fuel oil duty.
- A Government-backed guarantee scheme for bank loans to small businesses. Other incentives to investment by, and in, small businesses are likely.

These proposals are in addition to changes in the stock relief scheme (announced in November) which will cut industry's corporation tax bill by at least £300m.

The most rapid and significant relief would be a cut in the employers' national insurance surcharge. An across-the-board cut would be expensive — the yield in 1980-81 is £3.1bn — and some Ministers are worried that any reduction might be passed on in the form of higher wage increases. Consequently, officials are looking at the possibility of a selective reduction, covering only manufacturing industry or certain regions.

Whether or not the surcharge is reduced, money will have to be raised from other taxpayers to pay for any assistance to industry and to help contain public borrowing. The obvious honey-pot, North Sea oil, has already been raided by means of the new tax announced last November.

The other favourite target is the banks and some Treasury Ministers would like to see a windfall tax on the profits earned by the banks from high interest rates. But interest rates are now declining and the Bank of England, obviously, wants the co-operation of the banks in supporting financially troubled companies.

The personal sector is thus left as the main source of revenue. The Government has already increased personal taxes by raising employees' national insurance contributions — equivalent to 1.1p on the basic rate for most taxpayers. But an increase in the basic rate of income tax itself appears to have been ruled out by the Prime Minister, not least because it would represent too open a reversal of previous pledges.

Consequently, the Chancellor may prefer the disguised way of increasing the tax burden by not raising income tax allowances and thresholds fully in line with inflation. The accompanying table shows the impact of a full implementation of index-linking — a rise of about 14 1/2 per cent — at a cost of £2.4bn in 1980-81 prices and £2.1bn in

the coming financial year. One option might be to raise allowances by, say, 10 per cent, in line with the monetary target, thus saving £750m in a full year for use elsewhere.

Indirect taxes are a less attractive source of revenue. An increase in the value added tax rate looks improbable for political reasons and the £10bn to £11bn public sector borrowing forecast already assumes a rise in customs and excise duties of around 14 1/2 per cent. Any further increase would boost the retail prices index just when the 12-month rate is falling rapidly.

The choices will not be easy and Sir Geoffrey will no doubt be strongly tempted to minimise the scale of any tax switches. Apart from these headline measures, the Budget will contain other proposals including:

- A further instalment of the planned reform of capital taxation, possibly including a raising of thresholds for capital gains tax and an easing of the burden of capital transfer tax.
- A major expansion of national savings to meet its £3bn target for 1981-82.
- Announcement of the details of the monetary control changes outlined last November.
- A new monetary target to run from April. Considerable over-run is likely in the current target period and a decision is needed on how much of this excess should be clawed back.

All Budgets contain some surprises — and Sir Geoffrey would no doubt like to be able to announce a fall in minimum lending rate (if it has not been cut before then). This could be presented alongside measures which will no doubt be known as a Budget for Industry and a Budget for Savers.

For most wage-earners, however, the Budget is certain to mean a further increase in the personal tax burden — probably bearing more heavily on the lower-paid than on high taxpayers, as in the previous two Budgets.

For Sir Geoffrey, the Budget is likely to mark not a change of course but an adjustment in response to the recession and to the monetary lessons of the past two years. The real test will probably not come until next winter or spring 1982 when the economic recovery may appear to be sluggish, unemployment will still be rising and an election will be only two years away.

THATCHERISM IN PRACTICE: NIGEL LAWSON'S DEFENCE

Among the main points of Mr. Lawson's defence of Government economic strategy in Zurich, these stand out:—

"The heart of our economic policy is the Government's medium-term financial strategy, the core of which is a steady, deceleration in the rate of monetary growth over a four-year period, buttressed by a gradual reduction in the size of the underlying budget deficit, which in turn is to be achieved by a steady reduction in the real level of total government spending. On the crucial monetary front, the picture is somewhat obscure and decidedly patchy."

"The present Government abolished the corset last June: with the wisdom of hindsight a strong case can be made for the proposition that we should have followed our original instinct and announced its abolition immediately on taking office, a year previously: a thermometer deliberately designed to give a false reading, however flattering, is no use to anyone."

"Monetary conditions in the UK have not been inflationary so far. But it is essential from now on to secure a lower rate of growth of broad money and indeed, over the three remaining years of the medium-term financial strategy, it might well be prudent to claw

back at least some of the excess growth that has already occurred."

"To some extent this will be greatly facilitated by the natural development of the economic cycle in particular, as the de-stocking phase, which has been particularly dramatic over the past year, enters its final phase, the private sector's demand for bank finance will greatly moderate."

"The crucial determinant of the Government's success in controlling the growth of broad money must clearly lie, first, in a better control of public sector borrowing (and hence of Government spending) along the lines mapped out in the medium-term financial strategy and,

second, in a better ability to finance in a non-monetary way the public sector borrowing requirement that does emerge—in other words, improvements in funding techniques."

"So far as public borrowing is concerned, it is undoubtedly unsatisfactory that the current year's outturn should be all set to be significantly in excess of the Budget forecast, even when (as is proper) due allowance is made for the automatic consequence of the recession being deeper than was forecast at the time. But the lessons of the overshoot must have been learnt, and meanwhile there is no reason to suppose that next year's borrowing requirement

cannot be brought back more or less on track—by which I mean the 3 per cent of gross domestic product set out in the medium-term financial strategy plus the automatic consequences for the public finances of GDP in 1981-82 being lower than was forecasted, for illustrative purposes, when the medium-term financial strategy was published almost a year ago."

"It is some measure of our dedication to the principles of sound finance, and to our determination to bring down inflation, that despite the fact that, as a Government, we would like the rate to be reduced, we have so far, on balance, increased

the real burden of taxation overall."

"The conventional theory so popular in some circles across the Atlantic—that cuts in tax rates produced increased tax revenues—is, alas, as a general proposition, simply too good to be true."

"The present Government has no exchange rate policy as such for the simple reason that the attempt to have such a policy greatly complicates (if it does not actually make it impossible) the difficult enough task of pursuing a sound monetary policy, without at the end of the day having a significant effect on the real exchange rate, whatever may happen to nominal rates."

MEN AND MATTERS

Meaney keeps new company

The appointment of Thomas Tilling chief executive, Sir Patrick Meaney, to the Board of Imperial Chemical Industries suggests that, while times may now be hard for ICI, it retains a keen eye for expansion.

Tilling has traditionally been one of Britain's more faceless industrial holding companies. Its subsidiaries — Heinemann books, Cornhill Insurance, Pirelli tyres — are better known than the parent. But in the past 18 months, Tilling has taken a higher profile. It has spent around £100m on acquisitions, primarily in the U.S.

Meaney's expectation of ICI is that there are probably a lot of strategic views that have got to be taken in divisions like fibres. He praises the group's "human but pretty tough cost-cutting campaign." For the future, he sees "a giant leap into things like bio-engineering and bio-technology."

While ICI draws on Meaney's

experience, he plans in turn to pick up some useful tips from the oil and chemicals giant for Tilling. His next phase of growth is likely to be centred on the Far East, where it has already made what Meaney calls "some nibbles." "It is not an easy area," says Meaney, but he confirms that there are "one or two sparkles in our eye." The shopping list includes both manufacturing and natural resources.

Neither Tilling nor ICI have escaped recession. Interim profits growth of less than 5 per cent by Tilling disappointed the market in September. More dramatic was ICI's November announcement of its first ever loss, £10m in the third quarter of 1980. There has since been concern that the final dividend might be cut. Meaney is sanguine. The market, he says, "more and more swung by the dramatics of life." And he professes, without any inside knowledge, confidence in the final dividend on his own long-held ICI shares.

Banking bridge

"We are really rather stuffy bank... evolving step by step. You have to be cautious when you are planting trees in a desert," says Werner Makowski, joint general manager of Arlabank.

Despite that approach, the consortium bank formed three years ago to promote economic and financial co-operation between Arab and Latin American countries, is already a billion dollar institution. Its assets doubled last year to \$1.2bn and its net profits to \$9.2m.

Makowski, who began his career with Deutsche Bank and later worked for a number of U.S. banks, is in London this week to prepare for the board meeting next month which will officially open Arlabank's City office. Headed by Greville MacGillivray, former deputy chief of

the Bank of England's overseas department, the City office will be an important supportive base for the bridge between Bahrain and Lima.

Arlabank already channelled substantial Arab funds into project loans for hydroelectric schemes, gas pipelines, mining and industrial plants in several Latin American countries.

But Makowski believes the scale of investment is going to rise dramatically. "Much of South America is poised for an industrial revolution," he says. "The demand for corporate finance is going to be immense. Investment will have to be carefully guided. We are not going to rush into anything. But whatever one thinks about South American politics, there is more stability now and more orthodox financial management."

High flying

In the week since Ronald Reagan took office, the economic and social divide between Republicans and Democrats has been graphically demonstrated in the skies above Washington.

Private and corporate jets have been buzzing around National Airport like clouds of gnats. Within a few hours one day, airport officials estimated that more than 230 executive jets sought clearance for take-off. Both they and normal commercial flights were subjected to long delays as air traffic controllers sorted out the jam.

Washington's streets have also been thick with those other symbols of wealth, long, black limousines. Those Republican celebrants who did not have their own available have been hiring them at \$500 a day.

It has been quite a change from the scene four years ago when the Carter contingent arrived in town on board the "peanut special" train. And when the then White House press secretary Jody Powell was asked if he was going to

have a telephone installed in his car to cope with the demands of his new job, Powell, surveying his battered Volkswagens, he replied: "I don't think it could stand the extra weight."

Mail packet

Daily Mail City Editor Patrick Sergeant is a man with a shrewd grasp of matters financial. The evidence for this is not, however, to be found only in his stylishly-written columns. For the annual report of Associated Newspapers reveals that Sergeant earned no less than £143,000 last year, slightly more than twice the paypacket of chairman Lord Rothermere.

Sergeant is AN's highest paid director, and his salary is partly linked to the profits of the group's Euro money magazine, of which he is managing director. The success of Euro money helped Sergeant's earnings move ahead by slightly over £30,000 from 1979's £112,850.

Lay worker

Let us wander off the well-trodden path away from the hurly-burly of History Men and amid scolded groves of academe where nothing is heard but the clucking of hens and the cracking of eggs. For a scholarship of £2,000 annually plus a books and travel grant of £500 is now on offer to the successful candidate prepared to dedicate the next two years to "some substantial aspect of the marketing of eggs."

House wine

Overheard in Fortnum's: "My dear, I've never been to such a dull party—the only thing that was cooking was the sherry."

Observer

Buchanan's

The Scotch of a lifetime



John Moore explains why the Bill to reform the conduct of Lloyd's has run into trouble

'Dormant' members awake to their rights

THE MAIN ISSUES

MR. PETER GREEN, Lloyd's chairman, has warned the market associations representing the brokers, and the underwriters that he expects five controversial subjects to be debated either on the floor of the House of Commons or in a committee of the House.

"If you hear of any difficulties or of the possibility of an approach being made to individual MPs you should get in touch with me or Mr. Colin Thomas," a top Lloyd's official who has been closely associated with the passage of the Bill at Lloyd's. "Only in this way can we attempt to meet the points and ensure that Parliament sees Lloyd's as speaking with one voice," he has told them.

The five subjects which he has listed as "controversial" are: ● Representation of the members of Lloyd's who do not work in the market on the new Council; ● The new Council's powers to rule on the market; ● The new Council's powers to rule on the market; ● The new Council's powers to rule on the market; ● The new Council's powers to rule on the market.

Lloyd's weak self-regulatory system may be held up while the changes are discussed. The proposed legislation, which is to be steered through Parliament by Sir Graham Page, Tory MP for Crosby, is Lloyd's direct response to the growing number of scandals and troubles which have surfaced in the market in the last three years.

A dozen of the market's underwriting syndicates — the units into which the near 20,000 members of Lloyd's are grouped — have required special internal investigation by the Lloyd's authorities, some of which have led to City of London fraud squad inquiries. A broker and an underwriter have been arrested and face trial on fraud charges.

The Sasse affair has been the most serious of all these problems. The 110 members of the Sasse syndicate, which faced losses of £21.5m, had to be rescued by Lloyd's. They paid £6.25m between them, with the Lloyd's community meeting the rest of the liabilities. Until the rescue some members of the syndicate were suing Lloyd's for alleged broken rules and breach of duties.

During this troubled period Lloyd's also faced record losses on computer leasing insurance. It has since been criticised for carrying out inadequate checks on this new class of business.

Because of the growing problems, Lloyd's commissioned its own report into self-regulation. This was prepared by Sir Henry Fisher and a small working party comprising two other outsiders and four Lloyd's professionals. Their report, which found Lloyd's wanting in most aspects of self-regulation, formed the basis of the new legislation.

Lloyd's officials and the market's 16-strong ruling committee sat down to draft the Bill incorporating the main points of the Fisher report, and discussed the Bill in detail with the working members of the market.

The final Bill as drafted was presented to the members, who were called to the Royal Albert Hall last November to vote on the principle of Lloyd's promoting its new legislation. Nearly 4,000 members turned up to vote on the measure, while others voted by proxy.

Although this meeting approved the promotion of a Bill, it also sparked off an 11-hour debate among the members in the weeks following the meetings about the content of the new legislation.

Lady Middleton and her group argue that the present flow of information to the "dormant" members is not good enough. "Many members are

kept in glorious ignorance about their affairs," she says. But her move to create an association to represent the 16,000 non-working members is not a popular one at Lloyd's. The underwriting agents, who look after the affairs of all Lloyd's members, are resisting the proposal because they think it will usurp their function.

"We take the view that as your agents, we are already providing all the information and services you require in connection with your Lloyd's membership," one group has informed its underwriting members.

Another agent has written: "I believe that membership of this association would not necessarily be in the best interest of our members (the members) nor indeed Lloyd's as a whole."

The Middleton group's concern about the Bill is shared to a large extent by a number of Conservative MPs who have raised their own criticisms of the Bill with Sir Graham Page. One of the common com-

plaints about the Bill is the question of Lloyd's future accountability. Lloyd's is alarmed by the extent and scope of the Sasse syndicate's legal action.

The Lloyd's establishment found itself more vulnerable than it imagined in litigation. Rather than face the prospect of another "Sasse", a comprehensive indemnity or insurance has been built into the new Bill which will offer protection for Lloyd's officials.

This means that in the event of a legal action Lloyd's has a unique mechanism, seldom enjoyed by other similar bodies, to avoid liability.

The new Bill's lobby argues that the relevant provisions of the Companies Act would offer adequate protection for the new Council and these are already incorporated in the new Bill. Any further protection should be sought through insurance cover. Lloyd's says that this would be too expensive and all members would have to pay.

Both groups are anxious that Lloyd's implements proper procedures for dealing with suspected insurance claims, a subject which has been avoided in Lloyd's draft of the Bill. Lloyd's argues that commercial fraud is easy to allege but difficult to prove and that its present informal system works well enough.

The new Lloyd's Bill, following the Fisher recommendations, transfers the rule-making power from the entire membership to a new Lloyd's Council. Once law it would, for example, mean no more Albert Hall meetings. Sir Henry concluded that when Lloyd's had only 675

members just over 100 years ago the system of government was adequate.

But with 20,000 members, to leave the rule-making power in a general meeting of members was impractical. Now the "dormant" members are claiming that they are on the verge of being disenfranchised and that their representation on a new Lloyd's Council, even though it is the first time they have had a say in Lloyd's government, is not enough. Some 16 members who work at Lloyd's will sit on the new Council while all of those who do not work in the market will have state and three outsiders will also sit on the Council.

The message that is coming across in the debate is that the large, non-working membership of Lloyd's wants more involvement in Lloyd's affairs at a policy-making level. "We are the proprietors, in effect," said one member. "And Lloyd's would do well not to forget that."



NEW COUNCIL WILL SUPERVISE MARKET

LLOYD'S IS governed by a 16-man ruling committee, all working members of the market. It is elected in theory by all the membership, but in practice very few members turn up to vote. Under the new legislation the ultimate supervisory body of the market will be a new 25-strong Council.

On this will sit 16 working members of the market who will form the committee. They will be elected by working members of the market, who account for 20 per cent of the total membership, but not by those who do not work in Lloyd's.

Six members of the council will be drawn from the members who do not work at Lloyd's. They will be elected by other members who do not work at Lloyd's. These six will not sit on the Lloyd's committee.

Three of the Council members are to be drawn from those outside Lloyd's who are not members. The outsiders will be nominated by the Council and their appointment confirmed by the Governor of the Bank of England.

The Middleton lobby argues that the relevant provisions of the Companies Act would offer adequate protection for the new Council and these are already incorporated in the new Bill. Any further protection should be sought through insurance cover. Lloyd's says that this would be too expensive and all members would have to pay.

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Letters to the Editor

Free trade unions

From the General Secretary, Electrical, Electronic, Telecommunications and Plumbing Union

Sir—Christian Tyler (Management, Jan. 21) claims that multinational companies exploit the division between eastern and western unions. He states: "The western 'free democratic' unions are combined in the International Confederation of Free Trade Unions (ICFTU) and the eastern bloc unions in the Prague-based World Federation of Trade Unions: the scope for co-operation is clearly limited by ideological combat. For the movement, therefore, it is a simple matter for a western company to build a plant in a low-cost Iron Curtain country and export the goods back into the west, at highly competitive prices, often threatening the jobs of western workers." This not so much misses the point as it concedes it.

The true position is not one of trade unionists disinclined by ideology as one of trade unionists in the west being threatened with unemployment, due to state regulation of workers in the eastern bloc. It is not a question of two ideologically distinct free trade union movements failing to unite to stop exploitation by multinational concerns, rather the free trade union movement in the west facing the threat posed by the export of unemployment from the eastern bloc.

The very reason multinational concerns find investment in eastern countries attractive is that the workers in these countries lack a trade union movement that is free from state control to protect their interests. Consequently, wages are low, hours long, and safety standards lax.

It isn't a question of international solidarity being on trial; as a matter of fact it never having been tried. Developments in Poland of the first eastern "free" trade union Solidarity and the support it has received from western nations, indicated that international solidarity is possible, not necessarily between ideologically similar trade unions but between unions that are genuinely free.

F. J. Chapple, Hayes Court, West Common Road, Bromley.

Ownership of Davy

From Mr. J. Aylen.

Sir—Professor Barna (January 22) is apprehensive about the national implications of the leading British process plant contractor, Davy Corporation, coming under the control of the U.S. oil and gas company Enserch. In particular, Professor Barna emphasises the political significance and employment advantages of strong national process plant contractors. He emphasises their strategic role in transferring innovations in chemicals and steel into profitable export of plant and equipment offering substantial employment in hardware manufacture.

The crucial question in this instance is whether the Enserch Corporation would continue to serve these substantial benefits for the British economy if they were to take over the Davy Corporation. In one area, at least, iron and steel, it is clear that

they are quite unsuited to maintaining Davy's role.

Davy is perhaps one of only half-a-dozen European and Japanese steel plant contractors capable of supplying the huge package or turnkey steelworks projects required by the newly industrialising countries. They have enjoyed considerable recent export success in Mexico and Brazil, and now Yugoslavia and Morocco. These huge orders, often worth as much as £200m-£300m at current prices, provide a considerable workload for skilled British design engineers and process plant manufacturers.

However, Davy's success has often been achieved with a high "value-added" content requiring specialised facilities.

Wherever manages Davy needs particular skills in iron and steel plant contracting. It is not a market where success is guaranteed. Successful contractors of the 1960s such as Krupp of West Germany, for instance, fell badly behind during the more competitive conditions of the 1970s when Davy enjoyed some of its greatest success. But Davy's continued success is not a foregone conclusion; it depends on skilled management familiar with the complex process of bidding for contracts and backing the right technologies.

Yet Enserch Corporation appears to have no skills or knowledge appropriate to steel plant contracting or even not ferrous metals. Nor could it look elsewhere in America for the necessary talent. America's own steel plant contractors have declined from world dominance in the 1950s to world impotence in the 1980s. American steel plant contractors have seldom won an order in the past decade outside the by now technically backward and highly conservative U.S. steel industry. One of the most successful rolling mill builders of the 1980s has admittedly won major order in China, but only as a low cost sub-contractor for a leading German firm.

It would be tragic then, at a time when Europe and Japan have assumed world dominance in both steelmaking technology and steelplant contracting, if the ownership of the key British steel plant contractor should pass under American management.

Jonathan Aylen, (Lecturer in Economics), University of Salford, Salford.

External names

From Mr. H. Rogers

Sir—I have followed the discourse regarding the Association of External Members of Lloyd's which has recently been formed, very closely, and as an "unelected representative" of what I am convinced is a very substantial silent majority, I am writing to say that this association does not—and why it does not—have my support.

I have been underwriting at Lloyd's for 15 years and during the whole of that time the only area of communication which I have felt should be strengthened was that external names had no opportunity to secure election to the committee. This has now been remedied, and external members now have direct representation on the council.

I do not believe that I look upon names as "sleeping partners" in a syndicate in my opinion, as they are in the field of communication with their

names. For years now, a regular meeting of names has been held—split between two evenings—and extremely well attended, at which detailed progress reports are made by the chairman and the syndicate underwriters, and an opportunity afforded for everybody to meet and talk to the underwriters in person. I have found them always to be forthcoming and helpful to a degree in dealing with my inquiries from time to time and the reports on the syndicate's progress which are circulated to all names whether they attend the annual meetings or not are detailed and informative. I cannot think that they are entirely unique and as far as I am concerned there is no function of communication which this association could perform better than my own agents.

The relationship between the agent and his names is unique. It has stood the test of time because of the profound responsibility owed by the agent to his name and the name to his agent. The functions of this association will usurp to a greater or lesser degree, and duplicate, the functions of the agent and, in my opinion, are bound to lead to constant conflict of opinions between the agent and this association on matters where the agent is bound to be better qualified to advise than—please forgive me—an "external pressure group" can ever be.

I do not support the concept of this association and I do not believe it to be in the interests of external names or of Lloyd's as a whole.

R. J. Rogers, Old Timbers, Badgers Holt, Storrington, Sussex.

One voice for Lloyd's

From Mr. F. Kemball.

Sir—As a private individual and member of Lloyd's I am prompted by Mr. B. V. Payne's letter (January 20) to refer to one aspect of the External Members' Association.

Mr. Payne's comments concerning the relationship between underwriting members and their managing agents are to be applauded. Doubts, however, have been expressed as to whether those relationships will be maintained in the face of the proposed new constitution.

Under the draft Parliamentary Bill, all the members of Lloyd's will be disenfranchised, and those 15,500 who fall under the classification of external members will have their existing individual votes devolved to a minority of six members of the new council whom they must elect from among their own ranks to represent their viewpoint.

It is surprising, therefore, that the widely-scattered external members, mostly unknown to one another, should be attracted to the idea of forming an association to act as an electoral college in order to identify and ensure the election of the six most worthy of their number? How else can such a selection process be achieved amongst 15,500 strangers?

The allegedly divisive effect of this move should not be blamed upon its initiators but rather upon the cause, that is to say the Fisher Report proposal to disenfranchise all the members and create two separate classes of elector.

This recommendation arose because only 3 per cent of the members have, in recent years, exercised their right to be pre-

sent and to vote at meetings. Candidates for the committee can only be elected by members who attend, and most of those voting are thought to be working members voting for working member candidates. Thus the majority of non-working members are effectively denied a voice in the management of Lloyd's.

Despite these arguments there can be no more universal acknowledged principle than that of "one man, one vote." Why does Lloyd's need to adopt for its election and management a different principle from this proven one which works for most governments and international corporations?

If the right to vote exists then it will be exercised if the individual feels the issues to be of sufficient importance. Surely it is more desirable from every point of view that all members of Lloyd's should have the right to express their own individual views than that they should be disenfranchised and handed over that right to a very small minority of their number?

The geographical difficulties could be overcome and a wider franchise easily ensured by permitting postal or proxy voting in place of the personal attendance now required of the voting members. Of course, this would add to administrative burden of Lloyd's, but surely that would be infinitely preferable to the divisions being created by the proposals to disenfranchise members and split them into two classes.

There are far more important issues of self-regulation raised by the Fisher Report which can be dealt with by the adoption of new by-laws and, if necessary, by a revised constitution.

In the difficult and changing times which face us it is essential for the future of Lloyd's that its affairs should be in the hands of a united managing body elected by and answerable to a united membership free of the sectarian influences which are inherent in the present proposals. Can we please think again?

F. M. Kemball, Exchange House, 189-192, St. Mary's Lane, Upminster, Essex.

The real 'real interest rate'

From Mr. R. Tonn.

Sir—I refer to the Lombard column by Anthony Harris, "The real interest rate" (January 20). This statement is probably more to the point and tells us more about the plight of anyone trying to run a manufacturing business in Britain today, than anything that has been filling miles of newspaper columns in the last six months. This should appear not on page 14, but on the front page of your paper. It should then be repeated continuously until those who are responsible for the destructive nature of their policies, wake up and take real action to help industry.

Contrary to popular myth, those managers who must decide upon making people redundant do not do so without feeling or realisation of the consequence of their action. The possibility therefore to continue to offer employment will only come about when earnings made by a company do not unnecessarily flow out of the company due to falsely created "market conditions," as Mr. Harris points out.

Ronald C. Tonn, 3 West Bar, Banbury, Oxon.

Today's Events

UK: Lord Carrington, Foreign Secretary, and Sir Terence Beckett, CBI director-general, speak at Institute of Export lunch, Goldsmiths' Hall, EC2.

Mr. John Biffen, Trade Secretary, speaks at Finance Houses Association dinner, Savoy Hotel.

Mr. Tom King, Environment Minister for Local Government, opens National Water Council conference on the Water Decade, speakers include Mr. Peter Bourne, United Nations assistant secretary-general, Savile Row.

Earl of Limerick, British Overseas Trade Board chairman, presents British Airways/Institute of Directors Salesman of the Year Award, 116 Pall Mall.

John Moore, Energy Parliamentary Secretary, opens seminar on electric heat pumps, Cafe Royal, W1.

Mr. Mark Carlisle, Education Secretary, statement on Open University new graduates.

Mr. David Bassett, General and Municipal Workers Union general secretary, and other union officials, meet Lord Jellico, Tate and Lyle chairman, to discuss Liverpool refinery closure.

Institute for Fiscal Studies conference on taxation of the family, Royal Institution.

Overseas: EEC Fisheries Council meets, Brussels.

European Security Conference resumes, Madrid (until March 5).

Dail (Irish Parliament) resumes after Christmas recess, Dublin.

Islamic conference continues, Taif, Saudi Arabia.

PARLIAMENTARY BUSINESS House of Commons: Emergency debate on whether the purchase of Times Newspapers should be referred to the Monopolies Commission.

British Nationality Bill, second reading, House of Commons (Continuance).

House of Lords: London Docklands Development Corporation (Area and Constitution) Order.

Five Scottish Order Confirmation Bills, third readings, Wildlife and Countryside Bill, committee, Bill of Rights Bill, report.

Select Committees: Procedure (Supply), on supply procedure, witness Mr. K. A. Bradshaw, Clerk Assistant, House of Commons, Room 6, 4.15 pm, Foreign, Overseas Development, Sub-committee, on British aid to Zimbabwe, witnesses: Foreign Office and Overseas Development Administration, Room 13, 5 pm.

OFFICIAL STATISTICS January provisional figures for unemployment and unfilled vacancies, CBI industrial trends survey for January, Bricks and cement production for fourth quarter.

Room to grow

Peterborough, ancient cathedral city and new town, has a workforce of 65,000 with skills founded in engineering. A modern home to rent or buy is assured for every employee a firm brings to Peterborough. Excellent living conditions produce a better workforce and most companies find the Peterborough Effect working — with higher productivity, higher profits and better staff relations.

Over 1.2 million square feet of factories and warehouses are being built in Peterborough now, funded privately in a continuous programme. Our factories range from 500 to 50,000 square feet and serviced sites are available linked by urban motorway to the national road network.

In the right place

Peterborough is 50 minutes from King's Cross. There are 28 fast trains daily to London and direct services to Harwich, Birmingham, Manchester, Leeds and other major cities.

The A1 gives excellent road links and Peterborough is the major growth point close to the expanding ports of Felixstowe, Harwich, Yarmouth and King's Lynn.

Companies and Markets

UK COMPANY NEWS

Mercantile House moves well ahead to £2.6m at six months

TAXABLE PROFITS of Mercantile House Holdings jumped from £1.42m to £2.61m for the half year to October 31, 1980, on turnover well ahead at £15.85m, against £9.42m.

Trading conditions are satisfactory at present and the board is confident that the full year results will reflect these conditions. Pre-tax profits for the 12 months to April 30, 1980 were £3.61m.

The group's interests cover international money broking, trading in U.S. securities and financial services.

First-half figures include results of Woodworth for six months, results for two months from Woodstock and three weeks contribution from the three companies acquired from the J.P. Cabot Equity Corporation.

Adjusted earnings per 25p share are shown up from 13.03p to 19.23p and the interim dividend is raised 1p to 5p net—the final half year was 8.5p.

Tax for the six months took £1.44m (£0.74m) and after minorities, attributable profits increased from £0.68m to £1.16m.

comment

Good trading in its original business of money-broking has propelled Mercantile House Holdings to another impressive set of figures, fully justifying the growth rating of the shares. Turnover in the first half increased by more than two-thirds, with only a small part of the increase due to the U.S. acquisitions. Margins improved too, and as a result attributable earnings were 70 per cent ahead even after providing for tax at



John Barksby
Chairman
Mercantile House

over 55 per cent. In the full year, the contributions from Cabot and Woodstock could well see earnings in the £3m mark. On yesterday's share price of 570p, up 20p, the earnings multiple would then be slightly over 12. The interim dividend was increased by a quarter; if the final were raised by the same proportion, the shares would be yielding 3.9 per cent. Cover has increased to 3.24 times at the interim, allowing retentions of over £0.8m; plans for continued expansion into commodity broking are said to be the most likely application for these funds.

Confidence at Greenall

IN THE light of the group's past achievements Mr. Christopher Hutton, the chairman of Greenall Whitley and Co., is confident that the company will continue to stride ahead in the future.

Mr. Hutton points out that in the North West, the major trading area of the group, unemployment is about 11 per cent against about 7 per cent a year ago.

At present, he says, the group's best sales are down but he cannot be sure whether this trend is continuing.

During the year projects at six of its hotels added 150 bedrooms and five new public houses were opened. Three more have

been added since the year end. Altogether, capital expenditure on fixed assets over the year was £13.9m.

As known taxable profits for the year to September 26, 1980, advanced by some 18 per cent, from £17.01m to £20.12m, on sales £17m higher at £179.3m. The total dividend was stepped up by 1p to 6.25p net and a one-for-one scrip was proposed.

At year-end shareholders' funds totalled £176.53m (£84.72m), following a property revaluation which threw up a surplus of £13.67m. Bank overdraft is given as £4.19m (nil). On a CCA basis the historical pre-tax profit is reduced to £15.04m. Meeting: Daresbury, February 19, noon.

Ore prospects encouraging

OVERALL PROSPECTS for 1981 at ORE are encouraging and a year of further profitable growth is expected, Mr. Albert Wilson, the chairman, says in his annual report.

Also several significant developments during 1979/81 should provide a sound basis for further growth, he says.

As known, despite a relatively modest gain from £357,130 to £382,232 in sales, pre-tax profits of this supplier of underwater acoustic instrumentation, were £58,294 in the 12 months to September 30, 1980, in line with the forecast made at the time of the placing. In the previous 12 months the figure was £52,310.

In view of the requirements

for the development of the company's business, the directors did not recommend payment of a dividend.

During the year the company also introduced to the North Sea a new side scan sonar system developed by its affiliate in the U.S., O.R.E. Inc.

With the continuing requirement for more equipment and personnel, it became evident during the year that additional working capital would be needed.

As a result, arrangements were made to obtain additional permanent financing and the year culminated with the placing in September of 36.7 per cent of the shares at a price of 67p per share. This raised £201,370 net of expenses.

Derby Trust approaches £1m

Revenue before tax but after interest charges and management expenses of Derby Trust improved in the 12 months to end-December, 1980, from £801,864 to £948,704 and the net surplus came through at £985,158, compared with £526,154. Tax was £74,806 higher at £250,406.

The total dividend is being stepped up from 17.81p to

20.25p net with a final of 11.54p (£0.927p).

The gross value of the company's assets rose by over 30 per cent during the year. Assets attributable to capital shares improved from £10.04m to £14.51m, and due to the gearing, the asset value per 50p capital share increased by 44 per cent, from £3.81 to £5.55.

Cooper Inds. incurs loss: omits interim

AN UNPRECEDENTED reduction in demand for steel coupled with high interest rates have resulted in Cooper Industries plunging into the red at the interim stage.

For the six months to end-October 1980, this West Midlands steel re-roller, precision engineer, steel stockholder, fastener and tool distributor, incurred a loss before tax of £442,000 compared with a profit of £437,000. Turnover for the period was over £3m lower at

£9.05m. However, the directors believe destocking has ended and that the second half year will be appreciably better.

They are omitting the interim dividend and say the position will be reviewed at the end of the year. Last time an interim of 0.85p was followed by a final of 0.85p from taxable profits of £736,000.

The loss for the half year was struck after a share of profits of associates of £54,000 (£57,000).

There was also an extraordinary debit of £36,000 (nil).

Tax for the period is expected to be approximately £132,000 (£188,000), including write-off of £56,000.

Full details concerning the disposal of the group's interest in Lloyd Cooper and the acquisition of shares in F. H. Lloyd Holdings will be forwarded shortly, the

directors state.

comment

If Cooper Industries' assumption that destocking has now ended turns out to be anywhere near accurate then the shares are going to start looking cheap at 81p, down in yesterday. An optimist could point to the relative strength of the last balance sheet, the cash accruing from the Lloyd Cooper deal and the fact that full dividend restoration would cost under £400,000 to support a long odds speculation at this level. But the shifting winds of business confidence in the West Midlands are more difficult than ever to interpret and a recovery, when it comes, will not necessarily lead to previous levels of capacity utilisation. A better estimate of the timing of the turn may be forthcoming when Cooper releases more details of the intriguing associate company disposal and the big investment in F. H. Lloyd. The capitalisation, in the meantime, is under £2m.

Stroud Riley improves at interim stage

A RISE in taxable profit from £115,000 to £237,000 is reported by Stroud Riley Drummond, the Bradford-based manufacturer of worsted suiting and knitted fabrics, for the half year to September 30, 1980. Turnover for the period was marginally lower at £3.89m, compared with £3.7m.

Prospects for the remainder of the year are difficult to assess but the directors are hopeful that a satisfactory outcome will be achieved.

They say the results for the first half were particularly com-

mendable in the present very difficult trading conditions.

The interim dividend is being stepped up from 0.5p to 1p net and the board expects to pay not less than a similar amount at the year end. Last year the final was passed, the group incurring a pre-tax loss of £82,000.

After tax of £51,000 (£45,000) the net balance showed a rise from £70,000 to £186,000. Extraordinary debits amounted to £1,000 (£29,000), leaving attributable profit higher at £175,000 (£91,000). Dividends

absorb £35,516 (£17,144).

The group has acquired a 27.37 per cent stake in Hield Brothers, which the directors regard as a long-term investment.

comment

Stroud Riley has rebounded from the losses of last year's second half and restored the dividend which was then omitted. The shares went ahead 3p to 52p, and have now appreciated by 63 per cent over their lowest price last year. Provided the board can fulfil its expectation of paying

a final dividend of not less than 1p, the prospective yield is 5.6 per cent.

Mr. Stefan Simmonds, the company's deputy chairman, holds 29.9 per cent of the equity and intends shortly to exercise his option to buy a further 12.2 per cent from the Seika family at 42p per share. Mr. Simmonds would then have to make a general offer to shareholders for the remaining equity, but as this would be pitched at 42p, he is likely to get acceptance so long as the shares remain near their current price.

The Fraser board meets tomorrow

By John Moore

A BOARD meeting of House of Fraser, the department store group which owns Harrods, is to be held at 10 a.m. tomorrow in London. Mr. Tony Rowland, chief executive of Lorrho, which is Fraser's largest shareholder, is to attend.

The meeting has been called to discuss the continuing role of possible removal of S. G. Warburg, merchant banking adviser to the Fraser group; the continuing relationship of Lorrho with the Fraser group; Sir Hugh Fraser's own position following the removal of Lord Duncan-Sandys, Lorrho's chairman, will also attend. Both he and Mr. Rowland have seats on the Fraser board.

Rowland said on Sunday that he wanted to "get rid of Professor Roland Smith," the deputy chairman, brought in by Warburg, as well as Warburg himself.

He said: "I don't feel that any board should resign its affairs into the hands of a merchant bank. As to myself, and of course I am not speaking for the House of Fraser board, I know that the one time I did want their help and advice, when Warburg's were Lorrho's merchant bankers, they were off like rabbits." Warburg resigned from advising Lorrho in 1971.

The latest moves follow a fierce battle between Lorrho and House of Fraser. Lorrho had been seeking to block a £22m sale-and-leaseback deal of Fraser group's D. H. Evans store in Oxford Street. It was defeated last Tuesday at an extraordinary general meeting in Glasgow of House of Fraser shareholders.

Barely 48 hours after the meeting, Sir Hugh Fraser and Mr. Rowland had buried their differences in a private meeting. Mr. Rowland cancelled a plan to put up Lorrho's 29.9 per cent shareholding for sale.

Mr. Hugh Jenkins, of the National Coal Board pension funds, a large institutional shareholder in the Fraser group, is due to see Sir Hugh today to discuss the latest developments. Mr. Jenkins is representing a number of institutions heading their specially formed "case committee," which is studying the situation.

Mr. Richard Jenks, general manager of the company, said that the society was continuing with its plans to curtail its investment in residential mortgages and develop its pensions business.

The Scottish Equitable Life Assurance Society experienced lower new life business last year. New annual premiums overall declined 5 per cent from £14.8m to £14.1m and single premiums by 20 per cent from £22.5m to £18m.

Mortgage-related endowment premiums fell by one-third from £1.8m to £1.2m, reflecting the dull house purchase market last year. Ordinary savings plans were 40 per cent lower at £600,000 against £1m, but self-employed pension annual premiums remained steady.

SPAIN

1980-81	High	Low	Company	Price	Change	Div (p)	Gross Yield	%	P/E
75	39	Airspan	95	+	1	8.7	10.3	6.9	
43	21	Armstrong & Rhodes	45	+	1	8.7	9.1	9.1	
192	92	Bardon Hill	188	—	—	9.7	9.1	9.7	
87	—	Barton	87	—	—	—	—	—	
86	—	Deborah Services	86	—	—	5.5	5.7	5.8	
126	86	Frank Horrell	114	—	—	6.4	5.5	5.5	
110	75	Frederick Parker	98	—	—	11.0	19.8	2.6	
110	75	George & Sons	78	—	—	3.1	4.0	5.1	
110	58	Jackson Group	107	—	—	6.9	6.4	6.4	
108	63	James Burroughs	119	—	—	7.9	6.8	6.8	
234	244	Robert Jenkins	321	—	—	10.2	9.5	9.5	
53	50	Sermons "A"	53	—	—	5.5	10.0	6.7	
224	215	Torday	217	—	—	15.1	7.0	7.7	
22	10	Twinkl 15% US	12	—	—	1.5	19.7	1.7	
56	35	Unilever Holdings	36	—	—	3.0	8.3	8.5	
108	81	Walter Alexander	101	—	—	5.7	5.6	5.6	
255	181	W. S. Yates	234	—	—	12.1	4.7	4.7	

McCorquodale may spend slightly less

Capital spending by McCorquodale and Co. is expected to be at a lower level in the current year than last time. Mr. Alastair McCorquodale, chairman of the specialist print group, says in his annual report that the company has continued to invest selectively in new machinery and equipment, and during the year a further £7.2m was spent on fixed assets.

Total share capital and reserves rose by £2.4m to £28.5m and now represents £1.75 per ordinary share. Bank loans and overdrafts were £3.47m (£1.53m). He says the company has taken advantage of the strong pound to repay some of its U.S. dollar borrowings out of sterling resources. He says its total U.S. dollar assets and liabilities are now broadly in balance.

The German subsidiary has been refinanced by borrowing Deutschmarks in the London market, and since the end of the year the company has strengthened the equity base of its successful French company by injecting new funds into France. At the end of the year, total debt less cash was £9.4m and was covered three times by share capital and reserves.

As known, pre-tax profits for the year to September 30, 1980, rose from £4.6m to £4.9m. On a CCA basis this was reduced to £1.2m (£1.4m).

Meeting: The Institute of Directors, 118 Pall Mall, SW, February 18, at 10.30 am.

Midland Trust at £216,000

Pre-tax income of the Midland Trust improved in the six months to end-December, 1980, from £207,036 to £215,530. The net figure came through at £151,081, compared with £144,929, after a marginal rise in tax from £52,107 to £54,749.

The interim dividend is maintained at 2.45p—last year a final of 3.85p was paid from taxable revenue of £438,250.

Stated earnings per 25p share for the half year were 3.88p (£4.33p) and the net asset value was 117.5p (£118p).

NORCROS RIGHTS

An EGM of Norcross yesterday approved a resolution to increase the capital to £25m. The per cent issue announced on January 9, to proceed. Provisional allotment letters have been posted and dealings will begin today.

Alton Box Board soars to \$22m

IN THE three months to December 31, 1980, pre-tax profits of Alton Box Board Company, a 51 per cent owned subsidiary of Dublin-based Jefferson Smurfit Group, jumped from \$175,000 to \$4.85m. This increase helped push 1980 year profits up to \$21.51m, compared with \$3.2m for the previous 12 months.

Sales in the fourth quarter rose from \$78.35m to \$84.42m.

and on the full year increase was from \$301.38m to \$334.34m.

Mr. J. J. Smurfit, president and chief executive, praised his employees' efforts in reducing costs. He says the company's cost reduction programme is continuing to be emphasised in 1981, particularly in view of the paper board industry's heavy usage of energy and continuing escalation of oil costs that continues to place pressure on profits.

The year-end pre-tax figure includes gain on the sale of Godfrey Plant amounting to \$2.84m.

After a tax charge of \$9.72m (\$455,000 credit), and an extraordinary item of \$429m, net income was up from \$3.65m to \$7.8m. The extraordinary item was the settlement after tax, in respect of litigation.

Net earnings per share before extraordinary item are \$5.29 (\$1.6) and \$9.41 (\$1.6) after.

Norwest Holst almost £0.2m off target

HIGH INTEREST rates and the slow-down in the housebuilding division have affected first-half profits of Norwest Holst Holdings, the civil engineering and construction group, causing it to miss its November forecast by nearly £0.2m.

For the six months to September 30, 1980, trading surplus fell from £2.42m to £1.9m, but with exceptional debits much lower at £0.36m (£4.28m) pre-tax profits came out at £0.83m, against forecasts of £1.56m last time. The directors had previously indicated a half-year taxable figure of £1m.

First-half figures relate to Norwest Holst Holdings for the seven months ended September 30, and incorporate the post-acquisition results of Norwest Holst Limited for the half year. Comparative results are of Norwest Holst Limited.

Last year, the company, formerly known as Wexcourt, acquired Norwest Holst Limited and later itself became a subsidiary of Dunham Mount Holdings, a private company.

The current work-load shows an improvement on last year, but margins remain tight, reflecting the very competitive market, the directors state.

NEW LIFE BUSINESS

Provident annual premiums up

NEW ANNUAL premiums up by over 10 per cent in 1980 are reported by the Provident Mutual Life Assurance Association.

These were amounted by £1.4m compared with £2.1m in 1979. Single premium business, however, declined slightly from £9.8m to £9.5m.

Group pensions business had another successful year with new annual premiums amounting to £1.4m compared with £1.0m in 1979. Single premium business, however, declined slightly from £9.8m to £9.5m.

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On ordinary life business, new annual premiums rose slightly

from £4.7m to £5m, with growth in the market for regular savings. Single premiums, however, fell by one-third from £3.8m to £2.5m.

Fund under management of the managed fund subsidiary Provident Mutual Managed Pensions Funds, doubled last year from £25m to £51m.

Annual premiums were slightly lower at £2.9m against £2.9m. But new annual premiums doubled from £900,000 to £1.8m—this growth being offset by a drop in transfers from the parent company from £2.1m to £1m.

Single premiums were slightly lower at £7.6m against £8.1m.

A slight rise in new annual premiums in 1980 from £3.47m to £3.56m is reported by the National Mutual Life Assurance Society. This growth came entirely from the pensions sector

where new annual premiums improved by two-thirds from £2.01m to £3.26m. Self-employed pensions showed good growth and managed fund business improved.

New annual premiums on ordinary business dropped by one-quarter from £3.46m to £2.60m, while single premiums business declined from £1.95m to £1.86m.

This latter fall arose from a decline in sales of guaranteed income bonds which were halved last year.

Mr. Richard Jenks, general manager of the company, said that the society was continuing with its plans to curtail its investment in residential mortgages and develop its pensions business.

The Scottish Equitable Life Assurance Society experienced lower new life business last year. New annual premiums overall declined 5 per cent from £14.8m to £14.1m and single premiums by 20 per cent from £22.5m to £18m.

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255	181	W. S. Yates	234	—	—	12.1	4.7	4.7	

McCORQUODALE

Specialist international printers

Results for the year to 30 September:-

	1980	1979	%
	£000	£000	Increase
Turnover	80,635	67,188	20.0
Profit before tax and extraordinary items	4,395	4,634	5.6
Earnings per share	26.06p	24.58p	6.0
Dividends per share	7.89p	7.50p	5.2

Companies
and Markets

BIDS AND DEALS

MINING NEWS

Asscd. Newspapers offer for Bristol Post

BY ALAN FRIEDMAN

THE Associated Newspapers Group is to appeal directly to shareholders of the Bristol Evening Post (BEP) with an offer of 190p in cash for each ordinary share of 25p, a price which values the entire share capital of the Bristol group at £7.70m.

Associated, which holds 23.8 per cent of the Bristol Evening Post, said that since mid-September 1980 it had tried to secure the agreement of the Board on terms of a full merger. But these efforts "have not met with a favourable response."

Under the terms of a 1966 agreement, however, Associated may not make an outright bid, "which precludes it, from increasing its stake above the current level."

Associated has asked the Board of Bristol to confirm by February 2 that an extraordinary general meeting will be convened before March 2 to consider a resolution modifying the 1966 agreement between the companies. If the meeting is not

called by the Bristol Board, Associated plans to use its holding to requisition one itself. Mr. Michael Shields, managing director of the Associated group, said yesterday that the Bristol Board wanted to maintain the "existing situation." Associated holds 23.8 per cent of the Bristol Evening Post, the main trading subsidiary of BEP.

"We think it is time for a change," said Mr. Shields. He noted in particular a report by the Monopolies and Mergers Commission last March which said recognised Associated as a controlling shareholder in BEP's newspaper interests.

Mr. Shields said that the Associated offer would probably not be referred to the Monopolies Commission because its shareholding already made

it under the Fair Trading Act, a "proprietary" in relation to BUP. In the report issued last March on another issue (the West Somerset Free Press), it was stated that if Associated were, in some unforeseen circumstances, to increase its shareholding BUP or even to acquire the whole of its share capital, it could do so without obtaining the consent of the Secretary of State under the newspaper mergers provisions of the Fair Trading Act.

Mr. Shields stressed that Associated does not wish to control the editorial policy of the Bristol newspapers. "We just think the company could make considerably bigger profits if it were part of our group," he added.

Last year Bristol achieved record pre-tax profits of £2.6m. In the first half of the current year, however, it showed losses of £53,000 at the pre-tax level and some City analysts are predicting a full year pre-tax profit of just £800,000.

At the Bristol Evening Post,

Mr. Andrew Breach, the chairman, said a Board meeting had been convened for this Thursday to discuss the contents of the letter from S. G. Warburg, Associated's advisers, on the offer. Mr. Breach said no formal bid was made last September. The Bristol Board is likely to convene an extraordinary general meeting on the issue of the 1966 agreement.

Associated says it wants its shareholding in Bristol to be commensurate with its responsibilities as a newspaper proprietor. Other reasons for the bid include dissatisfaction with the company's diversification into areas "in which it has little expertise," Mr. Shields singled out the acquisition of James Dixon in late 1977, a business which lost £40,000 in trading and £305,000 in write-offs and other provisions.

He also referred to Bristol's retailing interests, which he described as "clearly a mistake." Associated could also help Bristol in the field of new technology, he said.

Apert from Associated and the Daily Mail group, the only other major outside shareholder is the Imperial Group's Pension Funds, holding 5.3 per cent of Bristol Evening Post. Mr. Norman Ferguson, investment manager of the funds, said his organisation had no opinion on the bid offer yet. "It is always tempting when you are offered nearly twice the share price, but we will listen to the arguments and let the facts emerge before making any decision," he said.

The cash offer of 190p represents a premium of 77.6 per cent over the middle market price of Bristol shares last Thursday. Bristol share price yesterday rose 60p to 165p after the announcement of Associated's planned offer. Its high during the past 12 months was around 150p and its low point was 102p.

The 190p cash offer carries with it a loan note alternative and will be sent out to shareholders only after the pre-condition regarding the 1966 agreement has been fulfilled.

Canada reaching C\$8bn coal deal with Japan

BY KENNETH MARSTON, MINING EDITOR

AS FORESHADOWED here on Saturday, what could be Canada's biggest-ever export contract is within the grasp of Denison Mines and Teck Corporation.

It involves the supply over 15 years, from October, 1983, of 115.5m tonnes of coal from British Columbia worth possibly up to C\$8bn (£2.8bn) to a consortium of Japanese steel companies.

It is reported that Denison has secured a 15-year contract to supply the Japanese with an annual 5m tonnes of metallurgical coal and 1m tonnes of thermal coal over 15 years from its 38.25 per cent-owned Quintette mine.

The other partners in the development are: Esso Resources Canada 16.75 per cent, Charbonnages de France 10 per cent, and with holdings of 17.5 per cent each, Japan's Mitsui Mining and Tokyo Borel.

The price for the metallurgical coal to be shipped from Quintette is believed to be C\$75 per tonne and the total value

of the contract is estimated at C\$8bn, reports John Suganich from Toronto.

He adds that Teck Corporation is understood to be on the verge of signing a deal with the Japanese customers for the delivery from its nearby Bullmoss mine of 1.7m tonnes a year of metallurgical coal over the 15-year period.

The two deals would probably mean an investment of about C\$800m by the Quintette partners and some C\$150m by Teck. In addition, the Canadian federal

BOARD MEETINGS

The following companies have notified dates of board meetings in the Stock Exchange. Meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are intended or not. The sub-sections shown below are based mainly on last year's timetable.

TODAY

Interim—Dunlop, Hambro, Teck, Inco, KFI, Furniture, Britannia, Prest, Stewart, Plastics, Zetters.

FUTURE DATES

Interim—Ashdown, Investment Trust, Britannia, Zetters, International, Glass, Glover, Vantage, Technology.

CRUNCH GROUP

Hunt & Macdonald (Macdonald) Mar 10
Zetters (Zetters) Jan 29

FINALS

Baynes (Charles) Feb 25
Edinburgh, Amer, Asstet, Test, Presline Jan 29

Martin halts Bierbaum talks over Whyte

MONEY BROKER R. P. Martin is refusing to continue talks with the German foreign currency dealers, Bierbaum and Co., on the development of their business and financial relations so long as Mr. Whyte remains a member of the Bierbaum group. Martin shares fell 5p on the news, but rallied to close at 148p, up 1p.

Last November Bierbaum said it had bought a 29.9 per cent stake in Martin and planned to initiate discussions that might lead to a full bid, few days later, Bierbaum said it held only 15 per cent of Martin and that Mr. Whyte, former chairman of Triumph Investment Trust, which crashed in 1974, and Mr. Gunter Kreissel, a Düsseldorf businessman, each held 7.45 per cent.

On November 20, Martin and Bierbaum said in a joint state-

ment that Mr. Whyte was a passive investor "and will not be participating in the future talks... Nor will he be involved in the management of either company."

However, Mr. Whyte attended the meeting yesterday between Bierbaum and Martin advisers that was intended to discuss further development.

Mr. Whyte said that he attended only to deny recent allegations by Martin that he would be more than a passive investor. He would not attend any future meetings.

"I have no intention to take any kind of active role in the company," he added.

Martin's view is that as long as Mr. Whyte is part of the Bierbaum group or an "associate," as the Bierbaum advisers' press release put it yesterday, he is not in fact a passive investor.

Mr. Whyte confirmed that Bierbaum's proposal is that Bierbaum directors be elected to the board of Martin and that they represent the entire group.

Mr. Wolfgang Strick, one of the partners of Bierbaum, said he did not think the discussions were irretrievably broken off and pointed out that the two groups have maintained an open telephone line so they are still working together.

Mr. Strick said Bierbaum was most reluctant to break away from Mr. Whyte who had brought the Martin deal to the company. He wondered if Martin were using the issue of Mr. Whyte's presence as an excuse for their reservations about sharing control of the business with Bierbaum.

However, he said Bierbaum would not attempt a full bid, for Martin if Martin directors were hostile to it.

"We either do it as friends or not at all," he said.

Asked if Mr. Whyte was more important than Martin, he said, "No." But Mr. Whyte had not been asked to withdraw from the group.

P. J. Walling, deputy managing director of Martin, said the company would have liked to do business with Bierbaum and had expected that Bierbaum's shareholding in Martin would increase.

Lord Remnant, chairman of the Touche Renmant group, said he was sorry to see Bierbaum withdrawing, but did not think that drawn from the value of Martin as an investment.

Investment trusts managed by Touche Renmant bought a 18.8 per cent stake in Martin last month, partly as an investment and partly in the hope of developing the international aspects of Touche Renmant's business.

Thorn/EMI may sell record plants

Electroson Group of the U.S. has started talks on the possible purchase of three manufacturing facilities from Thorn/EMI's Capital Records subsidiary, for about \$5m (£2.1m) plus the assumption of certain liabilities.

The facilities consist of record plants in Hollywood, California, and Roselle, New Jersey, and an audio tape duplicating plant in Council Bluffs, Iowa.

Under the agreement, Electroson said it would make available production capacity for records and tapes for Capitol, which will still have three record and tape plants. The plants involved in the deal with Electroson were acquired when EMI bought United Artists.

If the boards of both companies approve, the transaction should be concluded within 60 days.

Australia's big commitments

WHILE the new Canadian coal contract excites a great deal of interest it is worth remembering that Australia also has an important role as a supplier of coal in Japan.

The latter country's Electric Power Development Corporation said that the Japanese power generating industry is expected to import 12m to 14m tonnes of Australian coal by 1985 and 30m tonnes by 1990, reports Charles Smith from Tokyo.

Mr. Doug Anthony, the Australian Deputy Prime Minister, described the EPDC estimates as an "enormous challenge" to Australia in view of the investment planning that will be required to meet Japanese coal requirements.

He said that Australia hopes for some equity participation by

Japan in new coal mines, although his government's guidelines require a minimum of 50 per cent of capital in mining ventures to be held by Australians.

However, Mr. Anthony had previously expressed concern about the possible over-optimism of some estimates of future Japanese coal requirements. He complained that Australia had had "too many experiences of promised or foreshadowed demand (for Australian natural resources) being curtailed at the crucial time."

The coal needs foreshadowed by the EPDC could be worth around \$1.5bn to Australia by 1990 at current market prices.

The EPDC figures, however, are for the power industry only.

Other energy-intensive industries such as cement and paper and pulp are also regarded as potential major users of Australian coal.

Coal has emerged as a crucial issue in Japan-Australia relations since, with nuclear power, it forms the main focus of current attempts by Japan to diversify away from dependence on imported oil.

In addition to coal, Mr. Anthony's talks with Japanese businessmen and officials have covered aluminium, uranium and natural gas. The Deputy Prime Minister said yesterday that Australia's plans for "upgrading" its uranium industry included eventual enrichment of uranium and that Japan would "hopefully" be involved in this.

True Temper to bid for Maguire and Paterson

Maguire and Paterson, the Dublin-based manufacturer of matches and distributor of personal products, has been notified that True Temper (Ireland) intends to make an offer of £2.10 per stock unit for all the outstanding capital.

The offer (valuing Maguire at £1.88m) is subject to the approval of Allegheny Ludlum Industries, the ultimate parent of True Temper (Ireland), which already controls 32.9 per cent of the Maguire ordinary stock, through its US offshoot Bryant and May (Holdings). It is also subject to the support of the Maguire board.

Maguire advised shareholders yesterday to take no action. It said that the board together with its financial advisers, the Investment Bank of Ireland, were considering the matter and would be advising shareholders in due course. The Maguire shares were recently dealt in at 165p.

True Temper (Ireland) is part of the U.S. garden, toys and sports goods offshoot of

Allegheny. The True Temper group was originally purchased from Allegheny by Wilkinson Match in a controversial deal in March, 1978, under which Allegheny ultimately acquired a 44.4 per cent stake in Wilkinson. Wilkinson was subsequently fully absorbed by Allegheny last July.

Renwick shares suspended

Renwick Group, the transport and fuel distribution company in which mystery foreign buyers have built up major holdings, yesterday asked for its shares to be suspended pending an announcement today.

Neither the company nor its advisers, Samuel Montagu, were available for comment after the suspension news. AAF bid an agreed £5.8m for Renwick last October, but dropped its offer after gaining acceptances of only just over 21 per cent.

AAH still owns nearly 12 per cent of Renwick, but the biggest shareholder is Kangra International of Hong Kong which has built up an interest of 27.5 per cent. Renwick has said it does not know the real identity of Kangra.

The same applies to the 22.5 per cent held by Uto Bank of Zurich for six clients. Both the Kangra and Uto Bank shares were bought through the A. J. Bekhor stockbroking firm. Bekhor has told the Takeover Panel that the Kangra and Uto stakes are separate and that the various clients of the Zurich bank are also separate. At yesterday's suspension price of 77p, up 3p, Renwick is valued at almost £7m in the market.

where 120 people are employed and where components are compression moulded from thermoplastic materials for the automotive, textile, building, domestic and electrical industries and for the Ministry of Defence.

Brooke Bond's Mallinson bid 94.6% accepted

Brooke Bond Liebig's offer for Mallinson Denny has been accepted in respect of 50.55m (94.6 per cent).

The ordinary offers have become unconditional as to the level of acceptances and have otherwise been extended until February 2.

Acceptances have been received in respect of 1,543,896 preference (89.27 per cent), the preference offer will also be extended until February 2.

A subsidiary of Brooke Bond owned 21.36m ordinary Mallinson shares prior to the offer which, together with the acceptances total 71.71m ordinary (96.12 per cent).

Elections to receive additional Brooke Bond ordinary instead of cash totalled 8.55 shares and elections to receive additional cash instead of Brooke Bond ordinary amounted to 28m shares.

If applicable it is intended to acquire compulsorily any outstanding shares in Mallinson.

Profits rise at Freeport Minerals

THE WIDE spread of interest held by Freeport Minerals of the U.S. has helped the group to withstand the effects of the recession better than many other natural resource companies.

Freeport, which is involved in oil and gas, sulphur, uranium, base and precious metals, yesterday reported a near 50 per cent increase in earnings for the fourth quarter and full year.

Net profits for the December quarter were 48 per cent ahead at \$38.8m (£16.5m), while full-

year profits rose by 45 per cent to \$147.4m. Earnings per share for the 12 months were \$4.67 compared with \$3.22, with sales advancing to \$864m from \$488m.

Freeport has shifted the emphasis in its exploration expenditure towards oil and gas and away from general minerals. Charges for hydrocarbons exploration amounted to 18 cents per share for the fourth quarter and 87 cents for the full year, compared with 20 cents and 46 cents for the same periods of 1979.

General mineral exploration charges amounted to 6 cents a share for the quarter and 21 cents for the year, against 10 cents and 27 cents last time.

Late last year Freeport agreed to combine with McMoran Oil and Gas, a Louisiana exploration company, to form Freeport-McMoran. The combined company is capitalised at just under \$2bn at current market prices.

Energy Trust and has acquired a 14.6 per cent interest in Rocky Mountains Oil and Gas. Rocky Mountains Oil and Gas was formed to take up interests in leases of oil and gas exploration acreage in equal participation with Premier Consolidated Oilfields.

The assets comprise a 25 per cent interest in acreage 123 per cent Rocky Mountains and 121 per cent Premier assembled by May Petroleum, of Dallas Texas, of approximately 578,000 gross acres.

The acreage is located mainly in the Rocky Mountains Overthrust Belt and covering some 21 hydrocarbon prospects in Arizona, Oregon, Nevada, New Mexico and Utah.

The directors intend to increase the company's holding should the opportunity arise, so long as such investment does not exceed 40 per cent of the company's net assets.

John Williams in good trim for fight ahead

With second highest ever trading profits of £13.8m and significant improvements from both Foundry and Architectural Products divisions, John Williams Group results are a bright spot against a background of largely unrelieved gloom in the steel industry.

John Williams Foundries Ltd trading profits increased to £775,000 (£17,000) justifying the major modernization programme recently completed. The steel service and stockholding companies, traditionally major contributors to group growth, produced £455,000 (£722,000), reasonable figures in a market suffering from severe overcapacity. Jonwindows Ltd turned last year's trading loss of £83,000 into a trading profit of £145,000. A creditable achievement in view of the continuing decline in the building industry.

A cautionary note was, however, introduced by Chairman Harold E Williams in his recent statement. Commenting on the Group's strong financial base, sound management and good labour relations, he noted that the opening months of the current year indicated that recessionary influences were still at work throughout industry and difficult times lay ahead.

COLMORE INVST.

Royal Investments, which is the subject of a bid by Neo Investments, announces that Midland and Northern nominees has disposed of 202,500 ordinary (5.0625 per cent), reducing its holding to nil.

ST. GEORGE'S

Shareholders of St. George's Laundry (Worcester) have confirmed the company's acquisition of the trading interests and assets of the laundry operations of Provincial.

COURTAULDS

The National Plastics Group, part of Courtauld's, has completed the thermoset plastics moulding equipment together with stocks of GPG International (Guinness Plastics Group), at Warwick. This will be used to widen the range of equipment at National Plastics, Coventry.

SHARE STAKES

Royal Insurance — Kuwait Investment Office acquired on January 23 an interest in a further 2.44m shares making as at that date 10.25m (5.59 per cent).

R. Green Properties — Throgmorton Street Nominees has acquired 1,23m (10.05 per cent), Starline Engineering — 800 Group now owns over 98 per cent of each class of share capital and intends to compulsorily acquire the outstanding shares.

Cornell Dresses — Offer by Polly Peck now closed. Acceptances received in respect of 1.71m shares (56.9 per cent).

Evered and Co. Holdings — Britannia Assurance, consequent upon its sale of 296,250 shares in January 24, is now interested in less than 5 per cent.

Caledonia Investments — Kuwait Investment Office acquired, on January 25, 20,000 shares in Caledonia at interest 1.53m shares (8.09 per cent).

Queens Moat buys hotel

Queens Moat Houses is to buy the Cotswold Hotel in Southampton for £900,000 in cash from Gilgley Hotels and Catering, a family concern.

The 30-room hotel will be renamed the Southampton Moat House. Its acquisition will bring the number of hotels in the group to 22.

Oil and Gas News
New Court buys 21 gas wells

THE U.S. subsidiary of New Court Natural Resources has purchased various working interests in 21 gas wells in South and West Texas for U.S.\$2.4m cash.

Nineteen of the wells are in production and net proved reserves of the 21 wells are estimated at approximately 100 cu ft of gas, 13,500 barrels of condensate and 5,800 barrels of natural gas liquids.

Approximately \$240,000 is being retained pending satisfactory reports on title in respect of certain of the interests.

Shares of New Court Natural Resources are traded on the Unlisted Securities Market.

Production testing at the Humble Grove oil discovery well, located five miles from Basingsale, continues satisfactorily, according to Carless Exploration.

Carless Exploration is operator

of the consortium which made the discovery last April.

The consortium comprises: Carless Exploration, a subsidiary of Carless, Capel and Leonard, Cambrian Exploration, a subsidiary of Candecora Resources, Hadson Oil/UK Onshore and Martinez Petroleum.

The drilling programme is subject to the usual permissions being granted by landowners, planning authorities and government. The operator will engage in full consultation with all individuals and authorities concerned at all times.

Eastern and International Trust (EIT) has changed its name to Eastern International and

Energy Trust and has acquired a 14.6 per cent interest in Rocky Mountains Oil and Gas. Rocky Mountains Oil and Gas was formed to take up interests in leases of oil and gas exploration acreage in equal participation with Premier Consolidated Oilfields.

The assets comprise a 25 per cent interest in acreage 123 per cent Rocky Mountains and 121 per cent Premier assembled by May Petroleum, of Dallas Texas, of approximately 578,000 gross acres.

The acreage is located mainly in the Rocky Mountains Overthrust Belt and covering some 21 hydrocarbon prospects in Arizona, Oregon, Nevada, New Mexico and Utah.

The directors intend to increase the company's holding should the opportunity arise, so long as such investment does not exceed 40 per cent of the company's net assets.

Daily Mail and General Trust Limited
Statement by Viscount Rothermere, Chairman

The year just passed, covering the first twelve months since the change of our accounting date, has reflected the upsurge of dividends following the end of dividend limitation in July 1979. At the very beginning of our year we received a special dividend from Shell of £222,000; the overall result is that I am able to report that net revenue after expenses and taxation was £3,224,000.

After provision for the preference dividend the earnings for the year were 31.9p per share (of which 1.5p per share was special) against 23.7p per share for the previous twelve months. Excluding the dividend from Associated Newspapers Group Limited, and the special dividend from Shell, the income from other sources has increased this year by 27% over the previous twelve months to 30th September, 1979.

The Board felt that the special dividend from Shell should be passed on materially in total to Shareholders and this was arranged with the interim dividend. Last year because of the ending of dividend limitation the Board was able to recommend a total distribution of about 85% of the available revenue; this year we are following the same course and some 86% of the total available is being recommended for distribution.

High interest rates may have been beneficial to some, and we have taken advantage of them but, coupled

with the onset of recession and the strength of the pound sterling, the effect has been to reduce drastically corporate profits in some sectors of industry, causing many redundancies and even putting businesses out of existence. Our own interests have not been immune. Our Associated Company has, with the greatest regret, closed the Evening News by merging it with the Evening Standard. The recent reduction in Minimum Lending Rate has eased the pressure on profits; it has also helped to stabilize the exchange rate, the present strength of which stems largely from our possession of oil. The high exchange rate certainly makes exporting more difficult, but without oil this country would, I fear, be in much greater difficulties.

During the year we have taken advantage of the exchange rate to invest more money abroad in first class companies whose development should lead to major benefits from future growth.

So far as your Company is concerned, we may not be able to look in the current year for the same increase in revenue as has been seen recently, but our portfolio is sound and diverse; we constantly look for ways to improve both income and the real worth of the underlying capital from which it stems.

EUROPEAN OPTIONS EXCHANGE									
Series	Vol.	April	Last	Vol.	July	Last	Vol.	Oct.	Stock
ABN C	F.2800	1	8	—	—	—	—	—	F.274.50
AKZO C	F.1750	25	1	26	1.40	5	2	1.50	F.17
AKZO C	F.20	201	0.50	38	0.80	1	1.50	F.57	
AKZO C	F.240	10	1.50	—	—	—	—	—	F.59
KODAK C	870	10	41	—	—	—	—	—	F.55.20
KODAK C	880	10	41	—	—	—	—	—	
HEIN C	F.50	1	1	5	4	1	4	—	
HEIN C	F.50	1	1	5	4	1	4	—	
HOOGE C	F.15	5	0.50	—	—	—	—	—	F.14.40
IBM C	575	1	91	—	—	—	—	—	F.60.70
KLM C	F.60	1	7.80	12	9.80	—	—	—	
KLM C	F.60	2	4.50	—	—	—	—	—	
KLM C	F.70	77	1.10	—	—	—	—	—	
KLM C	F.120	11	1.80	—	—	—	—	—	
KLM C	F.60	13	2.60	5	4	—	—	—	
NATN C	F.120	—	—	8	7	—	—	—	F.120.80
PETR C	F.8000	10	1.70	5	200	—	—	—	F.4900
PHIL C	F.15	47	2.40	31	2.80	—	—	—	F.16.70
PHIL C	F.120	848	0.90	258	1.40	270	1.90	—	
PHIL C	F.20	211	0.30	1948	0.50	—	—	—	
PHIL C	F.15	10	0.20	120	0.40	—	—	—	
PHIL C	F.120	20	18.50	4	1	—	—	—	F.210.50
OLIE C	F.220	115	7.70	—	—	—	—	—	
OLIE C	F.340	99	2.10	27	—	—	—	—	
OLIE C	F.170	4	0.40	—	—	—	—	—	
OLIE C	F.160	28	0.50	—	—	—	—	—	
OLIE C	F.120	5	14.50	—	—	—	—	—	
OLIE C	F.120	5	14.50	—	—	—	—	—	
UNIL C	F.120	16	4.10	1	7.70	—	—	—	F.127.00
UNIL C	F.120	16	4.10	1	7.70	—	—	—	
EXON C	580	10	2.70	—	—	—	—	—	F.76
TOTAL VOLUME IN CONTRACTS									
A=Asked B=Bid C=Call F=Put									

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Extracts from 1980 Report (in £000's)

Net Assets Employed	1980	1979	1978	1977
Turnover	25181	21961	20216	18402
Trading Profit	1375	656	1469	1338
Interest	710	400	260	427
Profit before Tax	665	256	1209	911
Earnings attributable to the Shareholders	455	247	934	432
Ordinary Dividends	198	191	191	110

Annual General Meeting Friday 30th January 1981.
Copies of Annual Report available from:
The Secretary, Williams Way, Cardiff CF1 1UH.

JOHN WILLIAMS GROUP OF COMPANIES
JOHN WILLIAMS OF CARDIFF LTD

Principal subsidiaries: T. Farrester & Co. Ltd., Glen Metals Ltd., Stewart Thomson Ltd., Central Shearline Ltd., Jonwindows (Scotland) Ltd., John Williams Steel Service Ltd., Jonwindows Ltd., John Williams Foundries Ltd.

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

U.S. RAILROAD COMPANIES

Coal and grain traffic boosts profits

BY DAVID LASCELLES IN NEW YORK

BIG INCREASES in coal and grain traffic helped the major U.S. freight railroad companies to improve their profits last year.

Norfolk and Western's net income in the final quarter was up 43 per cent to \$81.4m or \$2.55, and up 17 per cent for the whole year to \$232.4m or \$7.36. Revenue for 1980 was \$1.58bn, up from \$1.45bn.

The company said strong coal traffic, particularly for export, boosted earnings despite a drop in merchandise traffic.

Union Pacific, which also has large oil and gas interests, reported earnings 5 per cent up at \$105m or \$1.09 in the last three months. For the year as a whole, they were up from

\$382.5m or \$4.01 to \$404.5m or \$4.22. Revenue increased from \$4.3bn to \$4.5bn.

Although these increases were comparatively modest, Mr. James Evans, the chairman, said he expected earnings to be very much better this year. Union Pacific's Champlin Oil subsidiary, which has large holdings in the promising Overthrust Belt energy region, will boost oil and gas output this year. Grain and coal freight should also improve, as will merchandise if there is an upturn in the economy.

Union traditionally earns nearly half its profits from oil and gas operations, with a further 39 per cent coming from

transportation and the rest from mining and land interests. Its railroad system extends for over 9,500 miles.

Burlington Northern, which operates the second largest railroad in the U.S., raised earnings by 30 per cent in the final quarter, to \$65m or \$1.89, with per share figures reflecting a large increase in the outstanding common stock.

This brought profits for the full year to \$222.9m or \$7.55, up from \$175.6m or \$6.55. Revenue for the full year was \$3.85bn, up from \$3.22bn.

In November last year, Burlington merged with the St. Louis-San Francisco Railway, which set up the largest rail network in the U.S. Transporta-

tion interests are likely to have bright in more than half of this year's earnings, with forest products providing more than one fifth, and lesser contributions from oil and gas, real estate and coal and other minerals.

Trans Union Corporation, which leases out 60,000 rail cars, suffered a sharp drop in earnings in the fourth quarter of last year, however. This left the full year's total level pegging at \$80.5m or \$4.87 a share against \$80.7m or \$5.01. Revenues increased from \$92.6m to \$107m.

In the final quarter, earnings slipped from \$20m to \$14m, or \$1.12 a share, on revenues of \$279.9m compared with \$264.9m.

Trans World increases net income

By Our New York Correspondent

TRANS WORLD Corporation, parent of Trans World Airlines, which has been hit by a financial squeeze, managed to narrow its losses in the final quarter of last year. Its deficit in the quarter was \$14.7m compared with \$43.3m in the same period of 1979. This left the company with a profit of \$20.5m for 1980, up from \$8.6m in 1979. Revenue for the full year was \$5.02bn, up from \$4.33bn.

Trans World managed to keep its head above water thanks to a 23 per cent increase in pre-tax profits from its food, real estate and hotel operations—which include Hilton International. The airline reported a loss of \$27m, which was a slight improvement on 1979.

American Airlines, the major transatlantic carrier, has turned in a loss of \$61.5m for the final quarter of 1980, bringing the expected loss for the full year to \$75.8m or \$3.06 a share. In 1979, the group made a loss of \$3.8m in the final quarter and a profit of \$87.4m on the full year.

Western Airlines also reported poor figures yesterday, with a loss of \$9m or 74 cents a share for 1980 compared with a loss of \$5.4m or 47 cents a share the year before. Revenue improved from \$229.1m to \$252.2m.

Union Carbide downturn

By Our Financial Staff

UNION CARBIDE Corporation, the large chemicals, plastics and industrial gases group, has reported a downturn in net profits for the final quarter of 1980.

Net earnings for the three months were \$148.9m, or \$2.21 a share, against the \$160.4m, or \$2.43, recorded in 1979. However, the 1980 result includes a \$26.6m, or 40 cents a share, accrual against the divestiture of discontinued operations. Sales for the quarter were down from \$2.4bn to \$2.67bn.

For the year, net profits came out at \$889.8m, or \$13.36 a share, a strong advance on the \$671.1m, or \$10.23 a share, achieved in 1979. Sales for the 12 months improved from \$9.18bn to \$9.99bn.

Sharp gain at Hughes Tool

By Paul Betts in New York

HUGHES TOOL, the leading manufacturer of drill bits for the oil industry, yesterday reported a sharp increase in both fourth quarter and annual income, reflecting the current drilling boom in the U.S. and elsewhere in the world.

The company, the sheet anchor of the financial empire of the late Mr. Howard Hughes, said fourth quarter income totalled \$42.2m on sales of \$352.7m with profits of \$26.7m on revenues of \$245.3m in the same quarter of the previous year.

Profits for the year totalled \$132.2m on sales of \$1.2bn with 1979 income of \$84.6m on revenues of \$804.6m.

Good fourth quarter for Nabisco

BY OUR FINANCIAL STAFF

NABISCO, THE largest U.S. biscuit maker, boosted net profits by 19 per cent from \$35.4m to \$42.2m in its final quarter. Revenues for the period were ahead by only 1.8 per cent to \$719.4m.

The company, which also has cereals, frozen foods and pet foods among its interests, said that these U.S. food operations showed improved results in the quarter.

Its international food operations had "major gains" in sales and operating income for the fourth quarter and the year with Canada, Europe, Australia and New Zealand turning in particularly strong performances.

Nabisco's U.S. household accessories activities were down for the year, however, because of the difficult economic conditions.

Sales for the year were advanced by 38 per cent from \$98.8m to \$137.8m, in part reflecting the sharp improvement recorded in the third quarter as a result of the \$8m loss in 1979 from the sale of the West German biscuit operations.

Sales for the year were advanced by only 8.5 per cent to \$2.56bn and earnings per share came to \$3.96 against \$3.10 after the \$1.31, compared with \$1.10, contribution from the final quarter.

Gerber Products, the world's largest producer of baby food, has reported a slight dip in operating earnings from \$7.42m to \$7.21m for its third quarter to December 31. Sales also showed a decline from \$155.7m to \$152.6m, and per share operating earnings were down

from 83 cents to 81 cents.

After nine months, operating profits were slightly ahead from \$20.48m to \$23.55m, or from \$2.41 a share to \$2.63, on sales ahead up from \$429.2m to \$458.8m. Results for the third quarter and the nine months excluded a \$6.33m charge from the writing off of the operating rights of its CW Transport trucking offshoot.

Meanwhile, Kellogg Company, the leading breakfast cereal group, said that it expected to report profits about 14 per cent higher at \$185m for the year just ended. Sales for the year are expected to rise by 16.5 per cent to \$2.13bn. The company attributed the improvement in results last year to its international business as well as its domestic cereal and frozen food activities.

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Steady growth at Control Data

BY OUR FINANCIAL STAFF

A SHARP increase in profits from its computer activities left net earnings of Control Data Corporation ahead by around 50 per cent in the final quarter of 1980.

Net profits for the quarter were \$36.2m compared with \$23.8m in the corresponding period of 1979, on revenues advanced from \$94.3m to \$104.0m. Earnings per share came out at \$1.90 against \$1.37.

The company, one of the largest suppliers of computer services, large-scale computer systems and peripherals, said that computer business volumes improved during the quarter as did the margins on that business. Computer business earnings rose to \$23.6m from \$11.2m on revenues up from \$67.8m to \$77.5m.

Commercial Credit, the finance and insurance concern which makes up the remainder of Control Data's operations, had unchanged earnings of \$12.6m in the quarter. Revenues

were little changed at \$269m. The overall final quarter profit figures are flattered by the 21 cents a share charge in 1979 because of an accounting change.

The group achieved a 21 per cent increase in annual earnings from \$124.2m to \$150.6m on sales ahead by almost 18 per cent from \$2.44bn to \$2.81bn. Earnings per share were \$8.45 against \$7.20. For the year there was an extraordinary gain of 16 cents a share compared with a gain of 34 cents in 1979.

Both Swiss franc and D-Mark foreign bonds were hit yesterday by the strength of the U.S. dollar against the two European currencies. Swiss franc bonds shed about 4 of a point on the day while D-Mark bonds slipped 1 of a point.

The same bank is also arranging a SwFr 50m convertible, which carries a coupon of 4 per cent for five years, for Tokyo Department Stores. The premium has been set at 3.55 per cent. Escrow is privately raising SwFr 100m for four years through Swiss C. The bonds, priced at 99, carry a coupon of 8 per cent. Meanwhile, Paribas (Swiss) has arranged a SwFr 100m private placement for Paribas Luxembourg with a coupon of 6 per cent for five years.

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Black and Decker ahead

BLACK and Decker Manufacturing, the world's largest manufacturer of power tools, lifted first-quarter earnings from \$26.3m or 63 cents a share to \$34.2m or 81 cents a share, on sales up from \$391m to \$411m.

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FFr 600m Eurobond for Gaz de France

By Francis Ghilès

THE LARGEST French franc-denominated Eurobond, for FFr 600m, will be launched later this week for Gaz de France by Banque Paribas, Messageries de Suède. The issue is expected to carry a coupon of 13 per cent and mature in five years.

The flotation of this issue within a few days of the new issue will be sold privately to French institutional investors and Middle East buyers, who are always interested in French franc paper when it is state guaranteed.

The strength of the currency and relatively high interest rates have helped French franc bonds. The fact that short-term rates are lower than coupons on longer dated issues also attracts investors. The six-month Eurofranc interest rate stood at 12 per cent last night, well below the yield expected on the forthcoming issue for Gaz de France.

The dollar sector, described by dealers as "quite dead" yesterday with trading virtually at a standstill. Prices of seasoned issues moved up 1 of a point.

The new issue side of the Swiss franc sector remains crowded, partly because a number of borrowers who cannot currently float D-Mark-denominated foreign bonds are trying to shift their borrowing operations across the frontier.

Six issues are being arranged in this sector: a SwFr 100m 10-year public issue for the Council of Europe through Banca del Cottario with a coupon of 6 per cent; a SwFr 100m seven-year private placement for the Republic of Austria with a coupon of 6 per cent through UBS; and a SwFr 50m seven-year private placement for Transcanada Pipeline with a coupon of 6 per cent, also through UBS.

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VOLKSWAGEN DO BRASIL

Export hopes the solution to sagging sales

THE TROUBLES at Volkswagen do Brasil first began to make headlines at the end of last year, when Herr Wolfgang Sauer, the president, announced a loss for 1980 of Cr\$2bn (\$30m), the first time the company had ended the year in the red in its 27 years operating in the country. As sales slumped, the unsold stocks rose to total 50,000 vehicles at Christmas, against usual estimated stocks of around 3,000.

Then, on January 5, the company sent 7,000 workers home on "collective holidays" to last 30 days, and at the same time began a programme of dismissals which, it announced, would affect 3,000 by the end of January. In accordance with these lay-offs, production is being reduced from a daily 23,000 vehicles to 18,000.

Further dismissals were averted a week ago when the company postponed until next month a scheduled price rise. On hearing of VWB's decision, Ford do Brasil, which had a price rise planned for the same day, was obliged to follow suit.

Herr Sauer visited Brasília last week where he met Sr. Delfino Netto, the Planning Minister, and Sr. Emanoel Galves, the Finance Minister. The solution proposed by Herr Sauer for VWB's troubles was to increase export sales. He wants the Government to allow VWB to export 500m worth of cars in 1981, a 50 per cent increase on the 300m cars exported in 1980. This scheme grants generous fiscal incentives in return for a commitment to export a given amount over a stipulated period.

VWB's commitment currently stands at \$1.5bn of exports by 1983. Under the new proposal, the company would commit itself to export \$50m worth of cars in 1981, a 50 per cent increase on the 300m cars exported in 1980. This scheme grants generous fiscal incentives in return for a commitment to export a given amount over a stipulated period.

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vehicles produced, or about 1,500 cars per day. If exports were doubled, then there would be 14,000 cars left to be sold on the domestic market, considerably fewer than the 21,000 under present export ratios. With this alteration in the domestic export market balance, and the reduced production levels, VWB

feels that it will be able to cope with what promises to be a difficult year.

On the domestic front, the company can expect little relief. Sr. Delfino has made it plain that there will be no relaxation on repayment periods for car hire purchase, at present rigidly held to 12 months for credit driven cars. In export terms, however, the limit is stretched to 24 and 36 months. But Sr. Delfino's restraint of credit this year, part of the overall attack on inflation, was running at an annual 110 per cent at the end of 1980, does not permit any relaxation of the current policies.

Companies and Markets

INTL: COMPANIES & FINANCE

Montedison presses on with major dismissals

By James Sutton in Rome

MONTEDISON, which has said it intends to sack 8,000 of its 45,000 chemical workers this year, yesterday pressed ahead with dismissal proceedings against 1,100 employees, bringing the number of those now dismissed to more than 8,000.

At the same time, in Milan, executives of the company, which is Italy's major chemicals producer, were meeting the Ministers of Industry, Labour and State Shareholdings to discuss the redundancies. The Government is expected to ask Montedison to drop the dismissal proceedings.

The sackings, which are spread over plants across Italy, are aimed at raising Montedison's productivity, which the company claims is the lowest in value of the major world chemical groups. It reckons each surplus worker costs it more than 1,200m a year, so that the dismissals could yield an annual saving of 1,160bn (\$166m).

Montedison, which is the second largest private company in Italy, is restructuring its operations in order to emerge from a period of heavy losses. The first stage of the recovery plan beginning in 1977 involved the sale of some of its more peripheral non-chemical activities, and the company is now finalising a detailed scheme for its chemical producing operations. This involves a switch away from some of the more basic products towards higher value items.

The union's initial reaction to Montedison's dismissal scheme has been fairly cautious, with eight hours of strikes being declared. Further action, including a possible national strike of chemical workers, depends on the outcome of talks the unions are expected to have with Montedison today.

The union claims that Montedison has no long-term recovery plan. It wants the Government to decide on an overall plan for the whole Italian chemical industry, two of whose four major components, SIR and Liquichimica, have collapsed and have had to be temporarily taken over by ANIC, the chemical subsidiary of Ente Nazionale Idrocarburi, the State oil company. Montedison accepts that its longer-term strategy depends to a large extent on the co-operation of the Government.

The Government is torn between a desire to minimise unemployment and an acceptance in principle of the utility of preserving unproductive jobs in a loss-making company. Montedison aims to steer the Government towards putting the surplus workers on State-subsidised lay-off until they find new jobs, thus enabling it to withdraw the sacking notices.

FRENCH CAPITAL MARKET

Radical shift in government policy

BY TERRY DODSWORTH IN PARIS



M. Monory: deeply cherished ambition

DESPITE THE economic crisis and the present squeeze on salaries, France remains a nation of savers. In 1980, according to government figures, Frenchmen put aside 15.6 per cent of their disposable earnings. Among leading industrial nations, the Japanese ran up a higher score (19.5 per cent), while the West Germans were clearly beaten into third place, with 13.5 per cent.

In one respect, however, 1980 marked a radical change in the savings tradition. With the active encouragement of the Government, the French began to move increasingly towards investment on the bond market at the expense of the savings banks. Bond issues soared, virtually doubling from FF 65bn (\$14bn) in 1979 to FF 122bn last year, while savings bank receipts went into decline.

Behind this shift in savings habits lies the deeply cherished ambition of M. René Monory, the Economics Minister, to build up the long-term savings market in France. Over the past four years, he has consistently argued that France needs more flexible financial institutions.

The steady reform of the banks along with the proposed revolution in the operation of the bourse, are parallel moves in the same direction — towards structures which will help to increase the importance of Paris in the world capital markets, while opening up wider financing opportunities to French industry and commerce. At the same time, the expansion of the bond market has helped the Government with its own budgetary problems. Increasingly during the past four years, M. Raymond Barre, the Prime Minister, has steered towards financing the budget deficit through long-term borrowings.

One of the central aims of his policies has been to keep a tight grip on the growth of money supply by soaking up available savings to service the deficit. This has helped control liquidity in the economy. The policy change has led in turn to a sharp rise in government bond issues. Totalling FF 13.5bn in 1978, they rose to FF 15bn in 1979 and doubled last year to FF 31bn. M. Monory, announcing a further FF 10bn issue at the turn of

the year, made it clear that a similar approach to government funding will prevail in 1981—at least until the presidential elections in the spring.

Last year, according to the preliminary figures, monetary

growth in France was limited to about 11 per cent on the M2 basis, while a very large proportion of the government's FF 35.5bn deficit was financed via the bond market. Had it not been for a last-minute FF 4bn aid award to the French farmers, long-term government borrowing would have come within a whisker of covering the whole of the Treasury's needs.

One victim of this policy has been the savings banks. The traditional collecting agencies for small savers, whose receipts totalled FF 21.9bn last year, against FF 26.3bn two years ago. After months of heavy pressure, the Government allowed interest rates at the savings banks to be raised from 6.5 per cent to 7.5 per cent. But this rate was still a long way adrift from the yields of 12 per cent and more available on the capital market.

A more weighty criticism of the Treasury's policy is that it is simply piling up government debt at the expense of both the private sector and the country's long-term interests. The authorities argue that, on both

counts, they are still managing more prudently than most of their Western counterparts.

They say industry was not starved of funds last year, despite high interest rates and that more than 50 per cent of the bonds issued came from the state or state-related bodies (35 per cent from the Government and local authorities and 20 per cent from nationalised industries). The other 45 per cent answered sufficiently to the needs of private industry and commerce, says the Treasury.

The Treasury also argues that the weight of public debt is low compared with other countries. Criticism about the rate of debt servicing—due to go up by about 40 per cent in the current year to FF 38bn—may hurt M. Barre, who has built his reputation on the solidity of his financial management. But it is not likely to deflect him from his policies.

The new FF 10bn loan, floated at the maximum 13.8 per cent rate achieved last year, is a sign of his determination to continue on the present lines during the limited life left to his Government.

Long-term investor sought by German textiles group

BY JONATHAN CARR IN BONN

VAN DELDEN, the troubled West German textiles group, is looking for a new investor to help it stay in business.

Last month settlement proceedings were opened after creditors failed to underwrite a new plan to support the group, which has suffered increased losses and falling sales.

However, the official in charge of the proceedings has made clear that enough funds are available to allow Van Delden to continue in operation while a longer-term solution is found to its problems.

Among those highly interested

in seeing the family-owned group survive is the Government of North Rhine-Westphalia. Van Delden factories are in a part of the state where the unemployment rate is already unusually high, and the group's collapse could mean the loss of 2,000 more jobs.

At the high point of its expansion in the mid-1970s Van Delden had annual sales of more than DM 750m (\$375m) and 6,000 employees. A liquidity crisis in 1978 was overcome with help from leading banks and the state Government, but the subsequent improvement in business proved only temporary.

Swissair hit by reduced demand

BY JOHN WICKS IN ZURICH

SWISSAIR last year carried slightly fewer passengers than in 1979. The annual total fell by some 24,000 to 6.95m. In other air operations, freight handled rose by 1.1 per cent to 177,610 tonnes and post by 14,729 tonnes.

Capacity use of Swissair's 50 aircraft dropped from 89.56.9 per cent and seat occupancy from 63.5 to 62.1 per cent. On

European routes, seat occupancy was down to only 57.7 per cent. Swissair has already announced that it expects a deficit in operating profits. Net profits, however, will be close to previous levels as a result of aircraft sales and income from ancillary business.

Mr. Armin Baltensweiler, the President, has indicated that Swissair aims for maintenance of net profits in 1981.

KNSM losses larger than expected

By Charles Batchelor in Amsterdam

KNSM, the Dutch shipping line, which is subject to a bid from the larger Nedlloyd group, made a considerably larger loss last year than at first expected, the offer document revealed.

KNSM had a loss of around FF 20m (\$9m) in 1980, spread equally over the two halves of the year, compared with a profit of FF 3.3m the year before. An expected improvement in the final six months did not occur and the transatlantic shipping line and the sea-going side of its heavy transport division suffered losses.

Despite the problems of KNSM, Mr. Bernard Ruys, Nedlloyd's chairman, said the situation was "not so dramatic". KNSM would face a gradual retrenchment if it remained an independent company but its difficulties were not insurmountable.

Nedlloyd confirmed its earlier forecast that net profit last year is expected to be nearly double the FF 64.1m result of 1979. It revealed, however, that there will be a further delay in the use of Gastor, a tanker delivered in 1977 to carry liquefied natural gas from Indonesia to California. It is now not expected to go into service before 1985.

KNSM shareholders have until February 17 to accept Nedlloyd's offer of one FF 50 nominal share and FF 110 cash for every two KNSM FF 100 shares. This values the bid at FF 40m (\$18m) while Nedlloyd puts the merger costs at a further FF 40m.

Profits growth at Zurich bank

By Our Zurich Correspondent

HANDELSBANK NW, the Zurich-based bank controlled by the National Westminster group, reports net profits of SwFr 11.6m (\$6.3m) for 1980 — up from SwFr 10.8m — and is maintaining its dividend at 12 per cent of SwFr 3.5m to reserves will increase the bank's capital resources to SwFr 176m or to SwFr 197m on a consolidated basis.

Interest earnings increased by 16 per cent to SwFr 27.7m and commissions by 19 per cent to SwFr 18.6m. Profits from foreign exchange and precious metal trading were up 12 per cent to SwFr 8.2m. The balance-sheet total improved by 28 per cent to SwFr 1,948m, or in consolidated terms by 31 per cent to SwFr 2,448m. Both deposits and loans showed 20 per cent growth.

Swedish drugs company lifts earnings and sales

BY WESTERLEY CHRISTENER IN STOCKHOLM

ASTRA, the Swedish drugs company, reports profits before tax of SKr 172m (\$39m) for 1980, an increase of 13 per cent in line with last year's forecast. Sales rose 16 per cent to SKr 1,988m.

For this year, management expects sales to grow by between 12 and 14 per cent while pre-tax earnings are forecast to climb to between SKr 200m and SKr 210m.

Sales outside Sweden rose by 15 per cent in 1980, to SKr 1,450m. These accounted for 72 per cent of total turnover, basically unchanged from the previous year. The largest single gain, a 46 per cent jump, was made in Latin America, totalling SKr 120m. Sales to North America climbed by 17 per cent to SKr 252m. European sales increased by 16 per cent to SKr 598m.

An "especially good sales increase" was recorded for Astra Pharmaceuticals International, the subsidiary with operations abroad including South-east Asia and units in Australia, Britain, Canada, West Germany and Mexico.

The company has signed a 10-year distribution contract with Lepetit, a wholly-owned subsidiary of Dow Chemical for Astra products in Brazil. Lepetit will take over the marketing of Astra's products and production, eventually acquiring the Swedish company's subsidiary, Astra Quimica do Brasil, which has a yearly turnover of about SKr 40m.

Group investments during 1980 amounted to SKr 250m against SKr 134m, of which SKr 121m was accounted for by plant construction in the U.S.

Good returns from the 371,000 tonnes of sugar produced from the second half beet campaign should secure a good 1980 result for the Danish sugar producer, De Danske Sukkerfabrikker.

Most of the group's other interests, including dairy equipment supply and especially the industrial dryer company of Niro Atomisers, have also made good showings. But paper-making fared badly and the farm machinery company, Pasilac, has stayed in the red.



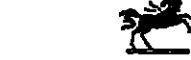
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Companies
and Markets

INTL: COMPANIES & FINANCE

Greatermans Stores lifts first-half sales and profit

BY JIM JONES IN JOHANNESBURG

GREATERMANS STORES, the South African retail chain, increased its first half pre-tax profit by 51.2 per cent to R9.32m (US\$1.4m) in the 26 weeks to December 27 from R8.16m in the corresponding period of 1979. This compares with R10.03m in the 52 weeks to June 28, last year. First-half turnover was R494.8m (US\$69m) against R377.8m in the same period of 1979 and R792.2m in the 52 weeks ended June 28 last.

Tfachat keeps up with inflation

By Our Tel Aviv Correspondent

TFACHOT, Israel's largest mortgage bank, has reported results for the first half of 1980-1981 only slightly below the rate of inflation. Total assets increased by 48 per cent between March 31, 1980, and September 30, 1980, to Sh 4.33bn (US\$40m), loans by 49 per cent to Sh 2.52bn, deposits with the treasury and banks by 47 per cent to Sh 11.80bn, and total equity by a similar rate to Sh 214m.

Record rights by Bank Leumi

BY L. DANIEL IN TEL AVIV

BANK LEUMI, Israel's largest banking concern, is to make the largest ever issue on the Tel Aviv Stock Exchange. It is to raise Sh 360m (US\$45m) by way of rights, in order to finance "further expansion and development."

retails clothing and soft goods to the lower income groups. However, there has been a considerable improvement in sales by the previously loss-making Department Stores, while Ackermans' turnover and profit has gained from the higher disposable incomes of non-white consumers.

Mr. Isaac Kaye, the Greatermans' chairman, declines to say whether the department stores have been returned to profitability, despite there being currently a consumer spending boom and South Africa having seen the highest Christmas spending figures on record.

In the first half, Checkers

opened six supermarkets and converted one into a hypermarket. A further three store openings are planned for the current financial year, to increase the number of outlets to 169 supermarkets and hypermarkets. The current R100m expansion programme will be financed outside the group, from leasebacks.

An interim dividend of 35 cents has been declared from first-half earnings per share of 104 cents. Last year the interim payment was 25 per cent, from first-half earnings of 6.3 cents a share. The total 1979-80 dividend was 60 cents, and earnings per share were 153 cents.

Building industry boom helps Malayan Cement

BY WONG SULONG IN KUALA LUMPUR

MALAYAN CEMENT Berhad, Malaysia's largest cement manufacturer, has reported a 29 per cent rise in pre-tax profits to 17.1m ringgit (US\$7.7m) for the year ended November 1980, reflecting the strong performance of the building industry in Malaysia and Singapore. Net profit was 20 per cent higher at 9.6m ringgit.

The group is paying a final dividend of 14 per cent, bringing the total to 25 per cent, compared with 22.5 per cent. Earnings of the parent company in Malaysia rose by 37 per cent to 9.8m ringgit, on the strength of higher cement prices. Its contributions to group's earnings increased from 47 per cent to 37 per cent.

In its last annual report, Malayan Cement said it expected the 100m ringgit expansion at its Rawang factory to be

commissioned by late 1980 or early 1981. The new kiln, which will double the plant's production capacity, is expected to contribute significantly to profits, as it uses the "dry" process, which uses less fuel oil, the largest single component of production costs.

DIAMONDS and Gems Malaysia and P. N. Ferstberg, the Belgian diamond manufacturer and cutter, have set up a joint diamond and polishing factory in Malaysia. AP-DJ reports from Kuala Lumpur.

The venture, to be called Ferstberg Diamond Malaysia, has been licensed by the government to sell diamonds for the local market and for export.

Diamond and Gems would hold 60 per cent of the company and P. N. Ferstberg 40 per cent.

Tollgate to distribute R48m cash surplus

By Our Johannesburg Correspondent

TOLLGATE HOLDINGS, the Cape Town based transport group, is to distribute R48m (US\$6.4m) of surplus funds to shareholders. The surplus has come from the sale of various non-transport subsidiaries and is equivalent to 270 cents a share.

In December 1980, it sold Shield Insurance, the short-term insurance company, to Allianz Versicherungs of West Germany for R11m cash. Tollgate's entire investment credit division was sold in October to Fininvestbank, the South African investment banking company, for R9.5m, a sale which, also resulted in a return to Tollgate of R27.2m previously advanced to the finance subsidiaries. The group is currently selling various properties and, to date, has realised R9.1m.

The distribution will be by means of a special dividend and a capital redemption. Tollgate at present has 24.5m ordinary shares in issue of which 6.7m are held by a wholly-owned subsidiary. The latter are to be converted into an equal number of "B" preference shares.

Each of the remaining 17.8m ordinary shares is to be subdivided into one ordinary share of no par value and one A ordinary share of no par value. A special dividend of 250 cents is to be declared on each of the A ordinary shares which will then be converted into A preference shares and immediately redeemed at 50 cents a share.

The reason for adopting this method of repayment is to take into account the tax requirements of major shareholders resident in Switzerland and the UK.

In future, Tollgate proposes to concentrate its activities exclusively on mass passenger transport centred on Cape Town.

Yamaichi group earnings fall

By Our Financial Staff

YAMAICHI SECURITIES, one of the leading Japanese securities houses, has announced a fall in consolidated net income from Y15.04bn to Y11.85bn (US\$7.7m) for the year to last September. Earnings per share were down from Y22.80 to Y17.16.

In November parent company net profits were reported to have declined by 11.4 per cent to Y11.55bn on revenue up by 4.8 per cent to Y110bn.

APPOINTMENTS

Sir Patrick Meaney joins ICI Board

Sir Patrick Meaney, managing director of Thomas Tilling, has been appointed a non-executive director of IMPERIAL CHEMICAL INDUSTRIES from March 1.

Shepherd was the association's president, a post he relinquished at the end of last year on retiring from Marks and Spencer, where he was controller of publicity.

The new managing director of the company and chairman of its subsidiaries is Mr. Eberhard Bornemann.

Mr. Alan W. Wagstaff has been appointed chairman and chief executive of the TOOTAL group following the death of Mr. R. F. Audsley. Mr. Wagstaff joined Tootal in 1973 as group financial director and he was appointed deputy chairman in 1978.

Mr. Barney Hayhoe, Minister of State, Civil Service Department, has appointed Mr. Tristan Garek-Jones, MP for Watford, to be his Parliamentary Private Secretary.

Mr. Robin MacKichan has been appointed director and chief executive of AQUASCUTUM INTERNATIONAL. He was previously chairman and managing director of Lintas Overseas and prior to that executive chairman of the knitwear, clothing and overseas marketing companies of Dawson International.

Mr. W. T. Meredith Browne has retired as chairman of BISICHI TIN COMPANY but continues as a director. Mr. M. A. Heller succeeds him as chairman.

Mr. John G. A. Irish will become managing director of Spar (UK) the operating subsidiary of SPAR FOOD HOLDINGS on May 1. He succeeds Mr. Arthur Jones who will continue as managing director of Spar Food Holdings and will become chairman of Spar (UK) on May 1. Mr. Irish is deputy managing director of Spar (UK) and Spar Food (Holdings) and will continue in the latter appointment. The training department of the Spar organisation will be restructured as a separate company, also a subsidiary of Spar Food Holdings, at the beginning of May with Mr. Brian Muir, head of training services, as managing director and Mr. A. R. Jones as chairman.

Mr. C. R. Harrington has retired from the boards of ELLIS AND GOLDSTEIN (HOLDINGS) and its subsidiaries, Elangol Distributors, Jon Chalklow, and Elita (Textiles). Mr. M. T. Reeves has become managing director of Elangol Distributors and Mr. R. E. Full director, stores trading.

Mr. Keith S. Bales has been appointed vice-president, character merchandise, publishing and records of WAIT DISNEY PRODUCTIONS (UK). Mr. Bales is already a director of the British company, Walt Disney Productions Limited.

Mr. John H. Hadden, international sales manager of Thistle Hotels, is the new vice-chairman of the LONDON TOURIST BOARD in place of Mr. David Levin.

As part of the changes in the organisation of the BP GROUP designed to recognise the increased diversity of its operations, eight distinct international businesses, and a New Ventures Group, are being established.

From March 1, the following appointments will take effect: Mr. C. F. Laidlaw, chairman, BP Oil International; Mr. R. B. Bexon, chairman, BP Exploration and BP Gas; Mr. P. I. Walters, chairman, BP Chemicals International; Dr. J. Birks, chairman, BP Minerals International; Mr. E. G. Cazalet, chairman, BP Nutrition and BP Detergents International; and Mr. R. W. Adam, chairman, BP Ventures.

Mr. Gordon Reece, formerly public relations adviser to Mrs. Margaret Thatcher, has been elected vice president of public relations for OCCIDENTAL PETROLEUM CORPORATION.

Lord Wilsford, QC, has been elected to the Board of Governors of BUPA, the United Provident Association.

Mr. Harry Shepherd has been appointed the first director of the OXFORD STREET ASSOCIATION. For seven years Mr.

Lord Shackleton has been appointed chairman of ANGLISEY ALUMINIUM in succession to the late Sir Mark Turner.

Mr. John Patterson has been appointed sales director and Mr. Trevor Lafferty field service director, on the Board of NEXOS (UNITED KINGDOM).

Mr. Maurice Steinhardt, company secretary of the SENTINEL INSURANCE COMPANY, has joined the Board. Mr. Paul Engers has been made deputy actuary.

Mr. David Potter has been appointed sales director of CLIPPER INTERNATIONAL, the import subsidiary of Berwick Timpo.

Mr. W. Bostock of Mineralite, has been elected president of the NATIONAL FEDERATION OF PLASTERING CONTRACTORS for 1981-82. Mr. C. P. Nichols is the new senior vice president and Mr. K. G. Simon is junior vice-president.

Mr. Richard Englert has retired as managing director of THYSSEN (GREAT BRITAIN).

OVERSEAS

Mr. Lawrence J. Blum has been elected chairman of the executive committee of the CHICAGO BOARD OPTIONS EXCHANGE. Mr. Blum has been a member of the CBOE Board and of the executive committee for six years, becoming general manager and Mr. Whittington senior manager UK liaison, based in New South Wales. Mr. Roger Gregory is now company secretary of Racial-Milcom.

Mr. Allan Kane takes up his HOLIDAY INN INTERNATIONAL appointment this month as director of international marketing, based in Memphis, U.S. He is at present marketing and sales director for the hotel group's Europe and Middle East region based in London.

Mr. George A. Thatcher has been elected president of BELLOFRAM CORPORATION, a Rexnord company headquartered in Burlington, Mass. He was previously vice president-finance for the company.

Mr. A. J. Jonstra is to be appointed to the Board of ROYAL BOSKALIS WEST-INDIA NV of Rotterdam, Holland, from July 1 and he will control the dredging division. On that date, Mr. J. Th. Meijers, a member of the Board, will become responsible for personnel and organisation on the retirement of Mr. A. N. Neumann.

Mr. Roger Winn, technical directors, Marketing and general requirements for Project Raven are being handled by Mr. Duncan Spencer from Australia and Mr. Alan Whittington from the UK. Mr. Spencer becomes general manager and Mr. Whittington senior manager UK liaison, based in New South Wales. Mr. Roger Gregory is now company secretary of Racial-Milcom.

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B.P.G.F.

BANQUE PRIVEE DE
GESTION FINANCIERE

Mr. Pierre-Gabriel Chandon-Moët has been appointed international manager of Banque Privée de Gestion Financière (B.P.G.F.). He is in charge of the international banking activities of the bank, foreign currency management and international bond issues. The latter department is headed by Patrick Minibaud.

B.P.G.F. results from the merger in 1978 of Banque Française de Dépôts et de Titres et Société Privée de Gestion Financière and its main shareholders are four French groups (Société Générale, Paribas, Caisse d'Epargne, Caisse Centrale des Banques de France) and four foreign groups (J. Henry Schroder Wagg, Amsterdam; Rotterdam Bank, Credit Suisse First Boston Limited, and the group of Société Générale de Belgique).

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UND MÜNCHENERBeteiligungs-Aktiengesellschaft
undAACHENER
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Aktiengesellschaft

AACHEN W. Germany

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PETROLEOS MEXICANOS

US\$ 100,000,000

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For six months

26th January 1981 to 27th July 1981

In accordance with the provisions of the Notes notice is hereby given that the rate of interest has been fixed at 17 1/4 per annum.

By: Chemical Bank, London (Agent Bank)

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JANUARY, 1981

INTERNATIONAL COMPANIES and FINANCE

John Makinson reports on market reactions to the fortunes of the oil majors

Oil shares in the limelight

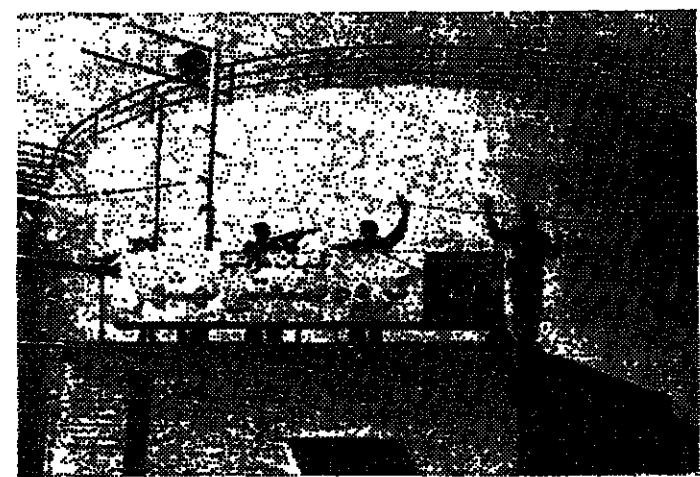
INTERNATIONAL oil companies are hogging the limelight on the New York Stock Exchange. The share prices of the major companies have been buffeted over the past few months by alternating reports of famine and glut on the international oil market, as well as by attempts to guess the direction of the Reagan administration's energy policy. The fourth quarter figures announced over the past few days by several of the U.S. majors have come as a disappointment to the market, though analysts are still sounding confident about the prospects for 1981.

U.S. analysts are conscious of the uncertainties but many have still been pencilling in higher earnings forecasts for 1981. They believe the supply picture is clearing sufficiently to make a balanced appraisal of this year's prospects. And they like what they see.

The shares took off in the early autumn when the outbreak of hostilities between Iran and Iraq threatened to create serious supply problems for consuming nations. The

INTERNATIONAL OIL COMPANY VALUES				
Share price \$	P/E	Yield	Discount to appraised value in %	
British Petroleum	37 1/2	4.4	5.0	44
Exxon	76 1/2	6.3	7.8	45
Gulf	41	5.4	6.1	64
Mobil	76 1/2	4.9	5.2	45
Royal Dutch	95	3.5	6.8	61
Standard Oil of California	95	7.1	4.2	46
Texaco	43 1/2	4.4	6.0	66

Sources: John S. Herold Inc.; Datastream International



Iraqi troops occupy an Iranian oil installation in Gulf war.

analysts had expected. Saudi Arabia's attempt to hold down prices by stepping up its own supplies was largely a failure and, despite the reported resumption of exports from Iran, some producing countries are already charging a premium over Bali prices. Kuwait, for example, is understood to be receiving up to \$5 a barrel more than its official price for some term contracts.

The companies which stand to gain most from this fragmented pricing structure are Exxon, Texaco, Standard Oil of California (Socal) and Mobil—the Aramco partners which enjoy preferential access to Saudi crude. By increasing the price of its Arabian Light by \$2 to only \$32, Saudi Arabia has increased the so-called "Aramco advantage," the difference between the price of Saudi crude and the average OPEC price. The gap has widened from \$2 to as much as \$4 a barrel.

Socal, which derives around three-quarters of its crude requirements from Aramco, will be the greatest beneficiary while Mobil with a smaller stake than the other partners, will benefit least. It is possible that Saudi Arabia could introduce a retroactive price rise on

Standard Oil Company of California

company shares, but analysts have also been examining the likely implications for the oil sector of a Reagan Administration. It is thought unlikely that he will tamper much with the windfall profits tax introduced last year to compensate for the gradual decontrol of domestic crude prices, but he could move quickly in other directions.

Donaldson, Lufkin and Jenrette, the New York securities firm, points out that President Reagan could accelerate the leasing of Federal lands, both onshore and offshore, and ease

the present environmental restrictions on drilling. He might also accelerate the final freeing of domestic oil prices, which is currently scheduled for October this year. All these measures could be taken without reference to Congress.

According to Mr. Sanford Margoshes, oil analyst at Bache Halsey Stuart Shields in New York, the new President is likely to emphasise the supply side of the energy equation, in contrast to Mr. Carter's concentration on demand management. And that shift should be positive for the cash flow of the oil majors.

Downstream, the major companies are now experiencing a slight improvement in refining margins, which were negligible for most of last year. The climate was particularly poor in Europe where, by November, some margins had fallen to \$1.80 from as much as \$7.69 a year before. By December the position had improved and analysts are now expecting a strong first quarter. The companies with extensive European refining interests (Royal Dutch/Shell, British Petroleum and Gulf) have the most room to catch up, though their higher feedstock

profile of any major, with an exceptionally strong position in natural gas.

Exxon is the only company which could claim to be more soundly structured than Royal Dutch. Apart from its strong domestic base and its Aramco interest, Exxon is well placed in Australia through its involvement in the Bass Strait. Exxon's strengths are well-recognised, however, and it commands a more demanding rating than the Anglo-Dutch group.

BP and Gulf seem the least popular of the "Seven Sisters." The British company has partly compensated for the supplies lost in Iran and Nigeria through the North Sea Ninian Field and Alaska but, like Texaco, it has failed to make a great success of its downstream activities and its exploration prospects are less exciting than, for example, those of Mobil.

The recent past has been unkind to Gulf. The only U.S. major without a holding in Aramco, it is the most vulnerable to the Trudeau energy programme in Canada and is saddled with unprofitable term gas contracts in the U.S. It has an uncomfortable

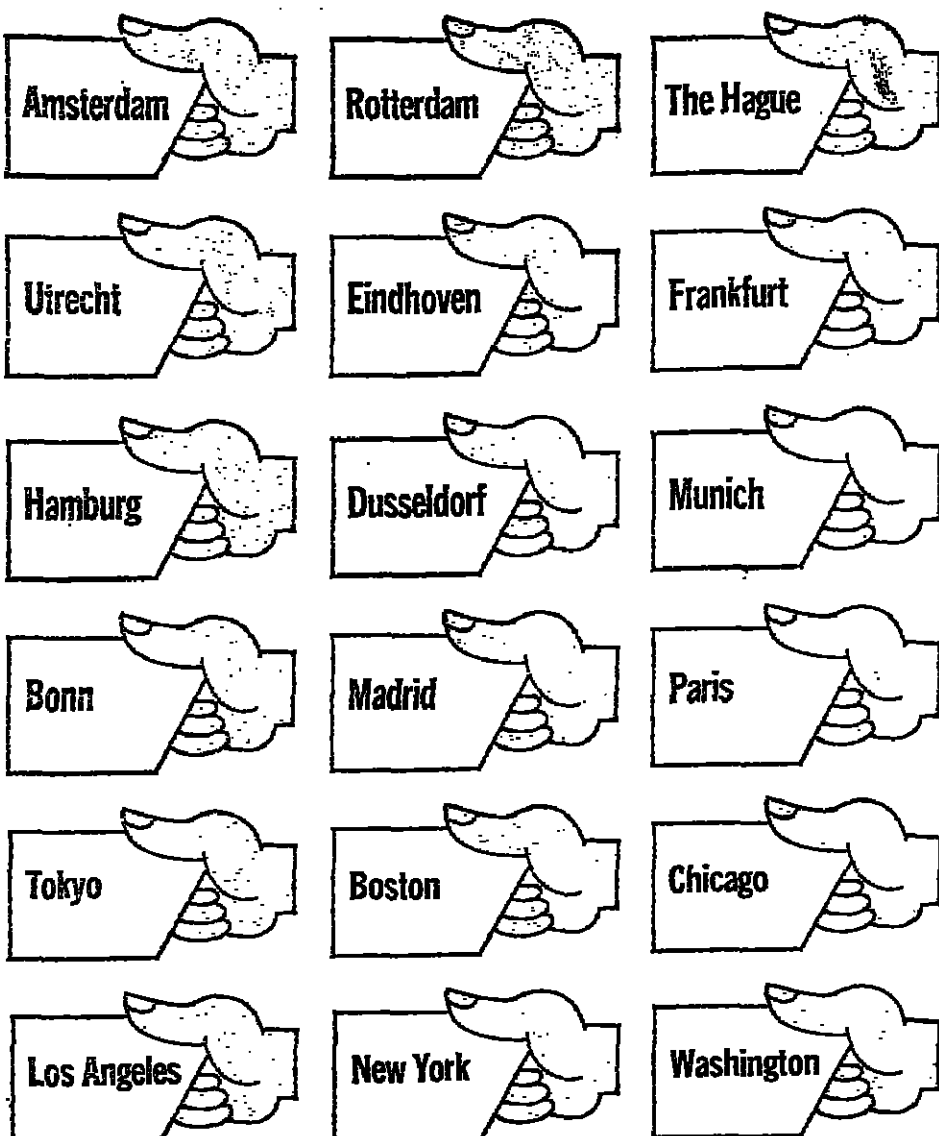
dependence on basic petrochemicals and is still extricating itself from a painful foray into the uranium business. The unkindest cut of all was made two years ago, when Kuwait drastically reduced its crude supplies to the company.

Analysts are drawing comfort from the size of world oil stocks, which began this year's fortuitously mild winter at a record level. They also point out that if more supplies come on stream from Iran and Iraq, Saudi Arabia could cut back supplies quickly to prevent a glut. Yet, with the sector responding to market news and rumours like a yo-yo, it would be a brave investor who put his money into international oil stocks without flinching.

EXXON

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from Mobil, which were below expectations, and by disappointment that the Reagan administration had not acted immediately to accelerate oil price decontrol. The Exxon price, which hit \$80 on January 16, had fallen back to \$76 1/2 late last week.

The OPEC meeting at Bali last month produced bigger price increases than most U.S.

A FRENCH GIFT TO NEW YORK.



March 1981: opening of the Parker Meridien Hotel in New York.

On the corner of 6th Avenue and 57th Street, within one minute's walking distance of Central Park and Carnegie Hall stands the Parker Meridien, featuring 397 rooms and 92 suites, 4 conference rooms, "Maillot" Restaurant de France, "Le Patio" breakfast room and lobby bar, "Le Montparnasse" cocktail lounge, health bar, swimming pool and whirlpool, sauna, 4 squash courts, 4 racketball courts, jogging track.

Reservations and information: see your travel agent, the Air France ticket office or, in London, call 499 9511

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UNION BANK OF SWITZERLAND

December, 1980

This announcement appears as a matter of record only

EEC levy adds £2m a week to UK food bill

BY RICHARD MOONEY

to have altered its view on the relationship of MCAs to retail food prices since the days when the pound was very weak and they were operating as importers and subsidisers. Then the NFU was constantly campaigning for the Labour Farm Mission. Mr. John Pilkington, to revitalize the Greenhouse Pound.

Mr. Eric Coombs, managing director of Butterdane, said at the week-end that the price of Danish butter in Britain would be reduced by the amount of the MCA barrier, if the MCA barrier were removed. "Along with other butter suppliers we could reduce our prices immediately to allow housewives to take advantage of the strength of the pound," he said.

Denmark had consistently kept the Green Kroner in line with the commercial rate, he noted.

Mr. Coombs warned that a further price rise resulting from the ending of the 13p a pound EEC subsidy on Danish butter would do irreparable harm to the UK market.

"There is talk of a draft EEC Commission proposal suggesting that the subsidy be eliminated because it is not increasing consumption," he said. "We feel strongly that the subsidy has helped to bolster sales in a very difficult time for butter

Differences hamper jute pact talks

thetic jute substitutes below cost or at razor-thin profit margins for about five years up to about 1978.

The doubling of real oil prices in 1979 and further cost increases in the conversion process have now made companies realise that making jute substitutes will continue to be a drain on profits, these experts say.

One result has been to strengthen the hands of negotiators from jute producing countries who now foresee a firmer demand for their products and are keen to quickly acquire expensive cost-cutting technology to reduce the market share of jute substitutes in some cases.

AMERICAN MARKETS

82.50	July 53.90-53.80	Aug. 51.20	Oct.
62.10	Feb. 55.70	Feb. 55.70	April
55.80			
<p>March Barley: Feb. 56.00-56.15 (\$4.45), March 57.10-57.25 (55.30) May 59.07 July 50.60-50.69 Aug. 53.75 Feb.</p>			
1382.0	(1423.0)	March 1400.0	April 1400.0
1420.0	June 1463.0	Aug. 1506.0	Oct.
1467.0	Nov. 1467.0	Dec. 1467.0	Jan.
1678.0	July 1721.0	Aug. 1764.0	Oct.
1807.0	April 1836.0	July 1978.0	
<p>1800.0. The above prices are for hard unless otherwise stated. \$ per pic- ounce. 1 cent per Troy ounce. 1 cent per 100 lbs. 1 cent per bushel per 60-lb bushel. 15¢ per short ton (2,000 lbs.) 5¢ can. per metric ton (2,240 lbs.) 1.00¢ per metric ton (2,240 lbs.) 1.00¢ per metric ton ounce. 11¢ per metric ton.</p>			
<p>1950s: Beans—March 730-734 (724) 730-734 (724) 730-734 (724) 730-732, Sept. 791, Nov. 812, Jan. 821 828, March 848</p>			
<p>Barley—March 182.50 (192.50), May 153.70 July 154.50, Oct. 155.50, Dec. 159.75 160.00, Jan. 160.00, Feb. 160.00, Apr. (212.3), May 220.0-225.0 (220.3), July 235.0-230.0 Aug. 232.0-232.5 Sept. 232.0-232.5 Oct. 230.0-230.0 Jan. 230.0-235.0 March 230.0-235.0 Soybean Oil—March 23.00-23.25 23.00-23.25 (23.00) April 23.00-23.25 24.00-24.25 Aug. 23.00-23.25 Sept. 23.00-23.25 Oct. 23.00-23.25</p>			

KETS

Paraguay May \$311.50, June \$312.50, July \$313.50, seller.

Soyameal—44, per cent protein U.S. all \$266.50/\$265.50, Feb. \$269/\$267 traded, Jan. \$266, Feb. \$267, March \$274, April \$278, April/Sept. \$287, Nov./March \$303.50, Brazil, Pellets—31.

S238. Aconi/SFP. S239 50 sellers.

Coca (FFP per 100) Jan. 23.

907/830. May 505/870. July 930, Sept. 1015/1035. Dec. 1050/1060. March 1075/1085. Sales at call 0.

Sugar (FFP per tonne)—March 1352, 2381. May 2382, July 2390, Sept. 2400. Aug. 2270/2380. Oct. 2120/2150. Nov. unquoted. Dec. 2880/2970. March 2320/2910. Sales at call 22.

DOW JONES

	Dow	Jans.	25	Jan. 25	Month	Year
					ago	ago
Spot	424.29	430.15	444.44	14,434.54		
Fut.	444.16	450.25	465.11	14,441.45		
	(Average 1355-25-26=100)					

REUTERS

	Jan. 26.	Jan. 23.	13th.	ago	Year
				ago	ago
16792	16844	17361	17891		
(Base: September 18, 1931=100)					

75 3.65; Egyptian: 15-kg 1.80-2.00.
Satsumas—Spain: 90/105/126 3.60.
144 2.80, 154 2.60, 166 2.40, 192 2.20.
Clementines—Moroccan: 75 3.20, 45
3.00, 55 2.80, 65 2.60. Apples—
French: Starkrimson 40-lb 4.20-5.20.
Golden Delicious 20-lb 72 2.50, 84 2.25.
40-lb 125/175 4.60-5.50. Granny Smith
40-lb 4.80-5.30, 20-lb 72 3.00, 84 2.40.
Islands 40-lb 4.60-5.00.

Hamlin 88/110 3.50-3.60, Navels 48
4 80, 56 4.60, 64 4 40, 75 4.20, 88 4 00,
100 3 80; Cyprus: Shamoutis 15 kg 42,

★
GRIMSBY FISH—Supply fair, demand moderate. Prices at ship's side (unprocessed) per stone: Shell cod £3.00-£4.60, codlings £1.20-£3.00, large haddock £5.20-£5.90, medium £3.50-£4.10, small £1.20-£2.70. Skinned daffish large £11.50, medium £8.50-£9.50, Lomon solos large £15.00, medium £10.50, Rockhass £3.10, Saithe £2.60.

FINANCIAL TIMES STOCK INDICES

The recent slide in South African Gold shares gathered momentum as the bullion price fell a further \$23 to \$529.50 an ounce—its lowest since May last year.

37.6, or 11.5 per cent to 28.5 per cent, and the index for a two-day fall of 66.2; since the beginning of the year, the index has declined by almost 30 per cent.

The market came under heavy pressure from the outside as sizeable selling from Johannesburg was followed by large-scale offerings from the Continent and London.

A number of attempts at rally only served to bring or renewed selling and prices consequently fell sharply to close the day's losses.

Heavyweights, however, ranged to around £4.25 in Western District, £26. Western Holdings, £26, "Amgold," £351, a

lower-priced issues showed Durban Deep 155 down at 740; Doornfontein 122 off at 940; Lihavan 105 lower at 675; and Grosvet 72 cheaper at 249.

The heavy selling of Gold Fields spilled over into Financials where Geacor slumped 100 to 650; Middle Wits 75 to 675; and Anglo American Corporation 35 to 540.

London Financials fell at first, but staged a good rally later in the Gold Fields Charter lost 6 to 470; after 485; and RTZ closed a net 3 cheaper at 394, after 358.

Platinum followed the pattern in Golds with Impala 23 off at 257p and Rustenburg 15 lower at 210p. In Diamonds, De Beers gave up 26 to 340p.

The absence of a lead from overnight Australian markets closed for the ANZAC Day holiday day—prompted a quiet day for Australians, although Golds were marked down following this weakness in the bullion price. GBK closed 30 lower at 355p and Posidon 7 down at 247p.

UN

**OFFSHORE &
OVERSEAS—cont'd**

Frankfort Trust Investment—Gamb
New Maltese Strasse 74-76, D-6000 Frankfurt
FI-Interline 0485159 4032-00 00
Frankfurt, FRG 0485151 5274-0011

Free World Fund Ltd.
Batterfield Bldg., Hamilton, Bermuda
NAV Dec. 31 1981 US\$12519 1-1-1

GT Management 100

Park View, 16 Fleetbury Court, London EC2			
Tel: 01-626 8311, T.L.C. 686100			
London Agents for:			
Anchor Life	US\$178	1 1/2%	-0.01
Anchor Ind. Pol.	93.11	8 1/2%	-0.01
Anchor Ind. Pol.	93.69	8 1/2%	-0.01
Anchor Ind. Pol.	93.69	8 1/2%	-0.01
Berry Pac. Strp	US\$64.66		-0.01
Berry Pac. Strp	63.36	10 1/2%	-0.01
C.I. Asia Sterling	21.15	2 1/2%	-0.01
C.I. Australia Pol.	83.65	8 1/2%	-0.01
C.I. Australia Pol.	83.65	8 1/2%	-0.01
C.I. Dollar Pol.	US\$121.11		-0.05
C.I. Dir. (Sterling) Pol.	US\$121.11		-0.05
Marshall Is. Govt	21.15	2 1/2%	-0.01
Marshall Is. Govt	21.15	2 1/2%	-0.01
Marshall Is. Govt	21.15	2 1/2%	-0.01
C.I. Pacific Pol.	US\$122.41		-0.05
C.I. Pacific Pol.	US\$122.41		-0.05
C.I. Pacific Growth Pol.	US\$130.41	11 1/2%	-0.05

Garmon Invest. Ltd. Ldn. Agts.

2 St. Mary's Hosp., Albany, N.Y.	97-68	
St. Vincent's Hosp., New York City	(C.L.) Ltd.	97-68
41 Broad St., St. Helier, Jersey		
Gift Fund (Jersey)	97-10	90.0
Sanderson Food Stores Ltd., New Zealand	A(L) Ltd.	97-10
10000 Ave. de l'Industrie, Montreal, P.Q.		
Australian Tel.	INVEST 157	240.0
H.K. & F. Ltd.	INVEST 4	21.50
N. American Tel.	INVEST 10	25.00
Ind. Standard Corp.	INVEST 20	27.00
Canada Mortgage (Instl) (d)		
P.O. Box 22, Douglas, B.C.		
Gairmore Ind. Inc.	INVEST 1	24.00
10000 Ave. de l'Industrie, Montreal, P.Q.		
STERLING MARRIED F.D.	136.9	73.0
ASSOCIATED GENERALI S.p.A.		
P.O. Box 132, St. Peter Port, Guernsey, C.I.		
Sterling Married F.d.	£100.70	
Granville Management Limited		
P.O. Box 73, St. Helier, Jersey		
Granville Ind. Inc.	£6.61	6.94

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L.F. Co., Ltd. (Pine)	US\$11.76	1
L.F. Co., Ltd. (Siam)	US\$11.76	1
D. (Adman)	US\$11.76	1
Japan & Pacific Ocean	US\$12.20	4

NAV January 1981

London Agents: Messrs. Fleming & Co. Tel: 01-698 58 58

Leopold Joseph & Sons (Germany)

Hirzel Co., St. Peter Port, Guernsey	0084-2664
L.L. Sterling Firm	B212.69 12.71(4)-0.03

Kemp-Coe Management, Jersey Ltd.

1 Chairing Cross, St. Helier, Jersey	0034-7374
Cashmere Cashmere	13.97
Income Fund	10.49
Gilt Bond	21.119 1.00(9)

Kerstner Unimult Ltd.

25, Millik Street, EGGEBY	01-606 707
Central Assets	176.00 185.04(+0.19)

King & Shazson Mngers.

1, Charing Cross, St. Helier, Jersey	0034-7374
--------------------------------------	-----------

1 Thomas Street, Douglas, D.M.	00520	485
Gift Fund (Jersey)	17.99	807.44
Gift Toys (L.A.M.)	74.1	86.46
Gifts: Fnd. Guernsey	75.45	8.79
Int. Govt. Secs. Trd.	14.87	149.9
First Sterling	218.02	218.11
First Inv.		

Barber	Russell (A.)			
Creek	Wright			
Elect. 190, Sec.				
Horizon	LEASURE (A.)			
Mission	John Holman			
Bristol Post	NEWSPAPER CO.			
Chas. H. J.	PROPERTY CO.			
City	1000 1/2 First Shop			
Green (K.)	1000 1/2 First Shop			
Minter (K.)	TECHNICAL			
W. A. S.	Order			
Yates (C.)	22 1/2 S. E.			
Albion Ind.	YATES (C.)			
Berry Trust	1100 1/2 First Shop			
1100 1/2 First Shop	1100 1/2 First Shop			
Do. B.	GMA (T.)			
Silicone				

OFFSHORE & OVERSEAS—contd

[illegible][illegible]

Guinness Mahon Fid. Mgrs. (Guernsey)
 PO Box 168, St. Peter Port, Guernsey, 0481-2355
 Telex 330200
 Prices at Dec. 17, Next dealing day Jan. 21.

Hamamro Pacific Fund Mgmt. Ltd.
 12011, Connaught Centre, Hong Kong
 Far East Jan. 14 1982 US\$248 00 00
 Japan Fund Jan. 21 1982 US\$20 00 00

Hamamro Fid. Mgrs. (C.I.) Ltd.
 0481-2655

Capital Reserve Fid.	12.51	12.51
C. Fund	196.2	197.2
Asia Sile. Fund	10.0	10.0
Capital Bond	139.13	139.13
Equity	10.7	10.7
Asia Sile. Fund	10.0	10.0
Asia Sile. Fund	10.0	10.0

 Prices on Jan. 21, Next dealing day Jan. 28.
 Includes official commission and brokerage.

Hamamro Schwin. (C.I.) Ltd.

[illegible][illegible][illegible]

Thomas Street, Douglas	0.00	(0620)	0.00
Int Fund (Larney)	27.99	801.00	1.00
Int Types (L.O.M.)	34.45	56.99	1.00
Int Fnd. Guaranty	14.45	8.49	1.00
Int Govt. Secs. Trs	1.47	1.49	1.00
Int Shaving	318.02	218.13	1.00
Intst Int			

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These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS		Mon., Jan. 26, 1981										
Figures in parentheses show number of stocks per section		Index	Day's Change %	Est. Earnings Yield (Max.)	Gross Div. Yield % (ACT at 30%)	Est. P/E Ratio	Index	Index	Index	Index	Index	Year ago (approx.)
							Fri., Jan. 23	Thurs., Jan. 22	Wed., Jan. 21	Tues., Jan. 20	Mon., Jan. 19	
1	CAPITAL GOODS (211)	280.70	+1.5	15.16	5.88	8.04	276.68	279.13	280.04	277.57	273.88	
2	Building Materials (27)	250.03	+1.4	18.55	6.92	6.42	246.61	246.77	246.84	244.35	225.72	
3	Contracting, Construction (26)	222.06	+0.7	21.66	6.02	5.54	219.00	219.44	217.38	214.93	194.29	
4	Electricals (27)	924.95	+2.2	9.82	2.84	12.55	904.71	915.37	915.62	904.12	885.60	
5	Engineering Contractors (113)	382.02	+0.6	15.61	6.77	8.17	379.38	377.95	377.95	374.44	365.88	
6	Mechanical Engineering (71)	122.49	+0.8	16.81	6.89	6.81	120.64	121.12	121.12	120.05	114.21	
7	Metals and Metal Forming (13)	129.30	+1.2	20.65	12.61	6.13	127.81	127.11	132.15	131.54	160.05	
8	Metals (21)	84.70	—	23.93	9.86	8.83	84.67	86.63	86.63	86.97	87.26	113.50
9	Other Industrial Materials (15)	281.91	+0.8	16.30	7.54	7.28	283.52	288.52	288.11	286.73	0.00	
10	CONSUMER GROUP (199)	236.41	+1.2	16.10	6.67	7.51	235.21	235.53	235.85	233.86	222.05	
11	Brewers and Distillers (20)	261.70	+1.7	17.81	6.99	6.66	257.36	258.35	258.18	253.77	238.45	
22	Food Manufacturing (23)	222.49	+0.6	16.43	7.42	6.37	212.12	211.39	211.39	210.05	202.01	
23	Food Retailing (14)	464.47	+0.6	10.02	3.34	11.80	467.26	469.65	471.34	468.92	310.31	
27	Health and Household Products (7)	252.85	+1.4	10.49	5.64	11.34	249.41	249.43	251.24	250.50	215.78	
29	Leisure (22)	344.62	+1.4	16.22	6.64	7.62	339.75	339.39	339.34	332.75	300.54	
32	Newspapers, Publishing (12)	419.65	-0.3	21.94	7.43	5.92	428.77	425.27	427.61	425.07	428.91	
33	Packaging and Paper (15)	338.00	+1.2	24.89	10.76	4.06	311.48	311.17	311.12	310.76	305.85	
34	Stores (44)	344.74	+1.5	10.71	10.71	10.71	340.26	340.69	342.82	342.57	321.00	
35	Textiles (21)	123.81	-0.2	20.75	10.90	3.30	125.56	124.42	123.90	122.86	127.92	
36	Tobacco (3)	203.75	+3.3	28.17	11.43	4.04	197.33	198.62	197.92	195.05	219.39	
39	Other Consumer (18)	235.54	+0.4	16.28	9.10	7.58	234.54	236.58	234.54	234.44	0.00	
41	OTHER GROUPS (78)	209.13	+0.8	18.84	8.19	6.35	207.38	207.77	208.00	204.95	203.97	
42	Chemicals (15)	274.38	+1.1	17.33	9.16	5.59	274.12	274.70	275.87	272.56	260.26	
43	Office Equipment (6)	99.81	+0.9	18.65	8.32	3.38	98.92	100.28	99.75	99.25	115.13	
45	Shipping and Transport (12)	537.08	+2.1	24.77	7.00	8.59	531.10	531.21	533.28	529.31	493.39	
46	Miscellaneous (45)	253.20	+0.4	17.51	6.73	7.03	252.15	253.05	254.31	252.17	239.82	
49	INDUSTRIAL GROUP (488)	248.52	+1.3	16.16	6.60	7.50	245.42	246.27	247.03	245.05	226.76	
51	Oil (12)	873.97	+1.7	27.48	6.02	4.05	859.62	855.24	860.84	861.99	717.74	
59	500 SHARE INDEX	249.01	+1.4	18.75	6.47	6.28	244.22	249.46	249.38	246.20	245.71	
61	FINANCIAL GROUP (118)	235.87	+1.2	5.66	—	—	233.03	231.99	230.54	228.84	219.51	
62	Bank (6)	240.60	+0.1	42.98	7.17	2.79	237.45	237.45	237.45	237.45	224.23	
63	Discount Houses (10)	300.74	+0.1	—	5.98	—	300.33	296.87	295.97	297.41	245.60	
64	Life Purchase (5)	206.69	-0.3	11.77	4.96	11.47	207.39	207.39	208.06	206.32	182.83	
65	Insurance (Life) (10)	246.80	+3.4	—	5.34	—	238.79	239.72	237.67	228.69	161.40	
66	Insurance (Composite) (9)	149.34	+1.6	—	7.83	—	147.03	147.38	144.43	142.94	128.97	
67	Insurance (Life) (9)	246.80	+3.4	14.92	7.91	9.17	245.40	246.07	246.07	245.51	215.51	
68	Merchant Banks (13)	184.85	+1.0	—	5.34	—	183.50	183.48	183.43	183.07	171.01	
69	Property (45)	451.86	+1.0	3.29	2.74	42.26	447.27	443.98	445.24	442.82	351.20	
70	Miscellaneous (11)	169.93	+0.5	16.14	5.43	8.87	169.11	166.60	167.15	166.78	128.24	
71	Investment Trusts (109)	272.10	-0.4	—	5.55	—	271.01	271.62	272.91	271.57	212.54	
72	Mining Finance (3)	213.70	-1.1	15.35	6.27	7.76	216.10	218.39	221.83	215.05	193.58	
91	Overseas Traders (20)	426.53	+0.1	12.04	6.89	10.11	426.04	428.99	425.68	425.75	386.73	
99	ALL-SHARE INDEX (750)	265.18	+1.2	—	6.28	—	261.86	261.93	263.19	262.43	248.60	

FIXED INTEREST PRICE INDICES						FIXED INTEREST YIELDS		Mon., Jan. 26	Fri., Jan. 23	Year ago (approx.)
						British Govt. Ass. Gross Red.				
British Government	Mon., Jan. 26	Day's change %	Fri., Jan. 23	nd adj. today	nd adj. to date	1	5 years	11.67	11.62	12.10
						2	15 years	12.33	12.28	12.91
						3	25 years	12.43	12.37	12.09
2	Under 5 years	107.38	-0.20	107.60	-	4	Medium 5 years	13.49	13.35	14.24
	5-15 years	108.89	-0.40	109.33	-	5	5 years	13.99	13.85	13.73
	Over 15 years	113.31	-0.40	113.76	-	6	25 years	13.70	13.64	13.62
	Irredeemables	122.74	-0.39	128.34	-	7	High 5 years	13.48	13.34	14.70
						8	15 years	14.14	14.08	14.52
						9	25 years	13.91	13.86	13.88
5	All stocks	109.68	-0.34	109.97	-	10	Irredeemables	11.55	11.50	11.14

		Mon., Jan. 26	Fri. Jan. 23	Thur. Jan. 22	Wed. Jan. 21	Tues. Jan. 20	Mon. Jan. 19	Fri. Jan. 16	Thur. Jan. 15	Year ago (approx)
		Index No.	Yield %							
15	20-yr. Red. Deb. & Loans (15)	52.03	14.23	52.04	52.03	52.03	51.96	51.97	52.00	51.04
16	Investment Trust Prefs. (15)	51.35	13.15	51.35	51.35	51.35	51.35	51.35	51.35	47.88
17	Coml. and Indl. Prefs. (20)	68.10	13.19	68.10	68.10	67.98	67.86	67.86	67.67	62.03

Saturday issues. A list of the constituents is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London, ECAP 4BY, price 15p, by post 25p.

ACTIVE STOCKS

Stock	Denomina- tion	No. marks	Closing price (p)	Change on day	1980-81 high	1980-81 low
Ultramar	25p	7	482	+ 10	533	206
BP	25p	6	404	+ 12	502	320
Euro. Ferries ...	25p	6	146½	—	192	98
GEC	25p	6	595	+ 15	620	326
ICI	£1	6	288	+ 4	402	252
Land Securities... 50p	6	378	+ 4	397	237	
Premier Cons. ...	5p	6	95	+ 7	127	56
Royal Insurance	25p	6	351	+ 73½	304½	
BAT Inds.	25p	5	243	+ 8	295	223
BOC Intl.	25p	5	113	+ 1	113	56
Portals Bly. Co.	Nil/pd.	5	£16pm	—	£16pm	£13pm
Unis. Ld. 4-2000	10p	5	104	+ 1	106	99½
Sonic S'nd Audio	10p	5	65	—	89	62
Allied Breweries	25p	4	340	+ 26	553	340
De Beers Defd...	R.05	4	51	—	68	35
U.D.T.	25p	4	51	—	68	35

OPTIONS

First Deal-ings	Last Deal-ings	Last Declara-tion	Settle-ment	For City Properties, Britannia Arrow, Grinnerods, Summer and Jacks, Chubb, ICI, Hawley Leisure, John Brown, Horizon Travel, Burnham, Burton and Brent Walker. Puters were transacted in Town and City Properties, Mass Green, polman and Mowat Lyell, while double was taken out in Tricentral.
Jan. 19	Jan. 30	Apr. 29	May 11	
Feb. 2	Feb. 13	May 14	May 26	
Feb. 16	Feb. 27	May 28	June 8	

For rate indications see end of Share Information Service

Call options done in Premier Oil Westminster Properties, Mowat Lyell, while double was taken out in Tricentral.

RECENT ISSUES

EQUITIES									
Issue Price p.c.	Amount F.P.	% of Par	Date Maturity	1980-81 High Low	Stock	Closing Price	P or C	Divid or Amount Covered	Gross Yield Ratio
\$8	F.P. 3/2	335		290	Amer. Comm. Inds.	290	---	---	---
\$10	F.P. 5/2	247		237	D.O. Notes 20's	257	Q 20%	16.0	84.8
510	F.P. 1/1	530		600	Crashmore	680	---	2.1	3.6
5	F.P. 1/1	75		65	Dunton Inv.	77 1/2	+	---	---
107	F.P. 18/1	104		115	Independent Inv.	257	---	---	---
100	F.P. 2/1	104		115	Middleman Mm.	115	Q 37.5	8.0	67.2
100	F.P. 25/1	116		97	New Tokyo Inv	250 114	+1	---	---
50	F.P. 1/4	12		12	Parkfield Found'n	18 1/2	---	0.86	6.4
**	F.P. 21/1	81		57	Pennine	50	---	---	---
50	F.P. 16/2	106		99	Sonic Sound Audio	104	+1	34.48	1.9
**	F.P. 9/2	74		72	Westpool Inv. Defd	74	---	---	62.10

FIXED INTEREST STOCKS

[illegible]

"RIGHTS" OFFERS

Issue Price	Volume	Latest Renewal Date	1990:81		Stock	Closing Price	+ or -
			High	Low			
30	NH 5/2	8/2	7 1/2	5pm	Benlox	5pm	+1
137	NH 1/1	12/1	13	13	Brookwood P.	13	+1
145	NH	1	15pm	14pm	Hampton Trust	145	+1
184	NH 2/9/1	1/8/2	15pm	14pm	Northen, Matthey	145	+1
211	NH 1/2	12/1	14	14	KCA Intl.	211	+1
215	NH 1/9/12	4/8	25	25	L K Industrial	215	+1
248.95	NH 1/1	12/2	26	24	North Kolgate	248	+1
345	NH 2/11	13/2	26	24	Prestwich Parkor.	345	+1
345	NH 2/21	20/3	357	330	Royal Insurance	337	+7
345	NH 1/1	12/1	202	174	Security Credit	197	+1
345	NH 1/1	12/2	202	174	Warren Pains	197	+1

Renunciation date usually last day for dealing free of stamp duty. **F** Figures based on prospectus estimates. **G** Assumed dividend and yield. **H** Forecast dividend: cover based on previous year's earnings. **I** Dividend and yield based on previous year's earnings. **J** Dividend and yield based on previous year's earnings. **K** Cover allows for conversion of shares not now ranking for dividend or ranking only for restricted dividends. **L** Placing price to public. **M** Pence unless otherwise indicated. **N** £1000 unless otherwise indicated. **O** £1000 unless otherwise indicated. **P** Issued by way of capitalisation. **Q** Reinforced. **R** Issued in connection with reorganisation, merger or takeover. **S** Introduction. **T** Issued to former preference holders. **U** Allotment letters (or fully-paid). **V** Provisional or preliminary prospectus. **W** Dealings in the London Stock Exchange. **X** United Securities Market. **Y** London Listing. **Z** Resulting from debt-arrangement scheme. **aa** Units comprising 125 A Ord. & 6 1/2% Cum. Pref.

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2nd Exp. Pers./Acc.	149.2	159.2	-
2nd Pr. Pers./Acc.	199.7	268.4	-
2nd Mgd. Pers./Acc.	143.3	151.6	+3.3
2nd Dev. Pers./Acc.	138.1	146.1	-
2nd G/L Pers./Acc.	119.9	126.4	+6.5
2nd Am. Pers./Acc.	129.5	137.0	+7.5
2nd Int. Money Pers./Acc.	104.2	110.3	+6.1
L & E S.I.F.	57.3	54.5	-2.8
L & E S.I.F. 2	36.0	38.5	+2.5
Current	22.1	22.1	-

Continued on previous page

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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100

VOLVO
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FINANCIAL TIMES

Tuesday January 27 1981

The new
Vent-Axia
ventilation
unit for the home
150

Shipowner signs deal with NUS strikers

By Pauline Clark and William Hall
CANADIAN PACIFIC Ships, the country's sixth biggest sea freight operator, yesterday became the first company to break ranks and sign its own pay agreement with the National Union of Seamen—a deal valued to be worth at least 16 per cent.

Industrial action by crewmen on board CP's 31-vessel fleet was immediately called off but the union's national pay strike campaign against other shipowners which have not signed agreements went into its third week yesterday.

Mr. Jim Slater, NUS general secretary, hailed the CP deal as "a breakthrough." He claimed other shipping companies were ready to follow CP's example in defying the hard line adopted by the General Council of British Shipping, whose "final" 12 per cent offer was rejected by the union.

But the GCBS said it was not aware of any other major companies negotiating separately with the union.

Mr. Adrian Swire, GCBS president, said he was not wholly surprised by the CP decision. The company was different from most of the council's members. It was largely controlled from Bermuda and Montreal.

However, CP's action has undoubtedly embarrassed the GCBS and angered other UK shipowners. The company transferred most of its fleet to the UK register only last year.

As a member of the GCBS it is committed to negotiating through the council and Mr. Patrick Shovelton, the GCBS director general, said last night that CP was in breach of its membership agreement.

The CP deal covers 800 NUS members, of whom 100 are British nationals. It is believed to go some way towards meeting the union's central demand for overtime rates to be increased from time and a quarter to time and a half.

The union said seamen on seven of the company's ships would benefit from February 1. The rest, who receive consolidated rates of pay, would be subject to a review of their overtime patterns to assess their share of the deal.

The company said yesterday that it was not willing to see good industrial relations with its seamen and the NUS deteriorate, nor to jeopardise its commercial position.

The GCBS said yesterday that some 30 ships were to be sold or scrapped as a result of the dispute and 900 seafaring jobs would be lost.

It said 135 ships were stopped yesterday, 30 in UK ports and 58 overseas. The union reported that 500 ships had been hit.

Eurocredit will allow Italy \$2bn

By Peter Montagnon, Euramarkets Correspondent
ITALY has asked Bankers Trust to arrange a \$2bn (£300m) credit in the Euramarkets to finance reconstruction work after the earthquakes in the Naples region last November.

The credit is understood to embody the finest conditions achieved by Italy on its international borrowings, although Bankers Trust yesterday declined to confirm the deal.

Half the proceeds are to be drawn initially. The other half is being borrowed on a stand-by basis to finance additional costs as the reconstruction work continues.

Euramarket bankers say the first tranche of the eight-year credit will bear interest at a margin of 1 per cent over U.S. prime rates for the first four years, rising to 2 per cent for the next four.

The margin on the second tranche—over London interbank rates—will start at 1 per cent for the first four years rising thereafter to 2 per cent.

Italy is raising the funds through the State-owned Cassa per il Mezzogiorno which finances economic development projects in the underprivileged southern part of the country.

This is the first time Italy has been able to borrow at a margin of only 1 per cent over the U.S. prime rate, although the terms are not quite as fine as those set by Spain on its current \$500m deal.

The Spanish credit bears an option for banks to lend at a margin of 1 per cent over U.S. prime for the full eight years of the loan.

Although the two borrowers are similar, Italy has been unable to match the conditions achieved by Spain because of its already large volume of international borrowing.

Last year's Italian borrowings in the Euramarket market nearly doubled to \$6.53bn, while Spain raised only \$3.37bn compared with \$4.13bn in 1979. Euramarkets, Page 20

Tax avoidance curbs sought

BY TIM DICKSON

PROPOSALS aimed at preventing companies using overseas subsidiaries to avoid UK tax were published by the Inland Revenue yesterday. The proposals, put forward in a Revenue consultative paper, have been drawn up at the request of the Government.

They follow increasing Government concern at the considerable growth in the use of tax havens by tax avoidance companies in recent years.

The Revenue proposes that UK companies deemed to be avoiding tax through overseas subsidiaries should pay tax on their share of the overseas income and capital gains. "Corporate shareholders resident in the UK will be treated as liable for a pro

rata share of a UK tax charge on the income and gains of overseas companies which are controlled by UK residents," says the consultative document.

The main weapon so far against this form of corporate tax avoidance has been section 482 of the Income and Corporation Taxes Act, 1970, which prevents companies from transferring their place of residence for tax purposes and prohibits certain other transactions relating to overseas companies without Treasury consent.

But, following the abolition of exchange controls in 1979, the Revenue says it could be argued that those provisions are no longer appropriate. Nonetheless, new legislation, would be needed because

the repeal of section 482 would seriously increase the risk of loss to the Exchequer by tax avoidance.

The control of a company would be defined by existing law and the charge would apply to those with a direct or indirect interest of 10 per cent or more in an overseas company. There would be safeguards to exclude groups involved in "genuine trading and commercial activity."

The charge, moreover, would arise only if a "privileged tax system" were involved—that is one where a company paid no tax or paid at a rate significantly less than in the UK.

These powers would almost certainly be accompanied by statutory rules defining "company residence." At

present the concept rests on case law and is determined largely by the location of a company's central management and control.

The established criteria, according to the Revenue, "have not only become artificial with the passage of time. They also have enabled companies to arrange a residence for tax purposes which may bear little resemblance to the seat of the company's operations."

In a separate consultative document published yesterday, the Revenue says that under the proposed tax rules the place where the working directors actually carried out their administrative functions would be more important than where they held their board meetings.

EEC considers 'drawing rights' plan to set up 15m tonne oil bank

BY JOHN WYLES IN BRUSSELS

PLANS FOR an EEC oil bank are being considered by European Commission officials as a means of implementing recent international oil-sharing agreements.

The proposals, which have not been discussed by the 14-member Commission, have the attraction of not requiring any physical movement of oil to a member-State suffering a temporary shortfall in supplies.

In essence, each member-State would require its oil companies to subscribe a quantity of "drawing rights" to the scheme. Confidential Commission working documents suggest a total common reserve of about 15m tonnes or the equivalent of 10 days' consumption in the Ten.

EEC countries are obliged to maintain minimum reserves of 90 days' oil supply. Should any member's stock fall below this level it would be able to meet

its Community commitments initially by drawing, in the form of certificates, the amount it had "banked" with the reserve.

If necessary, it could go on to draw paper rights totalling as much as 50 per cent of common stocks. Any "overdraft" would involve the drawer in a commitment to reduce its internal oil demand.

The plan is a development of proposals which France has put forward at meetings of officials preparing for next year's seven-nation world economic summit in Ottawa. It offers a joint Community approach to implementing an agreement endorsed by EEC member-states in November and by the International Energy Agency in December.

These agreements aim to avoid a temporary shortage of oil supplies in one or more countries which would put pressure on spot market prices and thereby encourage pro-

ducers to raise posted prices. More serious shortages would trigger existing IEA emergency oil sharing arrangements.

At the moment, however, EEC members are committed to implementing the November oil-sharing scheme at national level and it remains to be seen whether Viscount Etienne Davignon, the new Energy Commissioner, will decide to encourage a Community approach.

If he does, the oil bank ideas are likely to be refined and developed in time for discussion at a meeting of EEC Energy Ministers in March.

Adoption of such a scheme by the Community would almost certainly require subsequent endorsement by the IEA, which includes the U.S. and Canada, so as to be effective and credible.

Japan crude oil imports fall.

Page 3

Six companies to build Iraq dam

BY STEWART FLEMING

A GERMAN-ITALIAN consortium of six companies headed by Hochtief, the second largest West German building concern, has secured a DM 3bn (£621m) order to construct a dam in northern Iraq near Mosul, about 200 miles north of Baghdad on the Tigris river.

The deal follows West Germany's decision to give export-credit guarantees again to companies doing business with Iraq.

Hermes, the State-backed export credit insurance concern, disclosed on January 13 that it was ready to issue guarantees for contracts outside the Iraq-Iran war zone.

There had been fears that the war would prolong suspension of export-credit guarantees at a time when, according to the West German Middle East Trade Association, some DM 10bn of contracts in Iraq were under tender, including the Hochtief order.

The Bonn Government has been encouraging an export drive in Iraq, in view of the country's balance of payments difficulties.

Work on the five-year project is expected to begin shortly. It will provide irrigation and flood-control, and an electricity-generating scheme.

There will be two dams, an earth-filled construction 3.6 kilometres long and 100 metres high, and another 400 metres long and 10 metres high.

Hochtief, which led the construction group for the Cabora Bassa dam in Mozambique and participated in construction of the Tarbela dam, Pakistan, is leading a construction team of three German and three Italian companies. About one third of the total cost will go to Hochtief.

Zeublin and Trapp of West Germany are participating in the project with Impregilo, Italy. Four electricity generating stations and two pumping-stations are also to be built.

Aid for BL

Continued from Page 1

then a return to profitability. But it will be "five to 10 years" before BL will be able to attract external funds on normal commercial terms.

The plan includes £320m of extraordinary expenditure, mainly to cover factory closures and the redundancy programme.

This has raised fears that Sir Michael could be hoping to shed 10,000 jobs on top of the 26,000 lost last year. Since he joined the group, 52,000 have been cut.

BL is to be restructured again, and be split into BL Cars, Leyland Group (trucks and buses), Unipart (spare parts), and Land Rover.

The Government has allowed the BL board to press ahead

with collaborative deals, even big ones, if this would help the car business return to profits and maintain BL as a major European vehicle producer.

Over the period 1981-85, BL's capital expenditure should be £1.65bn including £930m for cars, £450m for trucks and buses and £200m for Land Rover.

Capital expenditure in 1981 alone is forecast at £335m, compared with under £330m last year. BL will probably finance about a third from its own resources.

The Government will take more BL shares in exchange for its cash, with £920m being injected in the 1981-82 financial year and £570m in 1982-83.

Richard Evans, Lobby Editor, writes: Many Conservative backbenchers were deeply disturbed by Sir Keith's statement and made clear their opposition to so much additional aid to BL. There were especially heated protests when he admitted that he could give no guarantee that it would be the last time.

Sir Keith's discomfort was intensified by strong Labour backing for the Government's decision. One Labour MP commented that Sir Keith, instead of coming to the Commons "looking totally miserable," should make much more of the support he was giving to embattled British industry.

Labour MPs

Continued from Page 1

be made by Mr. William Hamilton, MP for Central Fife, to persuade MPs to elect their own leader in spite of Saturday's decision.

The attempt is likely to be defeated heavily as decisions have already been taken in support of the conference vote to widen the franchise for electing a leader. But the debate might show the degree of hostility within the PLP to Saturday's controversial decision which gave the trade unions 40 per cent of the electoral college and MPs only 30 per cent.

Dr. David Owen, while insisting that no final decision on a new party had been made, said

yesterday that separation from Labour was now "very close." He hoped some electoral arrangement would be made with the Liberals and he even forecast the grouping could win outright at the next General Election.

Speaking on BBC radio he attacked the Labour leadership in bitter terms, saying it had failed to stop inflation by the Left-wing Militant Tendency and had supported "unprincipled compromises."

Philip Basset, writing: Trade union and party leaders met yesterday for the first time since Saturday in the forum of the TUC-Labour Party liaison committee.

The liaison committee agenda covered the subject of industrial democracy, and neither it nor the TUC's finance and general purposes committee, which also met yesterday, did more than touch on the result of the conference.

Mr. Terry Duffy, president of the Amalgamated Union of Engineering Workers, whose mandate withholding of his £25,000 votes was instrumental in the success of the 40-50-30 formula, said he thought it likely that the moderate unions would try to reverse the decision at the annual party conference.

Murdoch discipline clause

Continued from Page 1

Newspaper Provisions of the Fair Trading Act.

• The Times sales to Mr. Murdoch were raised at a Cabinet committee meeting by Mr. John Biffen, Trade Secretary, but it was understood no decision was reached. It is for Mr. Biffen to decide whether to refer the case to the Monopolies and Mergers

Commission and he was seeking the advice of Ministerial colleagues.

• Mr. Murdoch, meeting journalists on The Times, denied he was holding a plea to the Government's head over the matter of reference, but said he did not believe the unions would negotiate if there was uncertainty over

his eventual ownership of the group.

He told them he did not feel he had anything to fear from a commission investigation, but it would conflict with the timing of the agreement he had reached with the Thomson organisation. He said it could not complete an investigation in less than eight weeks.

THE LEX COLUMN

BL budgets for mini-pound

Sterling remained in demand yesterday, rising from 80.4 to 81.0 on its trade-weighted index, which because of its heavy dollar content rather understates the pound's strength at a time when the dollar, too, is very firm. The new index to be introduced next week cuts the dollar's weighting from a third to a quarter of the basket and would show still more spectacular progress.

BL plan

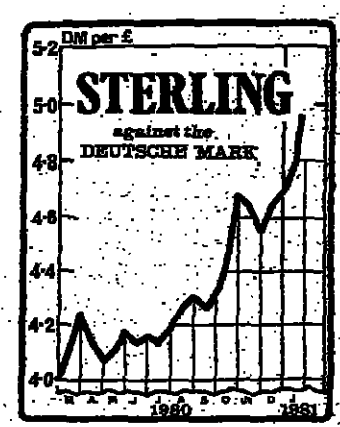
The surge in sterling yesterday against most currencies coincided with the publication of BL's 1981 corporate plan, and the latest currency movements underline the fragility of the group's projections. What primarily went wrong in 1980, after all, was that the sterling assumptions went seriously astray, and the group was exposed to a price-cost squeeze and a cold blast of international competition which has badly affected cash flow. A year ago the average trade-weighted index for sterling in 1980 was expected by BL to come out at 69, whereas it was actually 75. With the index now hitting 81 and rising, BL is reckoning that the 1981 average will be only 74 (and the figure will be down to 65 by 1985).

In fact BL managed to keep its recourse to Government funds within the agreed £800m limit for 1980, but only by taking emergency short-term action like slashing stocks and deferring capital spending. The impact has only been delayed, so that instead of requiring just £132m between 1981 and 1983, as envisaged a year ago, a massive injection of £620m has been agreed for the 1981-82 financial year. Further substantial, though smaller, sums are scheduled for later years.

But BL admits that its financial performance will remain very dependent on the actual level of sterling compared with the assumptions in the plan. In the first half of 1980 the loss after interest, tax and extraordinary items was £181.5m, and though no indication of the full year figure is given in the plan, it is stated that the impact of deteriorating competitiveness became even more serious in the second six months so an overall loss of the order of £400m can presumably be expected.

Losses are now forecast to reduce, and profits are indicated for the group as a whole in 1983. But Cars, however, could still be in the red until 1985, and the group will be relying on Land Rover and Unipart (profitable throughout) and the

Index rose 8.2 to 463.9



commercial vehicle side (in the black in 1982) to improve the consolidated picture.

The Government is grimly stomaching this plan because it sees itself as having no real alternative. This way, there is another big item to add on to the 1981-82 PSBR, but at least there should be a favourable spin-off for the likes of Lucas and Guest Keen, and alternative of huge closures would also be enormously expensive for the Exchequer. But a serious weakness of BL's plan is that there is no indication of what the cost of a more buoyant trend in sterling might be. It would seem prudent for any business to plan ahead on the basis of an unchanged sterling level; there would be a better chance, to appraise the risks if the numbers thrown up by such an assumption were to be disclosed and discussed.

Gold

The central banks were going to start buying gold at \$550. Now they are going to come in at \$500—or at least that is the fervent hope of the scared-bulls who yesterday saw bullion fall through what had been billed as the next support level, although it did not exist. The price in London closed at \$529.1.

The easiest explanation for the fall is that it is very painful to hold a non-income-producing asset at a time when the dollar is rising, and nominal U.S. interest rates are very high. When the capital value of that asset is falling, the urge to sell becomes intense—especially if it has been bought on margin. In that sense, the declines feed on themselves.

The blood letting has been even more spectacular in terms of share prices, with the impact of the lower bullion price being

seared up by the high operating costs of the mines. Yesterday, the FT Gold Mines Index slumped more than a tenth, and it now stands at little more than half the all-time high last September.

Of course there is nothing especially new about either the strength of the dollar, which on a trade-weighted basis has been rising strongly since last October, or the level of U.S. interest rates. But then even before the recent meat, gold had come back a long way from last autumn's high point of \$716. And as much as anything else, the current declines are to do with the growing realisation that U.S. interest rates are not going to be allowed to slide swiftly down in the manner of last Spring. The implications of this are also being recognised in the base metal markets, where prices look very gloomy.

Associated/BEP

Having been passed over in the race for the Times, Associated Newspapers is now flexing its takeover muscles at the expense of the Bristol Evening Post. And its terms are generous enough: 19p a share, 85p above Friday's market price, and a small premium on net worth. At present 29.9 per cent of BEP is held by Associated, its directors and its pension fund.

BEP has diversified out of newspapers without much success, and Associated seems anxious to have more say in what is, after all, an important investment, in particular it hints that it could introduce the "new" technology to BEP's printing, with benefits all round.

Associated is not frightened of the Monopolies Commission since its 49 per cent group holding in BEP's newspaper subsidiary makes it a proprietor in the eyes of the law. Since it already controls the newspaper, it is the Monopolies Commission declared when overruling BEP's bid for the West Somerset Free Press last year—there is nothing to stop Associated from increasing its shareholding.

The only problem is an agreement signed in 1966, under which Associated bound itself, in order to still local criticism about outside ownership, not to buy more shares in BEP. This fuddy-duddy old agreement, now according to Associated, is of historical interest only. As is fashionable at present, Associated pledges itself to safeguard editorial independence and autonomy—this time, no doubt for ever.

NEWS REVIEW

BUSINESS

London Transport catches Ferranti Databus

Ferranti Computer Systems Ltd. is working on a development contract from the London Transport Executive to evaluate a computer-based data communications system for the southern end of the Piccadilly Underground Line.

Anti-tank

Ferranti Instrumentation Ltd. is completing a submunition data recorder design and development study for E.M.I. Electronics Ltd. The data recorder is for the advanced Air-to-Surface Anti-Armour Weapon, developed for the RAF to neutralise anticipated future battle-tanks in low-level attacks.

Briefly...

Royal Australian Air Force's Sensor Simulator, completed by Ferranti, is part of the Ground Support Facility, being built by Amalgamated Wireless (Australia) Ltd. "Clarion" fire mobilising system is a new compact, computer-based system capable of answering the needs of most UK Fire Brigades at under £100,000. W. Europe's largest oil terminal is at Sullom Voe, Shetland where Ferranti Offshore Systems Ltd. has a 3-year computer system maintenance contract from BP Petroleum Development Ltd.

ADVERTISEMENT

• AVIONICS

Pilot visibility enhanced

The advanced, comprehensive helmet mounted display system that Ferranti has developed for the Royal Air Force Establishment, Farnborough under an MOD contract makes a significant contribution towards extending aircraft operational capability. The AHS is now undergoing simulated and live trials to establish the equipment's suitability in assisting a pilot in poor visibility. The system provides a synthetic picture of the outside world derived from forward-looking infra-red or low-light television sensors. This picture is displayed on a high resolution display mounted on the pilot's helmet, and seen by him as a reflection when he looks forward. An electro-magnetic unit directs the sensors and determines the helmet angle and position relative to aircraft or weapon axes. The display is generated by a programmable electronic unit that combines the TV pictorial information with flight control and space stabilisation data.

• CARS

Videodata at BL

The Austin Morris Mini Metro production plant at Longbridge has a Videodata communications system installed and since extended by Ferranti Computer Systems Ltd. Now BL Systems Ltd. has ordered a further one for the Southall Land Rover plant. Videodata is a multi-channel data communications system that enables almost unlimited numbers of terminals to be linked to a computer via a single co-axial cable. It can be used to carry audio and TV as well as data, conveying spoken or visual announcements to loudspeakers or TV screens. The Longbridge system links more than 200 shop floor terminals plus 24 computers and over 100 programmable logic controllers. It controls the movement of vehicles from manufacturing through sales acceptance to despatch and movement off the site. At Land Rover 250 in-plant terminals will be linked to a central computer. Videodata's co-axial cable was originally developed for Community-Artexa Television (CATV) and miles of this cable are installed servicing entire cities. As a result cable networks are mass-produced, inexpensive and well-proven in harsh environments.

The good news is
FERRANTI
Selling technology